

“ The City of Heritage ”



DRAFT ANNUAL REPORT

2022/2023

FINANCIAL YEAR

VISION:

“A developmental city of heritage focusing on good governance, socio-economic development and upholding tradition to promote sustainable service delivery”.

Mission

- To develop the institution and to facilitate institutional transformation.
- To provide infrastructure and services to all, with emphasis on rural communities, in a sustainable manner
- To provide infrastructure and services to all, with emphasis on rural communities, in a sustainable manner
- To develop and support sustainable local economic development, through focusing on tourism development, and incorporating the youth.
- To develop and support social development initiatives, particularly those focused on the youth and the vulnerable
- To ensure good governance through leadership excellence and community participation
- To ensure continued sound financial management
- To ensure effective and efficient Land Use Management, taking cognizance of sound environmental practices

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CHAPTER 1

FOREWORD BY HIS WORSHIP THE MAYOR



It is with immense satisfaction that I introduce the Annual Report for the 2022/2023 fiscal year of the Ulundi Local Municipality. This comprehensive report provides an introspective overview, illustrating the Municipality's persistent advancement while upholding the foundational tenets of effective governance, marked by accountability and transparency toward our community and stakeholders.

The period under review presented distinctive challenges that compelled us, as a Municipality, to redouble our efforts in devising strategic and inventive remedies. These endeavours were aimed at ensuring the provision of streamlined, high-quality services and the reduction of any existing backlogs. Our aim remains resolute: to establish the Ulundi Municipality as a vanguard of progress, solidifying its position as one of the foremost rapidly expanding rural towns in our region. We stand dedicated to fostering an environment conducive to business and attractive to potential investors.

Through robust collaboration with various tiers of government and private stakeholders, we have fervently advocated for equitable allocation of fundamental amenities, infrastructure development and maintenance, and resource allocation across our diverse urban and rural communities.

We have committed to transcending the paradigm of community meetings beneath trees, instead providing our constituents secure and dignified gathering spaces. The implementation of the Municipal Infrastructure Grant (MIG) underscores our commitment to constructing community halls across all 24 Wards, alongside state-of-the-art sports facilities.

Numerous initiatives have been set in motion to empower and uplift our residents during times of need. These encompass an array of programs ranging from community development, youth engagement, sports, arts and culture, to indigent support and specialised initiatives. These programs underpin our residents' growth, dignity, and stability, emblematic of our Municipality's ethos of care.

Addressing the scourge of unemployment, we have effectively rolled out the Expanded Public Works Programme (EPWP), which imparts valuable skills and generates employment opportunities. EPWP members can be observed diligently working on ongoing initiatives, including rehabilitating access roads across all 24 Wards. These roads are integral to rural community development, serving as gateways for residents to access vital services. Our efforts extend to rectifying potholes within our jurisdiction and spearheading clean-up campaigns to enhance environmental hygiene and community safety.

In our pursuit of local economic development, we have endeavoured to empower community-based entities such as cooperatives and Small, Medium, and Micro Enterprises (SMMEs). Livestock and agricultural ventures have emerged as pivotal components of our community, particularly in our fight against hunger. Collaborative dialogues with these organisations have borne fruit, facilitating the provision of essential tools and resources, including JoJo/water tanks, fencing materials, livestock, sewing machines, and more. These endeavours catalyse local economic growth, innovation, and crucial job generation, principles we remain steadfast in advancing.

Recognising that the Municipality operates on a foundation of core principles aimed at delivering services to our constituents, our housing program is structured across three categories: rural and peri-urban housing, houses under the Operation Sukuma Sakhe Programme, and disaster response housing. It's important to clarify that these housing initiatives entail partnerships with the Department of Human Settlements in the province and the assistance of benevolent individuals. Among the successfully repaired projects, those in Traditional Authorities

such as Zungu, Mambatheni, Nobamba, Ndebele, Empithimpithini, Babanango Phase 3, Mpungose, Nsimbi, Lukhwazi, and Ximba Phase 2 stand out.

It is not hidden that the Municipality grapples with an outstanding electricity debt of R100 million. To tackle this challenge, we have initiated measures to disconnect unauthorised electricity connections contributing to the mounting bills. We acknowledge that this predicament is not exclusive to our Municipality, as others across the country share similar struggles. We call upon residents and stakeholders to honour their electricity bills through legal channels, thereby enabling us to sustain our developmental efforts.

Looking forward to the 2023/2024 financial year, the Integrated National Electrification Programme (INEP) will spearhead two projects, anticipating a total of 290 new electricity connections. The details are as follows:

- Osingatheni, with a budget of R1,000,000.00, targeted at 50 electricity connections.
- Babanango Phase 2, allocated R4,800,000.00, aimed at 240 electricity connections.

As custodians of public accountability, we consistently engage the public through diverse platforms such as social media, online newsletters, press releases, radio interviews, IDP roadshows, and community gatherings. These avenues ensure a continuous dialogue that informs our actions and decisions in line with the principles of Batho Pele, emphasising citizen-centric service.

In conclusion, on behalf of the Council, I extend heartfelt gratitude to the community for entrusting us with the pivotal responsibility of dismantling barriers of poverty and fostering Ulundi's sustained development. We pledge to maintain our collaborative efforts, forging a compassionate, robust, and vibrant Ulundi.



Cllr M.W. Ntshangase
MAYOR: ULUNDI LOCAL MUNICIPALITY

FOREWORD BY THE MUNICIPAL MANAGER

The time has arrived to once again review the occurrences of the 2022/2023 financial year. This involves not only contemplating the accomplishments but also the setbacks faced. Valuable lessons are to be drawn from our failures, lessons that will aid us in evading similar pitfalls in the future.

As stipulated by Section 121 of the Municipal Finance Management Act No. 56 of 2003, it is incumbent upon me, serving as the Accounting Officer of a municipality, to compile an annual report for each fiscal year. The objectives of this report encompass: a) maintaining a comprehensive record of the municipality's undertakings during the fiscal year; b) delivering a performance assessment vis-à-vis the municipality's budget for that fiscal year; and c) fostering accountability within the local community concerning the decisions made by the municipality throughout the year.



It is noteworthy that Ulundi Municipality has consistently received an "unqualified audit opinion" on its financials from the Auditor-General over the past eight years. However, the 2021/2022 audit opinion, while disappointing, is explicable. Circumstances arose that hindered the municipality's progress in achieving a better audit opinion than the preceding fiscal year, let alone maintaining the same outcome. Subsequent to that juncture, our endeavours have been strenuous in rectifying the Auditor-General's concerns that caused us to transition from an unqualified to a qualified opinion. Our resolve is to regain the favourable standing we held for several years. In relation to the ongoing 2022/2023 audit, we are diligently furnishing the Auditor-General with high-caliber information and reports, nurturing the expectation of regaining an unqualified audit opinion or even attaining a clean audit. Our focus has been steadfastly directed towards executing our Action Plan to address the Auditor-General's observations from the prior fiscal year. Each Head of Department has been accountable for implementing the agreed-upon corrective actions and reporting progress on a monthly basis.

While the Auditor-General raised several points, the principal concern revolved around the "Material uncertainty to continue as a Going Concern," stemming from the escalating Eskom debt. This financial burden remains an ongoing challenge for the municipality, consuming a significant portion of our revenue and impairing our ability to meet monthly obligations. Consequently, this uncertainty about our ability to persist as a "Going Concern" will persist as long as the Eskom debt remains unresolved. Encouragingly, there appears to be a glimmer of hope with the advent of the Eskom Debt Relief Initiative. This initiative outlines conditions that municipalities must fulfil to qualify for a partial write-off of their Eskom debt over a three-year span. We are earnestly working to fulfil these conditions while concurrently addressing other concerns tied to electricity losses, meter tampering, illegal connections, and non-payment of electricity. Regular meter audits and inspections are integral to our efforts. However, it is important to acknowledge that the rising cost of electricity has led to reduced affordability among community members, thereby reducing revenue from electricity sales. Comprehensive details regarding the Auditor-General's findings and the actions we have taken are elucidated in the Action Plan.

In an endeavour to mitigate the municipality's present cash flow challenges, Council ratified a Financial Recovery Plan. This plan enforces stringent limitations on all expenditures and procurements during the initial quarter of the fiscal year. Measures such as the postponement of hiring for vacant positions, curbing overtime and standby payments, among others, aim to curtail expenditure and bolster revenue collection.

Through our Extended Public Works Programme (EPWP), which has garnered acclaim as the province's best, we have not only furnished our youth with valuable skills through hands-on training but also generated employment opportunities for them. This initiative has contributed to poverty reduction and the alleviation of unemployment within our communities.

At the outset of the reviewed year, a risk assessment was conducted, revealing a total of 69 risks along with 142 mitigation tasks. Of these tasks, 135 were effectively executed, demonstrating a commendable 95% performance rate. As the Accounting Officer, I am assured that the existing internal controls are adequate to address all identified risks.

Our dedicated efforts have yielded a fully operational Rapid Response Unit. Through collaborative efforts with the SAPS and RTI, numerous criminal incidents were preempted, and perpetrators apprehended. Additionally, the functionality of the Local Aids Council and War Rooms has been optimized.

In closing, I extend my gratitude to Council, the Mayor, the Speaker, the Executive and Finance Committee, and MPAC for their steadfast support and pivotal roles in positioning Ulundi Municipality as a provincial exemplar, a distinction we earned in 2020. I also express my appreciation to my management team and all municipal employees for their unwavering dedication and contributions, ensuring that Ulundi Municipality continues to excel.



Mr. S.M. Khomo
MUNICIPAL MANAGER
ULUNDI MUNICIPALITY

1. Municipal Overview

1.1 Introduction

The Ulundi Local Municipality is, in accordance with the legislative requirements of the Local Government: Municipal Systems Act, (Act No. 32 of 2000) and the Municipal Finance Management Act (Act No. 56 of 2003), required to report on the performance of the Municipality and present the financial statements for the year 2022/2023. The most important documents tabled by the Municipality are the Integrated Development Plan (IDP), the Budget and the Annual Report. The IDP and Budget set out what the Municipality intends to do and how the funds will be spent during a financial year, while the Annual Report reflects on actual performance and implementation of the IDP and Budget during that year.

The Annual Report is a key performance report to the community and other stakeholders that reflects a true, honest, and accurate account of the goals set by Council and the success or otherwise in achieving these goals. It includes a range of financial and non-financial information that collectively forms an authoritative and historic record of the activities and performance of the Ulundi Local Municipality for the 2022/2023 financial year.

1.2 Legislation

The 2022/2023 Draft Annual Report for the Ulundi Local Municipality has been compiled in accordance with Section 46 of the Municipal Systems Act (Act No. 32 of 2000), Section 121(3) of the Municipal Finance Management Act (Act No. 56 of 2003) and National Treasury MFMA Circular No. 11. Section 46 of the Municipal Systems Act states that:

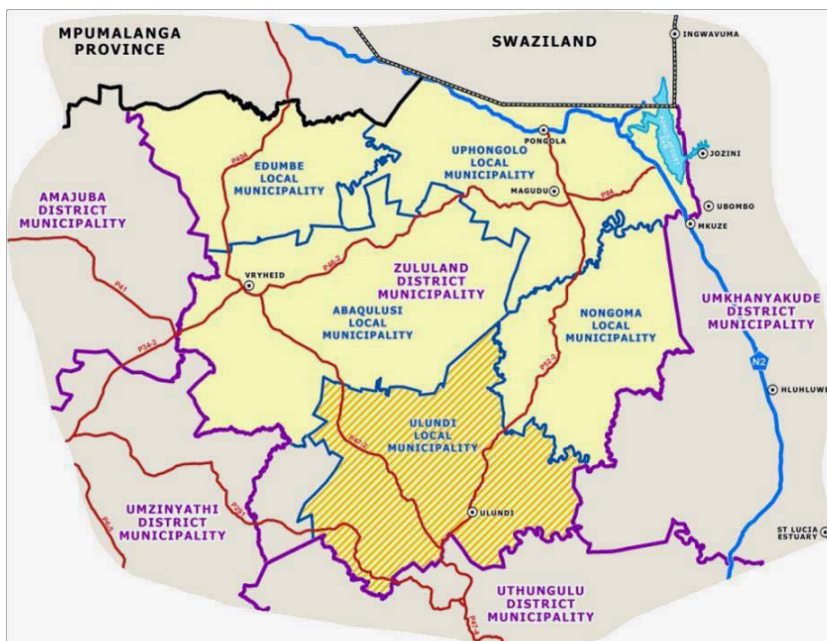
- (1) *A municipality must prepare for each financial year an annual report consisting of –*
 - (a) *a performance report reflecting –*
 - (i) *the municipality's and any service provider's, performance during that financial year, also in comparison with targets of and with performance in the previous financial year.*
 - (ii) *the development and service delivery priorities and the performance targets set by the municipality for the following financial year; and*
 - (iii) *measures that were or are to be taken to improve performance.*
 - (b) *the financial statements for that financial year prepared in accordance with the standards of generally recognised accounting practice referred to in section 89 of the Public Finance Management Act, 1999 (Act No. 1 of 1999).*
 - (c) *an audit report on the financial statements and the report on the audit performed in terms of section 45(b); and*
 - (d) *any other reporting requirements in terms of other applicable legislation.*
- (2) *A municipality must table its annual report within one month of receiving the audit report referred to in subsection (1)(c).*

The preparation and adoption of annual reports is clearly defined in Section 121 of the Municipal Finance Management Act. Section 121(1) and (2) states that:

- (1) *Every municipality and every municipal entity must for each financial year prepare an annual report in accordance with this Chapter. The council of a municipality must within nine months after the end of a financial year deal with the annual report of the municipality and of any municipal entity under the municipality's sole or shared control in accordance with section 129.*
- (2) *The purpose of an annual report is –*
 - (a) *to provide a record of the activities of the municipality or municipal entity during the financial year to which the report relates.*
 - (b) *to provide a report on performance against the budget of the municipality or municipal entity for that financial year; and*
 - (c) *to promote accountability to the local community for the decisions made throughout the year by the municipality or municipal entity.*

1.3 Spatial Location within KZN

The Ulundi Local Municipality is located on the southern boundary of the Zululand District Municipality in north-eastern KwaZulu-Natal. The Ulundi municipal area is approximately 3,250 km² in extent and includes the towns and settlements of Ulundi, Nqulwane, Mahlabathini, Babanango, Mpungamhlophe and Ceza as well as the Traditional Authorities of Buthelezi (KwaPhindangene), Buthelezi (Empithimpithini), Mbatha, Mpungose, Ndebele, Ntombela, Mlaba, Zungu, Zulu (KwaNsimbi).



1.4 Locality

The largest part of its area is rural and underdeveloped. Approximately half of the Municipal area consists of commercial farms and the area supports a substantial agricultural community. The town of Ulundi represents the only urban centre in the Ulundi Local Municipal area and accommodates approximately 40,000 people. The settlement pattern reveals a high population concentration in the town of Ulundi and densely populated peri-urban area surrounding the town and along the main routes R34, R66 and P700. Further settlement concentrations include:

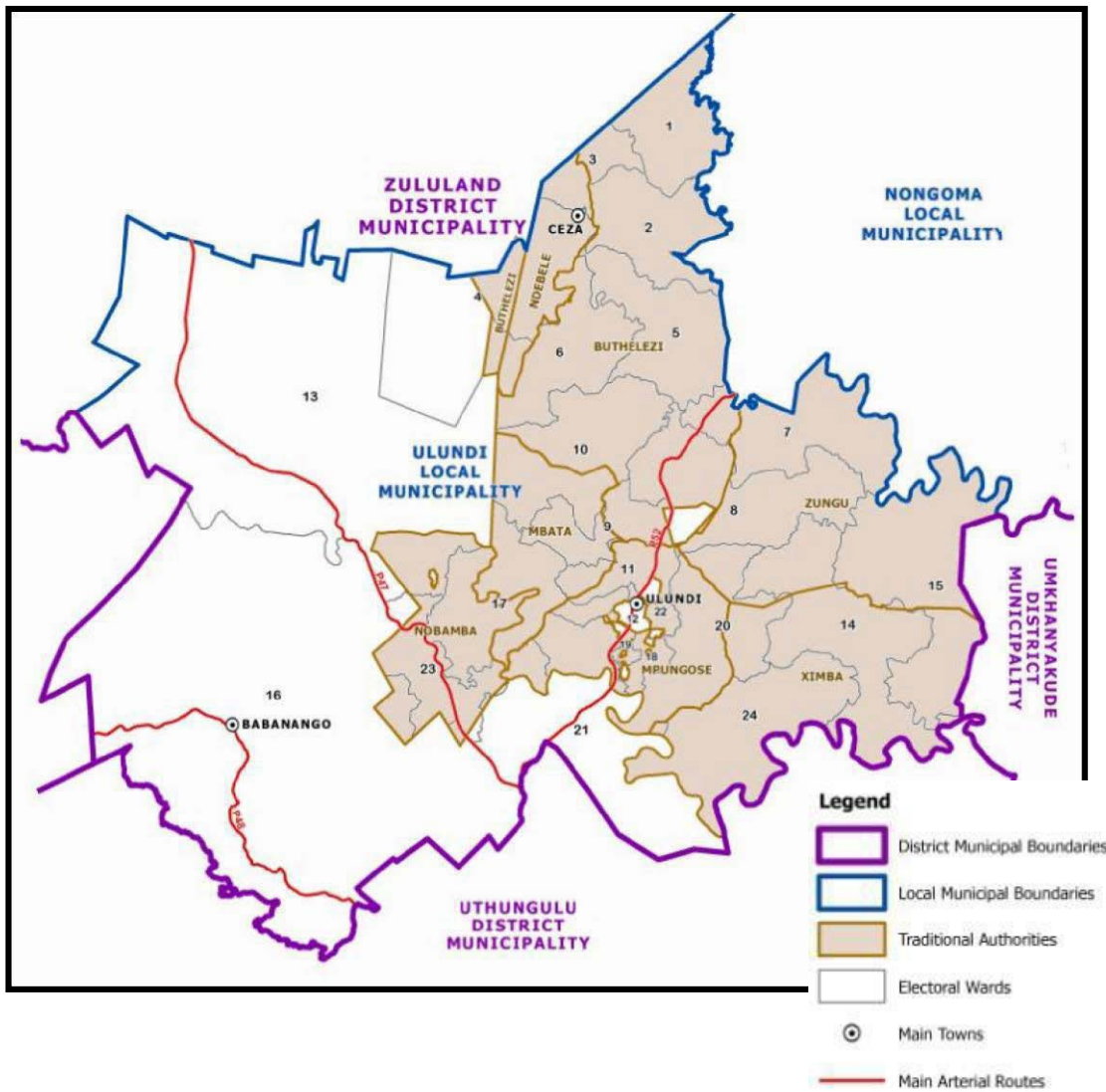
- Nqulwane in the eastern part of Ulundi with the Okhukho Coalmine.
- Babanango, which developed because of the forestry industry.
- Denny Dalton/Mpungamhlophe, which developed because of road R34 and rail infrastructure; and
- Ceza to the north, which developed in response to the establishment of supportive land uses such as a hospital, clinic, and other related social support services in the area. It is also situated on the road network system. It is therefore a connection and concentration point for people and activities.

The Ulundi Municipality is one of the five local municipalities that constitute the area of jurisdiction of the Zululand District Municipality – the other four local municipalities are eDumbe Municipality, Abaqulusi Municipality, uPhongolo Municipality and Nongoma Municipality.

2. Demographic Profile

INDICATOR	ULUNDI MUNICIPAL AREA
Area	3 250 km ²
Population (2012)	188 319
Households	35 198
People per Household	5.1
Gender breakdown	Males 45.2 % Females 54.8 %
Age breakdown	0 – 14 40.15 % 15 – 64 55.21 % 65 + 4.63 %

□ Number of Wards and Traditional Authority Areas depicted on a map. The Ulundi Local Municipality consists of 24 wards with 47 Councillors.



Administrative Entities

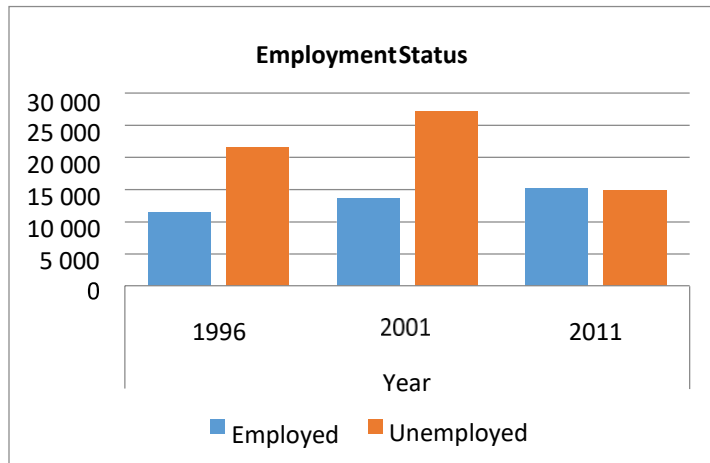
The eastern part of the Municipal area consists of scattered rural settlement in nine Traditional Authority Areas, namely:

- Buthelezi KwaPhindangene);
- Buthelezi (eMpithimpithini);
- Mbatha;
- Mpungose;
- Ndebele;
- Ntombela;
- Mlaba;
- Zungu; and
- Zulu (KwaNsimbi).

Economic Profile Employment

Status (15yrs – 65yrs)

Employment Status	Year		
	1996	2001	2011
Employed	11,361	13,534	15,136
Unemployed	21,556	27,113	14,805



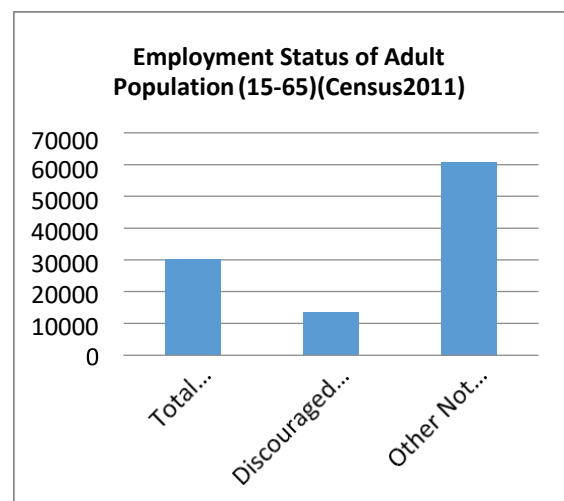
Whilst there seemed to be an increase in the number of economically active persons that are formally employed between 1996 to 2001 and

2001 to 2011 within the

Municipal Area, it must be noted that the unemployment rate in 2011 was 49.45%. This excludes those who are "discouraged work-seekers" (12.75% of the population aged between 15 and 65 years).

Employment Status (15yrs – 65yrs) (2011)

STATUS (2011)	NO	%
Employed	15136	50.55%
Unemployed	14805	49.45%
Total Economically Active	29941	28.80%
Discouraged Work-Seeker	13259	12.75%
Other Not Economically Active	60779	58.45%
TOTAL	103979	100.00%



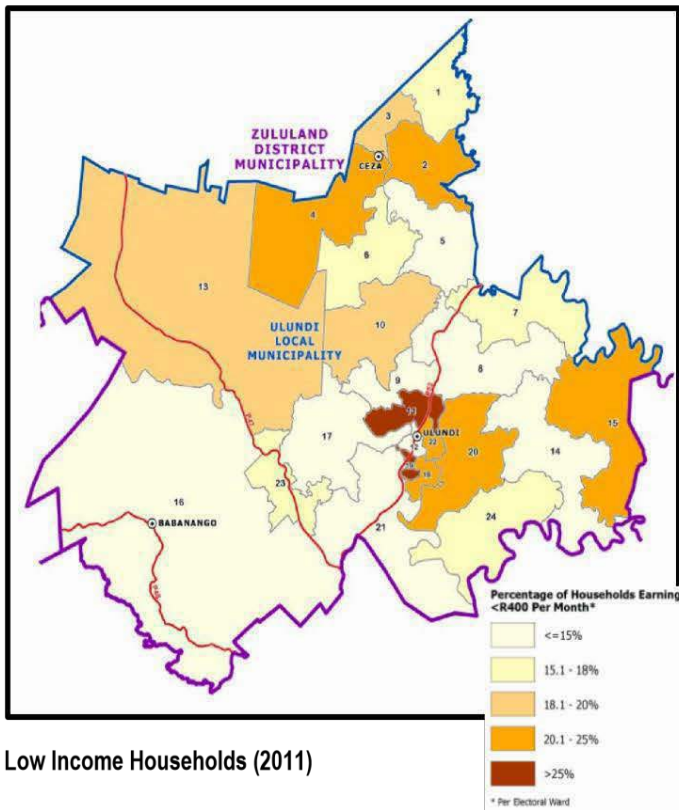
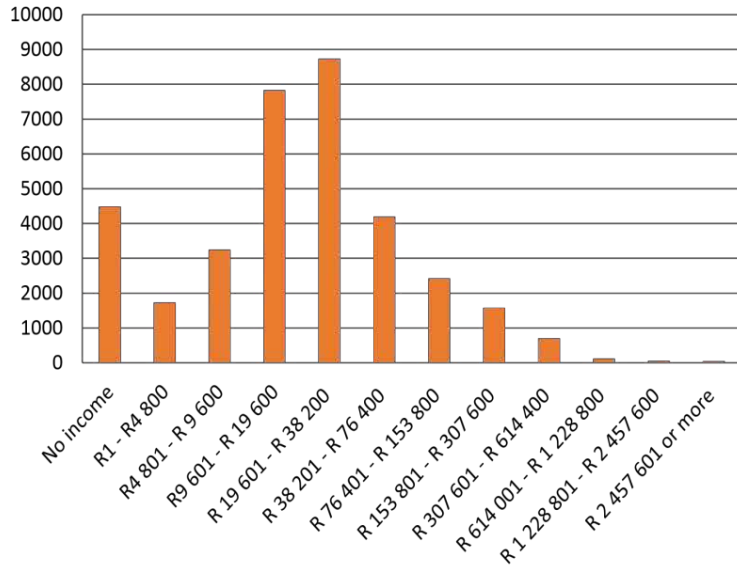
Household Income (2011)

RANDS PER ANNUM	NO	%
No income	4492	12.76%
R1 - R4 800	1736	4.93%
R4 801 - R 9 600	3249	9.23%
R9 601 - R 19 600	7834	22.26%
R 19 601 - R 38 200	8736	24.82%
R 38 201 - R 76 400	4205	11.95%
R 76 401 - R 153 800	2430	6.90%
R 153 801 - R 307 600	1583	4.50%
R 307 601 - R 614 400	703	2.00%
R 614 001 - R 1 228 800	119	0.34%
R 1 228 801 - R 2 457 600	61	0.17%
R 2 457 601 or more	49	0.14%
TOTAL	35197	100.00%

An indigent household are those households earning less than R2 500 per month. In terms of this criterion alone, some 45% of the Households who resided in the Ulundi Municipal Area were indigent.

The largest proportion of households – some 68% - earned between R4,801 and R76,400 per annum in 2011.

Annual Household Income (Census 2011)

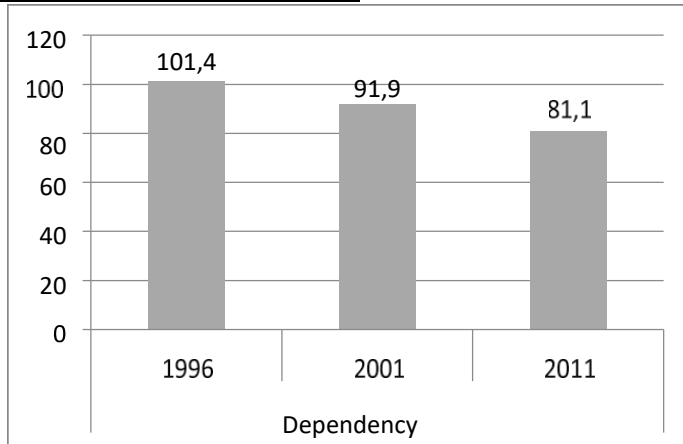


Low Income Households (2011)

It is noted that many households residing in areas around Ulundi town, are the poorest of the poor. 20.1% of these households earned less than R400 per month. The assumption is that households were drawn to Ulundi town – the main service and administrative centre within Ulundi – in the hopes of finding employment. Other areas where there are also evidence of low-income earning households are Wards 2 and 4 in the northern parts of the Municipal Area and Ward 15 in the south-east.

Dependency Ratio (1996, 2001, 2011)

Dependency ratio		
1996	2001	2011
101.4	91.9	81.1



It is encouraging to note that dependency ratios – whilst still extremely high – have decreased from 1996 to 2001 and from 2001 to 2011. Dependency ratio means the number of persons that is supported by 1 earner, i.e., in 2011 the Dependency Ratio was 81.1. This means that 81 persons were dependent on every income earner.

CHAPTER 2

CHAPTER 2

2. Governance Structures

2.1 Political Governance

Ulundi Municipality is a Category B Municipality with a Collective Executive System combined with a Ward Participatory System.

The Council established several Committees to enable it to deliver on its constitutional mandate.

2.1.1 Section 80 Committees

The following Support Committees have been established in terms of Section 80 of the Municipal Structures Act to assist the Executive Committee:

- Technical and Infrastructure Portfolio Committee
- Planning and Development Portfolio Committee
- Community Services Portfolio Committee
- Protection Services Portfolio Committee
- Local Economic Development and Tourism Portfolio Committee

Each of the Support Committees deliberates on matters that fall within its specific terms of reference and makes recommendations to the Executive Committee for approval or where necessary for endorsement by the Executive Committee for final approval by the full Council.

The Executive Committee has wide ranging delegations except for the powers reserved by Council in terms of Section 160 (2) of the Constitution of the Republic of South Africa, 1996. The Executive Committee makes recommendations for approval by the Council on such matters.

2.1.2 Section 79 Committees

In addition, Council has established the Municipal Public Accounts Committee in terms of Section 79 of the Municipal Structures Act.

This Committee, which is made up of non-executive Councillors ensures that the Administration is held accountable for the management of municipal funds and assets, and to ensure the efficient and effective utilization of council resources. The Committee also considers the Annual Report and makes recommendations to the Council on the Annual Report by submission of an oversight report. The Committee's oversight report is published separately in accordance with the Municipal Finance Management Act.

2.1.3 Administrative Committees

The Council has also established administrative committees as follows:

- Audit Committee
- Bid Specification Committee
- Bid Evaluation Committee
- Bid Adjudication Committee &
- Risk Committee

The Audit Committee is established in terms of Section 166 of the Municipal Finance Management Act. It is an independent external committee, which provides an oversight function over the financial management and performance of the Municipality.

The Municipal Supply Chain Management Regulations require a committee system for competitive bids, consisting of a Bid Specification, a Bid Evaluation, and a Bid Adjudication Committee.

The Bid Specification Committee compiles the specifications for all goods or services procured by the municipality or municipal entity.

The Bid Evaluation Committee evaluates bids in accordance with the specifications for a specific procurement; and the points system set out in terms of paragraph 27 (2) (f) of the SCM Policy and as prescribed in terms of the Preferential Procurement Policy Framework Act.

The Bid Adjudication Committee considers reports and recommendations of the bid evaluation committee; and either makes a final award or a recommendation to the Accounting Officer to make the final award; or makes another recommendation to the Accounting Officer on how to proceed with the relevant procurement.

2.2 Political Structure

Position	Name of Councillor
Mayor	Councillor Wilson Mfana Ntshangase
Deputy Mayor	Councillor Thembekile Gabi Madela
Speaker	Councillor Sensosenkosi Mfaniseni Buthelezi
Whip of Council	Councillor Maxwell Sibusiso Buthelezi

Executive and Finance Committee

Name of Councillor	Position	Political Party
Cllr W.M. Ntshangase	Chairperson	Inkatha Freedom Party
Cllr T.G. Madela	Deputy Chairperson	Inkatha Freedom Party
Cllr S.M. Buthelezi	Ex officio Member	Inkatha Freedom Party
Cllr M.B. Buthelezi	Member	Inkatha Freedom Party
Cllr M.R. Dubazane	Member	African National Congress
Cllr M.S. Gcaba	Member	National Freedom Party
Cllr S.M. Khuzwayo	Member	Inkatha Freedom Party
Cllr J.B. Mlotshwa	Member	Economic Freedom Fighters
Cllr S.S. Siwela	Member	Inkatha Freedom Party
Cllr S.F. Zungu *	Member	Inkatha Freedom Party
Cllr S.N. Buthelezi *	Member	Inkatha Freedom Party

Notes: - Cllr S.F. Zungu resigned in October 2022

Cllr S.N. Buthelezi was nominated into the Executive and Finance Committee in November 2022

Ulundi Municipality comprises a total number of 47 Councillors of which 24 are Ward Councillors and 23 Proportional Representative (PR) Councillors. The Council of Ulundi Municipality comprises of 38 male Councillors and 09 female Councillors. Regarding Ward Councillors, there are 22 male Councillors and 2 female Councillors. In respect of Proportional Representative Councillors there are 16 male Councillors and 07 female Councillors.

There are 2 Traditional Leaders which are participating in Municipal Council in terms of Section 81 of the Local Government Municipal Structures Act No. 117 of 1998 as amended per the KZN Provincial Gazette of May 2019 repealing Notice No 149 of 2016 on identification of Traditional Leaders who may participate Municipal Councils in terms of Section 81 of the LGMSA 117/1998

Political Parties Represented in Ulundi Municipal Council.

Party Name	Ward Seats	PR Seats	Total
Inkatha Freedom Party	24	8	32
National Freedom Party	00	07	07
African National Party	00	05	05
Economic Freedom Fighters	00	02	02
Democratic Alliance	00	01	01
Total Seats	24	23	47

2.3 Municipal Oversight Structure (MPAC) Functions

- To review Auditor-General reports together with comments from Management and Audit Committee thereon and to make recommendations to Council.
- To review Internal Audit reports together with comments from Management and Audit Committee thereon and to make recommendations to Council.
- To ensure that Municipal resources are used effectively and efficiently and report any deviations to Council.
- To initiate and develop the Annual Oversight report as part of Annual Report; and
- To attend and to make recommendation to Council on any relevant matter referred to it by Council, Exco, a Portfolio Committee, a member of MPAC, a Councillor and the Municipal Manager
- On its own initiate investigate and report to Council on any relevant matter affecting the municipality

The meetings convened by the Oversight Committee in 2022/2023 and attendance thereof is as follows:
29-08- 2022; 29-08-2022; 13-12-2022; 24-01-2023; 29-03-2023; 22-06-2023.

Municipal Public Accounts Committee		
Councillors Names	Political Party	Total Number of meetings (6)
Cllr C.K. Zungu	IFP	6
Cllr F.M. Buthelezi	IFP	6
Cllr T. Ndlela	IFP	4
Cllr S. Ntshingila	ANC	4
Cllr T. M. Zungu	DA	5



His Worship the Mayor:
Cllr W. M. Ntshangase



Honourable Deputy Mayor: Cllr
T.G. Madel



Honourable Speaker: Cllr
S. M. Buthelezi



MPAC Chairperson: Cllr
C. K. Zungu



The Chief Whip: Cllr M. S. Buthelezi



Full Council

2 Administrative Governance

2.1 Roles, Responsibilities and Structure

As Head of Administration, the Municipal Manager ensures that the municipality is managed in accordance with all legislation applicable to local government. He undertakes various administrative responsibilities in relation to Council such as advising the political structures and political office bearers of the municipality; managing the communications between the municipality's administration and its political structures and office bearers; and carrying out the decisions of the political structures and political office bearers of the municipality. In addition, he has human resources related responsibilities to ensure that the municipality has the requisite human resources that are functioning at an optimal level to enable it to deliver on its mandate.

As the Accounting Officer, the Municipal Manager is responsible for general management of municipal finances, including asset and liability management, revenue and expenditure management and budget implementation. In his role as the Accounting Officer, he must also assist the Mayor in performing the budgetary functions assigned to the Mayor in terms of Chapters 4 and 7 of the Local Government: Municipal Finance Management Act, No. 56 of 2003; and provide the Mayor with the administrative support, resources and information necessary for the performance of those functions.



**Municipal Manager
Mr. S. M. Khomo**



**Director: Technical
Services Miss P. T. Nxumalo**



**Chief Financial Officer
Mr. J.H. Mhlongo**



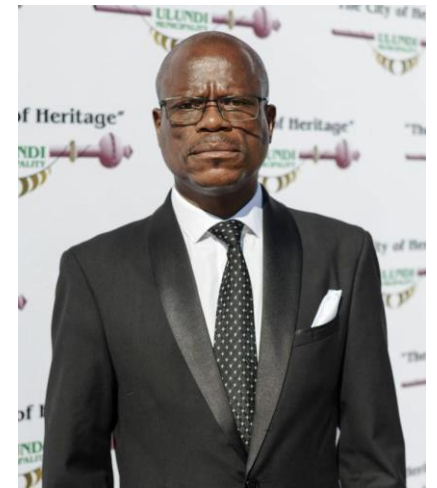
**Director: Corporate
and Management
Services Mr. D. N. S.
Buthelezi**



**Director: Community
Services Mrs. T. A.
Ntombela**



**Director: Planning and Development
Services
Mr. R. M. Mazibuko**



**Director:
Protection Services
Mr. D. S Mthembu**

2.2 Intergovernmental Relations

Ulundi Municipality subscribes to all Intergovernmental relations structures as promulgated by the Intergovernmental Relations Framework Act 13 of 2005, however the functionality of the IGR Structures mainly depends on the coordination of meetings by the Zululand District Municipality. During the year 2022/2023, most of the engagements that were held were between individual local municipalities within the district on matters of importance and common interest due to non-functionality of IGR Structures.

In the past the sector departments of the KZN Provincial Government have delivered projects and programmes within the service area of the Ulundi Municipality without reference to the needs expressed in the IDP; Sector Departments representatives are consulted to promote alignment between the programmes and projects driven by Ulundi Municipality and those that are undertaken by sector departments, whether at a national or provincial level.

Among the sector departments, whether at a national or provincial level, that the Municipality is in constant contact with are as follows:

- Department of Agriculture and Environmental Affairs and Rural Development
- Department of Arts and Culture
- Department of Basic Education
- Department of Cooperative Governance and Traditional Affairs
- Department of Economic Development and Tourism
- Department of Energy
- Department of Health
- Department of Home Affairs
- Department of Human Settlements
- Department of Labour
- Department of Safety and Security
- Department of Social Development
- Department of Sport and Recreation
- Department of Transport

During 2022/2023 the Ulundi Municipality participated in all relevant provincial and national government forums. This participation helped to avoid duplication in services and assists with improving and prioritizing the delivery of services. It also enhanced job creation, economic development, and effective use of public resources.

Ulundi Municipality has been involved in the following IGR structures.

- DDM Governance Cluster
- DDM Social Cluster
- DDM ECID Cluster
- DDM Justice Cluster
- DDM Technical Hub
- DDM Political Hub

The Political Hub in the previous financial year recommended the following in relation to Intergovernmental Relations:

- The analysis of the IGR Assessments conducted for the period July - June 2022 reflects that most of the cluster meetings were did not sit (Quarter One & Two) due to various reasons.
- There was the need to review the allocation of Chairpersons for DDM Clusters
- Strengthen Political oversight and encourage the participation of local municipalities in DDM structures.
- Consider and adopt the Terms of Reference for the Political Hub, for the current political term.
- Appoint a dedicated IGR official within the district.
- Refresher Training course to be arranged for all Cluster Committees

It is reported that the above recommendations were taken into consideration and in the latter part of the financial year under review the structures of these clusters were reviewed, Chairpersons and members were allocated to each Cluster. All the Clusters have adopted their Terms of Reference, the Zululand District Municipality has since appointed a dedicated official within the district to oversee the IGR Structures. The above-mentioned Cluster meetings were convened during the fourth quarter of 2021/2022 financial year respectively.

The following meetings were scheduled and attended by representatives from Ulundi Local Municipality:

Date	IGR Structure
03/05/2023	ZDM District DDM Political Hub
19/05/2023	DDM – GSCID Cluster
06/06/2023	Munimec – Performance of Grants

2.3 Public Accountability and Participation

As required by the Constitution, the Municipal Council must conduct its business in an open manner and its objectives must be to encourage communities and community organizations to be involved in local government matters. Further the Municipal Systems Act states that municipalities must encourage and create conditions for the local community to participate in the affairs of the Municipality.

It is essential that the review process of the IDP and preparation of the Budget transpires in conjunction with other spheres of government and stakeholders. The stakeholders in the IDP process include anyone with an interest in the integrated development of the Municipality.

The challenge remains to improve their understanding of the IDP process and how the municipal systems operate, and policies are formulated. To encourage community participation in matters of local government and all programmes. Council holds meetings and forums at different venues within the Municipality area. Public attendance at Council meetings is encouraged so that interested and concerned citizens have the opportunity to monitor decisions made by the elected body.

On 26 May 2022, the Ulundi Municipality conducted its Council meeting at Ward 17 at Embudle Sport Ground to approve the Integrated Development Plan 2022/2023 and Mid Term Budget Revenue Framework 2022/2023, in line with Public Accountability and Public Participation Strategy.

2.4 Batho Pele Principles

Similarly, the principles of Batho Pele clearly articulate the need for prudent risk management to underpin government objectives. Batho Pele strives to instil a culture of accountability and caring by public servants. Further objectives of Batho Pele include supporting the government’s governance responsibilities, improving results through more informed decision-making, strengthening accountability and enhancing stewardship and transparency, all of which resonate well with the principles of risk management.

2.5 Risk Management

Institutions operate in environments where factors such as technology, regulation, restructuring, changing service requirements and political influence create uncertainty. Uncertainty emanates from the inability to precisely determine the likelihood that potential events will occur and the associated outcomes.

Organisational Risk Management forms a critical part of any institution’s strategic management. It is the process whereby an institution both methodically and intuitively addresses the risks attached to their activities with the goal of achieving sustained benefit within each activity and across the portfolio of activities. ORM is therefore recognised as an integral part of sound organisational management and is being promoted internationally and in South Africa as good practice applicable to the public and private sectors.

Management, Other Personnel and Risk Champions

The extension of general responsibilities in terms of section 78 of the Municipal Finance Management Act, 2003 to all senior managers and other officials implies that responsibility for risk management vests at all levels of management and that it is not limited to only the accounting officer and internal audit.

Legal mandate

Section 62 (1) (c) (i) of the Municipal Finance Management Act No. 56 of 2003.

Accounting Officer

Section 62 (1) of the Municipal Finance Management Act, 2003 requires that:

The accounting officer of a municipality is responsible for managing the financial administration of the municipality and must for this purpose take all reasonable steps to ensure: - (c) that the municipality has and maintains effective, efficient and transparent systems; (i) of financial and risk management and internal control.

Internal Auditors

Section 165 (2) of the Municipal Finance Management Act, 2003 requires that: The internal audit of a municipality must: - Prepare a risk-based audit plan and an internal audit program for each financial year; Advise the accounting officer and report to the audit committee on the implementation of the internal audit plan and matter relating to: (iv) risk and risk management.

The internal audit activity should assist the organisation by identifying and evaluating significant exposures to risk and contributing to the improvements of the risk management and control systems –

A1 - The internal audit activity should monitor and evaluate the effectiveness of the organisation's risk management system.

A2 - The internal audit activity should evaluate risk exposures relating to the organisation's governance, operations, and information systems regarding the:

- Reliability and integrity of financial and operational information.
- Effectiveness and efficiency of operations.
- Safeguarding of assets; and
- Compliance with laws, regulations, and contracts.

Audit Committee

In terms of Section 166 (2) of the Municipal Finance Management Act, 2003, An audit committee is an independent advisory body which must: Advise the municipal council, the political office-bearers, the accounting officer, and the management staff of the municipality on matters relating to: (ii) risk management.

Risk Management Unit

Risk Management

The Municipality is expected to conduct an annual assessment of its risks and prepare plans to address risks identified in terms of Section 62 (1) (c) (i) of the Municipal Finance Management Act No. 56 of 2003. The municipality has a Risk Management Unit with a Chief Risk Officer as head of the unit, a Risk Manager and a Risk Officer which is responsible for the management of risks on daily basis as well as co-ordination of all risk management activities in the municipality. It reports to the Risk Management Committee which, in terms of the Risk Management Framework, consists of all Heads of Departments. However, in the case of Ulundi Municipality, this has been delegated to Deputy Directors who report to Heads of Departments and Deputy Director of Strategic Operations as Chairperson. It sits quarterly to do risk reviews and once annually to do risk assessment and adopt the risk register for the year. It deals with all risk-related matters and reports to Management and to the Audit Committee.

Management of risk entails the annual assessment and continuous review of risks as well as monitoring of the

implementation of mitigation tasks to address those risks as detailed in the risk registers, viz. the main Municipal Risk Register, the IT Risk Register and the Supply Chain Management Risk Register. The Risk Management Committee also plays an oversight role over the Occupational Health & Safety Committee to ensure that occupational health and safety risk assessment does take place as well as implementation of mitigation tasks to address the identified risks.

During the year under review, the risk assessment was conducted during which time a total of 69 risks were identified and 142 mitigation tasks were determined to address those risks. Of the 142 mitigation tasks, 135 were successfully implemented which translates to 95% performance level. The draft municipal Risk Register (which included IT, SCM and fraud risks) was adopted by the Risk Management Committee and approved by Management. For the period under review, the Accounting Officer is satisfied that the internal controls in place were sufficient to deal with all risks identified.

The following were identified as Top Ten Risks in the year under review:

1. Occupational health and safety risks
2. Poor collection of revenue
3. Inadequate construction and maintenance of roads and stormwater
4. Firearm control deficiencies
5. Formal businesses operating illegally.
6. Spread of communicable diseases in communities
7. Invasion of land
8. Inability to expand the revenue base.
9. Payment of ghost employees
10. Failure to pay creditors in 30 days.

Compliance with legislation

The Risk Management Unit monitors the various departments' compliance with legislation as indicated in their respective Compliance Checklists and, in this regard, departments are required to complete and submit their Compliance files together with evidence of compliance to the Risk Management Unit on a monthly basis.

Anti-Fraud and Anti-Corruption Activities: 2022/2023

The Municipality has an approved Anti-Fraud and Anti-Corruption Policy which is reviewed annually. The policy is workshopped to employees annually to ensure compliance. It is a requirement for both officials and Councillors to sign the declaration of interest / benefits annually to avoid conflict of interest in compliance with the policy.

The municipality has in place a fully functional Council Committees and internal control structures; viz, Risk Management Unit, Internal Audit Unit, the Audit & Performance Committee, and the Municipal Public Accounts Committee (MPAC) that play different complimentary roles in the quality assurance chain to improve internal controls.

2.6 Supply Chain Management

Deviation Register for 2022/2023 Financial Year End in Terms of Section 36 of SCM

It is reported that there were no deviations during the year under review.

Tenders Awarded in 2022/2023 Financial Year

BID NO.	AWARDED SERVICE PROVIDER	PROJECT TYPE	AMOUNT
01/2022/2023	Indwe Risk Services	Provision of short-term insurance	
02/2022/2023	First National Bank	Provision of banking services	
03/2022/2023	Liquid Telecommunications South Africa	Provision for internet fibre line	R1104036.57
04/2022/2023	Emalangeneni Technologies (PTY) Ltd	Supply and delivery of computer equipment	
06/2022/2023	Zinhle Construction	Refuse collection at Babanango CBD	R45 700.00
07/2022/2023	Ibutho Lodondo Group (PTY) Ltd	Refuse collection at Ulundi CBD	R67 000.00
08/2022/2023	Uhaqane MI Contractors	Transfer of waste from Ulundi station to King Cetshwayo regional landfill site	R16 974 000.00
09/2022/2023	Amahlobo Funeral Parlour	Provision for indigent and pauper burial services	
10/2022/2023 PANEL	Amangile Academy	Provision for training of councillors, municipal employees, and community structures	
	Londimvelo Consultants (PTY) Ltd		
	Nkosingiphe Inkazimulo Trading and Projects (PTY) Ltd		
	Malitinne		
	Sonani Training and Communications (PTY) Ltd		
	Kgolo Institute (PTY) Ltd		
11/2022/2023	Ubuhlebesu Trading and Projects	Conveyancing ERVEN 185-317, ERVEN 321-329, ERVEN 331-344 & ERVEN 507-509, registration of properties	R308 200
12/2022/2023	Inkamanzi Development Consultants	Conveyancing ERF 708	286 150.00
13/2022/2023	Ubuhlebesu Trading and Projects	Spatial development framework	R 479 377.50
14/2022/2023	Ubuhlebesu Trading and Projects	Integrated development plan – annual review	R547 975.00
16/2022/2023	Inkamanzi Development Consultants	Redrafting of Ulundi proclamation diagram	R589 200.00
17/2022/2023 PANEL	Bonsai Engineering (PTY) Ltd	Consultants in electrical engineering that have capacity to implement electrification projects (mv and LV overhead line reticulation and consumer meter installation and advisory services.	
	Izingodla Engineering (PTY) Ltd		
	Stratotek consult		
	Afrilectrical Consulting Engineering (PTY) Ltd		
	Riccon Engineering and Developments		
18/2022/2023	Loma Business Enterprise	Animal pound management	R4 500 000.00
19/2022/2023	SDM Asset Management and consulting (PTY) Ltd	GRAP compliant asset register and unbundling of infrastructure	R 684 104.64
20/2022/2023	Tor Chris Trading	Supply and delivery of traffic officers' uniforms and protective clothing	R330 000.00
21/2022/2023	Ekamelina Trading	Supply and delivery of black refuse bags	R680 000.00

22/2022/2023	Bakhephi 101 Trading	Supply and delivery of stationery material	
23/2022/2023	Ekaya Promotions cc	Supply and delivery of cleaning material	
25/2022/2023	Green Diamond Environmental Consultants (PTY) Ltd	Development of environmental management framework (EMF)	R 752 357.00
26/2022/2023	SL Mahlobo Trading and Multiservice	Supply and delivery of led items	R157 050.00
03/2021/2022	Global Access Directory	Construction of Thokoza gravel access road	R 5 411 471.02
03/2021/2022	Uhaqane MI Contractors	Construction of Mphothi gravel access road	R 5 136 372.33
03/2021/2022	Ausphi Trading cc	Construction of Sangoyane gravel access road	R 5 182 610.53

2.7 Municipal By-Laws

Ulundi Municipality has approved and gazetted the following by-laws that are implemented in its area of jurisdiction:

Name of By-Law	Summary	Contraventions	Convictions
Animal Bylaws	<ul style="list-style-type: none"> • pound costs as well as medical expenses an animal that is straying on private property may be seized by the owner and the pound master may be called to capture the animal. • No animal that is captured may be released without the proper statutory records. • A person on who's property an animal has been trespassing may be liable to be paid a trespass fee, as well as damages caused by the animal trespassing. • This payment may be waived by agreement of the parties. • If an animal that has been impounded, has not been released the pound master may apply for the sale of the animal, by proper advertising. • The proceeds of the sale will be held by the CFO, if not claimed within a period of three months same shall be forfeited to the Municipality. • Additional costs may also be claimed from the owner after the sale of the animal. • If an animal is not sold it may be disposed of at the discretion of the pound master. • Whilst an animal has been impounded the pound master has a duty of care. • Keeping of bees is not allowed. • Any animal may in the case of an emergency that has been created because of disease, be impounded, upon the instruction of the Municipal Manager. • This animal may lie in a designated place for a period determined by the Municipal Manager and may only be released upon the necessary vaccinations having been provided. • In the event that an animal that has been impounded, is so diseased or injured, the pound master may at his discretion put down the animal with no compensation to the owner. • The costs of destroying the animal, may be recovered by the Municipality from the owner. • The person who seizes an animal is under no duty to trace the owner. • An owner of an animal needs to take all reasonable steps to prevent any destruction or damage. • Notices in terms of these bylaws must be given to the owner and can be served personally on the owner or the agent to the known address. • There are a number of personal conduct rules when hiring the facility that is prohibited. • In addition, there are prohibitions that protect the premises. • The time periods for the opening and closing of the facility is also clearly stipulated. • Entry on the premises is by way of payment offees. • Bookings of the facility must happen three days before the event. • There are a number of personal conduct rules when hiring the facility that is prohibited. • In addition, there are prohibitions that protect the premises. 	None	None

Community Facility Bylaws	<ul style="list-style-type: none"> • There are a number of personal conduct rules when hiring the facility that is prohibited. • In addition, there are prohibitions that protect the premises. • The time periods for the opening and closing of the facility is also clearly stipulated. • Entry on the premises is by way of payment offees. • Bookings of the facility must happen three days before the event. • Municipality reserves the right for the admission and cancelling of a booking. • Municipality is not liable for damage or loss to municipal property. • Noise levels must be to a minimum. • All electrical equipment must be handled safely and must be safe to utilise. • Facility cannot be booked on a long term's basis. • Failure to comply with the bylaw attracts a penalty ofR2000.00. • A schedule of tariffs is provided. • Bylaw is called community facility bylaws. 	None	None
Environmental Health Bylaws	<ul style="list-style-type: none"> • The purpose of this bylaw is to protect and promote the long-term health benefits of the community. • Every person has a constitutional right to a healthy living environment. • The municipality within its financial and administrative constraints must contribute to this healthy livingstandard. • No person must undertake activity that will put the environment or public health at risk. • No person may cause a public health nuisance to occur. • A public health nuisance may occur, if:- • (a). a premises is infested with insects; • (b). conditions that may cause the spread of communicable diseases; • (c). Unsanitary conditions; • (d). water unsafe for human consumption. • If an owner is aware of a public health hazard, he has a duty to report same within a period of 24hours. • He must also eliminate or reduce the risk and inform the municipality of the risk in writing. • The instances of when an owner creates a public health nuisance is listed as provision 6 of the bylaw. • These instances also include pest control as listed in section 7 and air pollution as listed in section8. • Should there be an instance wherein a premises, will be used for activities related to potentially hazardous material, that is likely to cause a health risk, steps must be taken to avoid or reduce the risk to an acceptable level. • In this instance the activity must be reported to the Municipality, and the measure taken to reduce the risk must be also reported to the Municipality. • In the event that this activity is part of a trade of a person/company permit must be obtained from the Municipality for exemption from this provision. • The Municipality may with the cooperation of the environmental health 	None	None

<ul style="list-style-type: none"> • officer, issue an exemption certificate, and same may also be issued with conditions. • The business or person must apply for a public health permit. The application procedure is as set out in section14. • These permits may under conditions stipulated in the bylaws be amended cancelled or suspended. • The Municipality must appoint an environmental health officer. • The officer in accordance with the provisions of the bylaws has the powers to issue notices for compliance (section 19), undertake measures to remove/reduce the risk(section23), undertake measures prohibiting a person from continuing an activity. • In the event that the hazard is of such a high risk, the municipality may issue a demolition notice. The costs of the demolition to be borne by the owner. • The Municipality may also enter the premises, in order to conduct remedial work in order to ensure compliance with the bylaw. • The municipal manager may issue a costs order for the work done by the Municipality in order to ensure compliance with the bylaw. • No person may use a caravan, tent or vehicle for human habitation without the written permission of the Municipal Manager. • All buildings must be in accordance with the national building regulations and building structures act, or it may be declared hazardous. • This provision is also applicable to flat, complexes or blocks. • All toilets in buildings must be in accordance with the building regulations. • In the event that toilets are being provided for the purposes of workers such must be in a sanitary condition and a good state of repair. • In the event of any travelling show or circus proper facilities must be • All boreholes must be fenced, and the owner must ensure that no dangerous material reaches the borehole or is stored in same. Every owner must provide adequate water supply to the occupier. • Owners of property must ensure that they are able to storm water runoff that may be hazardous to health. • The bylaw then goes on to explain in detail what are scheduled trades, as well as instances wherein permits will be required. • All boreholes must be fenced, and the owner must ensure that no dangerous material reaches the borehole or is stored in same. Every owner must provide adequate water supply to the occupier. • Owners of property must ensure that they are able to storm water runoff that may be hazardous to health. • The bylaw then goes on to explain in detail what are scheduled trades, as well as instances wherein permits will be required. • There is an onus on a person who is aware of a fire hazard to notify the municipality of same. • Fire lanes are created by the Municipality, it is for the use of heavy-duty vehicles in the case of an emergency. No obstruction must come to these lanes. • An owner or an occupier may not alter the building so as to make it more conducive for fire to travel. • There is an onus on a person who is aware of a fire hazard to notify the municipality of same. • Fire lanes are created by the Municipality, it is for the use of heavy-duty vehicles in the case of an emergency. No obstruction must come to these lanes. • An owner or an occupier may not alter the building so as to make it more conducive for fire to travel. • No part of a fire escape route may be obstructed in anyway. • A locking device that is fitted for the purpose of an escape door, must be approved by the Municipality. 	None	None
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<p style="writing-mode: vertical-rl; transform: rotate(180deg);">Fire Prevention Bylaws</p>	<ul style="list-style-type: none"> • Escape routes must be indicated by clear signage. • Fire extinguishers must be fitted in areas as stipulated in the National Building Regulations. • Fire extinguishers must be regularly checked by a certified permit holder. • Fire protection system must be regularly checked and maintained and the owner or person in charge of the premises must have a record of this. • It is an offence to tamper with a fire protection system or fire extinguisher. • When the Municipality deems it necessary it may send representatives of the fire brigade to attend a public function and remain in attendance for the duration of the function. • This shall be for the cost of the organiser. • Owner or person in charge of a school, hospital, residential institution or hotel that has an occupancy of more than 25 people must have an emergency evacuation plan, which in intervals of 6 months must be tested. • The escape route plan must be properly displayed in designated sleeping areas. • Any sources of ignition must be adequately taken care of, in some instances the Municipality may prohibit the use of certain electric equipment so as to mitigate risk of afire. • No smoking signs must be properly displayed as a mitigation of risk. • A person may not use a flame omitting device such as a candle in such a way so as to create a hazard. • Lighting of fires is prohibited except in circumstances wherein the Municipality has granted permission. • A person/owner whose premises is carrying a flammable substance must apply to the Municipality for a permit. • The Municipality may refuse permission, or issue conditions. The permit must be renewed annually. A flammable substance certificate is issued under strict provisions as per the bylaw. • All flammable liquid tanks that are above ground must comply with the specifications of the bylaw and permission must be sought from the Municipal Manager in order to erect these structures. • The bylaws further specify stipulations for underground storage tanks, bulk storage depot, liquefied petroleum gas, storage of refillable liquid petroleum. • In the event that there is an accident due to liquid spillage the owner of the premises has an onus to immediately notify the Municipality. • The Municipality is not liable for damage or loss as a result of offences committed as a result of fire. • The bylaw imposes penalties for non-compliance. 	<p>None</p>	<p>None</p>
<p style="writing-mode: vertical-rl; transform: rotate(180deg);">Lease of Halls and Conference Facility Bylaws</p>	<ul style="list-style-type: none"> • Application to lease must be made in a prescribed form. • The Municipality has the right or discretion to grant permission to lease the facility. • All payments must be made in advance. • All of the facilities within the premises shall be deemed to be in good working order, unless pointed out to the caretaker before the use of the hall by the lessee. • The lessee shall be responsible to make good all losses, damage or breakage. • The lessee may only use equipment that has been paid for. • No additional lighting may be placed in the facility save with the permission of the Municipal Manager. 	<p>None</p>	<p>None</p>

	<ul style="list-style-type: none"> • The lessee may not sublet the premises, the lessee is to ensure that the property is kept in good condition. • The Municipality is not obliged to provide additional cleaning services. • No animals shall be entitled to be in the premises save for an instance wherein consent has been obtained from the Municipal Manager. • No advertisements may be placed expect with the permission of the Municipal Manager. • The lessee is responsible for all catering requirements, and caterers are to keep the premises in a tidy order. • When liquor is served at the premises all the requirements of the Liquor Act shall be observed. • Firing of live ammunition, throwing of knives and any other dangerous property is prohibited. • No overcrowding shall be accepted the onus is on the lessee to prevent overcrowding. • The Municipalities officials may enter the premises at any time to perform their duties. • If there is an event at the premises that may cause a fire hazard, then the fire manager may place one fireman at the premises. • The lessee is to confirm that the provisions of this bylaw will be adhered to. 	None	None
Nuisance Bylaws	<ul style="list-style-type: none"> • Goods that are to be sold may not be advertised by shouting, screaming or making a noise. • A person may not conduct themselves in an unbecoming manner in public. • A person may not expose themselves or any articles of an indecent nature in public. • A person may not hang any item of clothing on a boundary wall window or balcony that may be visible from public. • A person may not appear in a public place in a state of intoxication. • A person may not bathe or wash his animal in a public trough, or a mechanism intended for publicise. • No obscene language may be written in any public place. • A person may not loiter in a public place. • A person/s may not obstruct a public place so as to obstruct free movement. • No placards or structures may be erected in a public footpath. • A person may not throw any object on a footpath that may endanger other. • No flowerpot may be placed on a footpath or a windowsill that has the potential to cause damage. • Children may not be allowed to skip; skate fly a kite or play any game that has the potential to cause damage to person or property. • No person may dig in a public place or close to a public place without the permission of the tow engineer. • No waste may be deposited on any public property. • A person may not transport goods or liquids that has the potential to cause harm to the public. • No carcass of an animal is to remain on a premises for an indefinite period. • A person may not cause a stream, swimming pool, gutter, watercourse sink, borehole to become so foul as to cause nuisance. • A person may not allow unhygienic liquids to flow into another person's property. • A person may not contribute to water pollution. • A person may not burn rubbish or refuse on any premises so as to cause harm/nuisance. • A person who is the owner of a premises must prevent or eradicate rodents, mosquitos, or any other pests or vermin. • A person may not discharge fireworks in a place where domesticated animals are present or contrary to the provisions of any Acts. 	None	None

	<ul style="list-style-type: none"> • A person may not cause noise nuisance by playing loud music operating a loud musical instrument or using any device that may cause noise pollution. • No animals that are domesticated may be allowed to make a noise. • Any person who is building, repairing, modifying or testing a motor vehicle on residential property may not continue to do so, if same is causing a noise. 		
Refuse Removal Bylaws	<ul style="list-style-type: none"> • The occupier of every premises must make provision for storage collection and removal of waste. • The Municipality may subject to the tariff charged in the tariff bylaws collect and remove, builders waste, special industrial waste special domestic refuse. • The Municipality may at its sole discretion supply refuse storage receptacles having regard to the quantity, suitability and accessibility of the refuse storage area. • stored in a hygienic condition, as well as and harmful or toxic substances have been removed or attended to. • The dates or days of collection must be stipulated by the Municipality. • Bulky refuse must be securely tied up. • The place wherein the refuse is stored must be accessible to the waste collectors, and herein the onus is on the owner to ensure that the premises can be accessed. • When the refuse is stored in such a manner that it is creating a nuisance the Municipality may arrange for a special removal and the occupier shall be responsible for the tariff charge. • The owner of building refuse must dispose of the refuse within reasonable time. • Refuse whilst in conveyance shall not be conveyed in such a manner so as to cause a nuisance. • The bylaw thereafter proceeds to provide specific stipulations for the category of special industrial and industrial waste as well as liquid waste and the storage and removal thereof. • All refuse removed by the Municipality as well as refuse at the disposal site is the refuse of the Municipality. • The bylaw stipulates penalties for offences caused in non-compliance. 	None	None
Tariff Bylaws for Indigent Persons	<ul style="list-style-type: none"> • The indigent tariff bylaws, outlines the qualification criteria for free basic services as well as lifeline services. • Where the water or electricity account is in excess of the amount that was calculated for the free basic service, then the indigent will be billed and may accordingly be held accountable for payment. • In the event that the beneficiary does not make payment the Municipality may restrict the supply, disconnect the supply, take any other action in terms of the credit control bylaws, despite the indigent qualifying for free basic services. • The bylaw also stipulates an appeal process in the event that an indigent may not agree with a decision taken by an authorised official. 	None	None

Traffic Bylaws	<ul style="list-style-type: none"> • All taxis in the taxi rank must have a valid permit. • Application for a permit must be done to the Executive Director: Protection Services, and the bylaws lay out the conditions upon which a permit may be issued. • The token is valid for a year only. • The Municipality may on notice to the holder of the permit or token revoke the token 	None	None
	<ul style="list-style-type: none"> • No person may operate a taxi without a taximeter that has been approved and sealed by the Director: Protection Services. • During loading times, a taxi shall not be able to stand for a period of more than 15 min. • Busses will be prohibited from using certain areas. Unauthorised use of bus ranks is prohibited. 		
	<ul style="list-style-type: none"> • Permits are to be applied for in prescribed forms and same can be cancelled or revoked or refused. • The permit must be used on the vehicle for which it has been displayed and as such must also have the owners name and address, clearly displayed. • The drivers are to observe these bylaws as well as instructions of the traffic officers. 		
	<ul style="list-style-type: none"> • If a public bus is under repair, and it carries the relevant permit, however it cannot be on the road, then permission is required to be sought from the Director Protection Services for a substitute motor vehicle. • In instances of emergency this permission may be granted telephonically provided that within a period of 48 hours this permission is received in writing, by the holder bringing the permit for endorsement. • Ques that will be formed at a bus rank must be close to the sign, and not in access points. 		
	<ul style="list-style-type: none"> • When forming ques precedence will be given according to the time of arrival. • All persons waiting to board the bus must at all times take instructions and abide by the instructions of the traffic officers. • Bus stop notices must be clearly marked. • A bus driver/owner that is aggrieved by a decision that has been given by the chief traffic officer has the right to appeal this within a stipulated period of time. 		

	<ul style="list-style-type: none"> • The bylaw also further prescribes how the metered parking system works. • There are exemptions to the parking bylaws, for disabled persons as well as medical practioners. However, this exemption must be done by application. • No washing cleaning or repairs must be done on a public road, except in the vehicle has been broken down on the road. • No person shall use a skateboard, or roller skates on a public road or sidewalk. • Permission must be sought to use an abnormal motor vehicle. • Any person requiring an escort by traffic officers must accordingly make application, to the Director Protection Services. • The bylaw outlines the penalties for offences and offenders. 	None	None
	<ul style="list-style-type: none"> • The bylaw gives clear definition as to what is permanent and temporary advertising. • The bylaw also displays certain exemptions that must be applied. • Advertisements will not be permitted unless it has received council approval. • The application must be made in the prescribed form attached to the bylaw. • The bylaw further stipulates what attachments must accompany the application so that same is valid. • The bylaw also stipulates what must be considered when the application is before council. • The bylaw gives specific consideration for permanent advertising. • The bylaw also stipulates what is sign boards affixed to buildings, painted advertisements as well as ground sign boards and flashing adverts. • Advertisements must not obstruct a fire escape. • Advertisements must not be in colours that distract drivers or have intense illumination. • The bylaw also lays strict conditions for the construction of advertisements in that it has to be neat and appealing. • The person having control of the signboard is responsible for maintenance. • Alterations or deletions must be applied for in writing and approved by the Municipal Manager. • Offences attracts fines as well as imprisonment. 	None	None

Storm Water Management Bylaws	<ul style="list-style-type: none"> • No person without the direct and written consent of the Municipality may discharge stormwater. • No person may construct a mechanism which allows the discharge of the stormwater. • No person may obstruct or interfere with the normal flow of stormwater into out or through a stormwater sewer without the prior written approval of the Municipality. • The Municipality may issue a notice suspending access to the stormwater system when it is necessary to stop a risk like pollution or a risk to public health. • As soon as an owner or occupier becomes aware of the risk the owner or occupier must take immediate steps to ensure its containment. • Notify the Municipality as soon as it is reasonable possible. • The owner preoccupier a premises shall be responsible for the construction and maintenance at his/her own expense of any storm water drains on the premises and any connection between such drains and the stormwater system. • Contravention may mean a fine or imprisonment 	None	None
Reet Trading Bylaws	<ul style="list-style-type: none"> • Must adhere to the standards as per the health act. • When the vendor requested by an employee or agent of the Municipality must move the goods to allow for cleaning of the area. • No obstruction shall be caused by street vendor. The bylaw defines what it would consider instances of obstruction. • All persons/vendors must carry on business with permission of the Municipality, and no person may carry on trade without proof of the relevant licence. • The bylaw outlines that in certain instances no trading shall occur near residential business premises. • The bylaw also makes provision for no trading near certain business premises. • In respect of traffic no vendor shall cause obstruction to traffic whilst selling goods. • No vendor may block a traffic sign, a parking space or a railway crossing. • No vendor may trade in certain public places that are next to certain buildings, places of worship and national monuments unless same has been specified. • The Municipality must display signs to display their restrictions. • The bylaw also allows for removal and impoundment of goods or articles under specific circumstances. • There is a list of vicarious liability issues in respect of the person carrying on business as well as the employee. • The bylaw also specifies penalties for persons guilty of an offence. 	None	None

Standing Rules and Orders of Municipal Council, and Committees of Council	<ul style="list-style-type: none"> • The application of this bylaw is extended to councillors, members of the public whilst they are in attendance of any session of council, persons addressing deputations as well as any official of the Municipality. • In applying an interpretation to this document all the laws of the country are to be taken into account. • Council must hold a meeting once every three months, that is to be convened by the Speaker. • All meetings must be opened to the Public with a few exceptions. • The Municipal Manager must give timeous notice to the Public save for instances where time constraints Makei impossible. 	None	None
	<ul style="list-style-type: none"> • Notice to convene an ordinary meeting must occur two calendar days for ordinary meetings, and one calendar day before in instances of special meetings. • This time period is also applicable insofar as documents, pertaining to the meeting is concerned. • Councillors for the purpose of receiving their notices have an onus to inform the Speaker of a change in contact details, within three days of such a change occurring. 		
	<ul style="list-style-type: none"> • Should a member not have received notice of a meeting, the member has the right to request that an investigation occurs, however, it does not have the effect of declaring the meeting invalid. • A quorum is created in terms of the Municipalities Establishment notice. • Vacancies in the office of a councillor does not invalidate the proceedings/voting in council meetings. • No meeting may occur if 15 minutes after the commencement time a quorum is not present/established. • The meeting may be cancelled; however, it needs to be reconvened within 7 days as a continuation meeting. • All councillors must punctually attend all meetings, except when a leave of absence has been granted, a councillor is required to withdraw in terms of 46(2), with permission of the speaker. • A register of all councillor's present must be signed. • should a councillor not be in a position to attend a meeting application for leave of absence must be lodged with the municipal manager, in writing either for whole or part of the meeting. • the application must show good cause in order for same to be granted. • the speaker must consider the application and either grant/reject the application. • if a councillor fails to remain in a meeting and fails to apply for leave of absence, he/she may be deemed as absent. • leave of absence for two/more consecutive meetings calls that a sanction may be imposed. • Non-attendance may be investigated by the rules committee. • Accordingly, sanctions may be imposed. • The Speaker must ensure compliance and maintain order during a meeting. • All proceedings of council must be electronically recorded, as well as recorded in writing, and retained in accordance with the provisions of the Archives Act. • All minutes may be available to the members of the public. • The order of business in a council meeting is accordingly stipulated in the bylaw and must be adhered to. 		

	<ul style="list-style-type: none"> • A deputation must be in writing and a memorandum must be presented to the Municipal manager outlining the deputation. • The request for a deputation must be approved by the speaker. • A deputation/member of the public addressing council must adhere to the rules of the council and directed by the speaker. • should this not be adhered to accordingly a sanction may be approved. • All reports must be provided to councillors, same for those instances wherein the matter is urgent. • a motion by a councillor must be brought in wiring and signed by the councillor and a seconder. • notice must be given 7 days prior to a meeting and in such instance a counsellor is allowed a maximum of three motions per agenda. • If the motion is submitted correctly the speaker may not object to such motion. • A councillor may approach a municipal manager /head of department in order to obtain information as he/she may reasonably require for the proper performance of his/her duty as councillor. • Decisions pertaining to bylaws, approval of budgets, imposition of rates and taxes, raising of loans, rescission of a council resolution within 6 months of the resolution. • Should a resolution of a committee or council be revoked, prior notice is required. • A councillor may only speak when directed by the speaker. 	None	None
Library Bylaws	<ul style="list-style-type: none"> • The library may be used by any member of the public. • The librarian may refuse access or refuse library material if it is in public interest to do so. • A person wishing to enrol as a borrower must fill in the prescribed form. • All items are to be borrowed against an issued library card. • Should a card be lost, a duplicate shall be made by the librarian upon payment of the relevant amount. • All items are borrowed for a period of 14 days. • Should same not be returned on the desired date the book shall attract a fine. • Should an item be lost, the borrower shall pay the librarian in addition to any fine charges that may be due in respect of that item. • An item not returned two months after the date of issue shall be deemed lost. • The borrower shall be liable for damages caused when the book is in his/her possession and shall be liable to replace the item in the event that the item is badly damaged, alternatively a fine may be levied. • No person who has lost books shall be allowed to borrow until the reimbursement has occurred. • A borrower must notify the library of a change of address. • The librarian is allowed to cancel the card of a non-active member. (i.e., someone who has not used the card for a period of 6 months). • The bylaw specifies the conduct of persons using the library. • All speech must be restricted to the matter at hand. • All speeches must be confined to a period of 5 minutes save for the mayoral report or the estimates of income or expenditure. • Any councillor may call a point of order by standing up, and the speaker must grant immediate attention to homuncular. • the ruling of the speaker on that point of order is final. • All conduct must be of the highest decorum 	None	None

	<ul style="list-style-type: none"> the speaker may determine and sanction misconduct during proceedings accordingly. A councillor whose spouse, family member or business partner stands to acquire any direct benefit from a Contract concluded with the municipality must make a declaration of pecuniary interest. breach of rules may be investigated by the rules committee. 		
Property Encroachment Bylaws	<ul style="list-style-type: none"> Should an encroachment be envisaging then application must be made to Council. There are stipulated rules for the construction of encroachments, for e.g., there are rules for verandas as well as poles and where they are to stop. The same will apply to balconies as well as wash bay areas. All applications must be made to the building control officer. The bylaw does state penalties for non-compliance. 	None	None
Public Roads Bylaws	<ul style="list-style-type: none"> No person may cause obstruction on a public road. If an obstruction is caused, then it must be removed by an authorised official. No excavations may be caused without the written consent of the Municipality. The Municipality will have to grant permission for hoarding. No owner or occupier of land be it agricultural or residential may erect a fence that is dangerous. Should electrical fencing be used the bylaw advises that the electrical fence must be placed above a concrete structure and must be separated from the public road by means of another fence. Noone is allowed to place items on the road that may cause damage to the road. No person may deface or mark a road without the written consent of the Municipality 	None	None
Solid Waste Bylaws	<ul style="list-style-type: none"> The Municipality at the cost to the owner of the premises is responsible for the collection of business as well as residential waste. The occupier is obliged to make use of the Municipal services in order to have thewaste removed. However, there are instances wherein the owner/occupier may make prior arrangements with the Municipality to have the waste removed at their own cost or if the waste is of such a nature that it cannot be collected by theMunicipality. The Municipality may deliver containers to the premises having regard to factors such as the quantity of waste, the suitability of waste etc. The Municipality may determine the quantity of the waste that is to be collected, determine which premises requires the Municipal services more frequently, determine the maximum amount of waste to be collected from that premises on any given day, specify provisions for storage. The municipality may determine schedules for collection, locations for placing the bins which types of waste generated by the occupier should be recycled, waste that is unsuitable for collection. The occupier of the premises must make provision for waste handling facilities for the Municipality. In order to facilitate the handling of waste bin liners are to be used for business as well asdomestic waste. The owner when using a bin liner must ensure that the bin is undamaged, and properly closed so as to avoid the contents spilling. 	None	None

	<ul style="list-style-type: none"> • The owner or occupier of a premises that has containers for the disposal of waste material must ensure that the waste is kept in a suitable place, no hot ash, unwrapped glass or other waste must cause damage to the containers. • No liquid may be placed on these containers or the bedliners. • No fire must be lit in the bin container, it must not be used for any other purpose expect the collection of waste. • The Municipality may in certain instances ask that the waste is compact. • The Municipality may make provision for the collection of industrial waste, at a cost to the owner. • The bylaw goes on to make stipulations in respect of industrial waste, and collection thereof. • The bylaw also makes provision for the disposal of garden waste as well as special domestic waste and bulky waste. • The bylaw stipulates that there is an onus on the owner of a property that is being built to contain building waste, alternatively ask for written permission from the Municipality to facilitate the containment as well as the removal of the waste. • In instances of special industrial, hazardous as well as health care waste, the Municipality must be informed in writing of the generation of this waste as well as the method of storage, the quantity and the duration period for the generation. • There are further stipulations in the bylaws in respect of collection and disposal of such waste. • In respect of disposal of all waste the Municipality may advise that waste is to be disposed of at a particular site. • No person may burn waste. • The bylaw stipulates conditions for persons entering a waste disposal site, as well as stipulates conditions for the disposal of waste within this structure. • The Municipality or the owner of private property must take reasonable steps to ensure sufficient approved receptacles are provided for the discarding of litter. • There is an onus on the Municipality and the owner to ensure that certain conditions like the maintenance as well as the usage of these containers are within the confines of what the bylaw is stipulating. • There is a general prohibition on littering as well as dumping and abandoning articles. • An authorised official may be appointed by the Municipality in order that waste collection and disposal is monitored. • The official may also inspect vehicles for waste, and should he/she be of the opinion that the waste is of such a nature that it may cause harm to the environment or to human beings he may seize the vehicle. • The authorised official may also issue enforcement notices. • Complaints may also be forwarded to the authorised official. 	None	None
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Public Amenities Bylaws	<ul style="list-style-type: none"> • A public amenity is something which is either outdoor or indoor and is controlled by the Municipality and to which the public has access. • The opening and closing times shall be determined by the Municipality and be indicated by Notice. • The entrance fees shall be determined by the Municipality and no person shall enter unless the relevant fees have been paid. • The Municipality may also determine the maximum number of persons allowed to enter and can display this by means of a notice. • The Municipality may close the premises from time to time for instances such as maintenance. • The bylaw stipulates prohibited conduct when using the facility. • No person may damage this property and in this respect the instances of damage are stipulated in the bylaw. • There are also prohibitions as well as constraints laid down wherein animals are concerned. • People using the facility have a duty of care in so far as ensuring that the facility is used in a proper manner. • There are also restrictions places in so far as motor vehicles are concerned. • No games etc. may be allowed to be played in an area that is not designated for that purpose. • No property or facility within the public amenity may be used for a purpose that it is not intended. • An authorised official may ask for proof of payment as well instruct a person to comply with the provisions of this bylaw. • There are stipulated penalties for on-compliance. 	None	None
Pound Bylaws	<ul style="list-style-type: none"> • Despite this bylaw having been gazetted, there is nothing that prevents another authority such as a Provincial Authority from impounding animals under the relevant statute. • The Municipality has the onus of establishing a pound. • Animals that are found trespassing or wandering maybe impounded. • Any person may impound an animal however the person must transport the animal to the pound. • This animal must be receipted at the pound. • The pound manager must keep a pound register. • In terms of the bylaws the pound manager must take proper care of the pound animals. • The pound manager may release the animal if he is satisfied that it will be released to the owner. • The conveyance, pound fees as well as veterinary fees must be paid. • The pound manager may sell by public auction impounded animals that have not been retrieved within a period of 14 days. • The procedure for the sale of the impounded animal is laid down in the bylaw. • No municipal official, pound manager or the Municipal manager may be held liable for the death of an impounded animal. • The bylaw stipulates penalties for offences. 	None	None

Funeral Undertakers Bylaws	<ul style="list-style-type: none"> • No corpses may be prepared outside of an undertaker's premises, in which case the undertaker is to have a certificate of competence. • The Municipality may on written permission grant to an individual exemption from the bylaws if adhering to the bylaw will cause a nuisance. • The bylaw lays down provisions for the issue or transfer as well as the validity of a certificate of competence given to a funeral parlour. • There are duties that a holder of this certificate must comply with as well. • The Municipality also has certain conditions that have been laid forth for the suspension or revocation of a certificate of competence. • In terms of the premises of the funeral undertaker, there are certain provisions that the funeral undertaker must comply with for the funeral home. • All health care as well as material that must be disposed of must be done so in accordance with South African National Standards. • There are provisions for penalties for non-compliance. 	None	None
Flammable Liquids Bylaws	<ul style="list-style-type: none"> • A certificate of registration is to be obtained in the event that a person is involved in spray painting, storage, manufacturer or use of flammable liquids or substances. • The application is to be made to the Municipal Manager who shall grant or refuse the application in accordance with the prescripts of this bylaw. • The certificate may lay down conditions. • No person is authorised to deliver or receive goods that have flammable liquids in them. • A certificate in respect of the carrying of this substance may be transferred from one person to the other upon written consent of the Municipal Manager. • The premises upon which this liquid is stored may be inspected by an authorised official. • The bylaw clearly outlines how the flammable liquids may be stored, used as well as handled. • The authorised official from the Municipality may from time to time send out or serve out notices that shall prohibit smoking or the use of naked flames in or around the area of storage. • In the event that it is found that the holder of the flammable liquids is carrying on business in a manner that is dangerous notice to discontinue this practice may be sent to the holder. • In an event of a spillage, a person becoming aware of the spillage must report the incident to the Chief Fire Officer. • All accidents involving flammable liquid spillage must be reported to the Head of Protection Services immediately. • All breach of conditions of certificate means a breach of this bylaw and therefore the incumbent is liable to be penalised under this bylaw. • When necessary, the Chief Fire Officer may create places wherein the flammable liquid may be stored given regards to the nature of the material. • The Head of Protection Services may inspect registered premises where the liquids are stored. • There are penalties attached to this bylaw. 	None	None

Credit Control and Debt Collection Bylaw	<ul style="list-style-type: none"> • All Municipal services may only be rendered upon application. • This application must be made to the delegated office/official. • The application must be made for services that the municipality has, and can offer, and this application can be amended at any time so as to include a new level of service that the customer wishes to engage the municipality on. • The municipality may enter into special agreements for rendering of services, which may include imposition of certain conditions, receiving of subsidies for services, if the person is outside the area of supply the municipal. • Where the purpose for which municipal services are used is changed the onus and obligation is on the customer to advise the Municipality accordingly. • The municipality for the services it renders does have applicable charges that it levies these services against. • Charges may differ in respect of different categories of customers. • Services will be terminated due to non-payment for services. • The municipality may consolidate payments for services rendered. • In addition to charges for services a municipality may charge a monthly fixed charge, annual fixed charge or a once off fixed charge for available municipal services whether they are used or not. • here are certain services that are subsidised services, the municipality may determine the households that will receive these subsidised services. • Commercial customers do not qualify for any subsidies. • The municipality in the implementation of these bylaws may cover additional costs such as legal costs, from the customer. • The municipality is allowed to collect a deposit, in this respect the municipality may also categorise its consumers when determining the amount that has to be paid. • The bylaw determines the method or how the calculation of amounts due and payable are arrived at. • The customer is responsible for payment. • If a customer uses municipal services for other than that which it is intended to be used, an adjustment must be made, and the customer is liable to pay the adjusted bill. • Where the bill is not paid in full any lesser amount tendered and accepted is not deemed to be settlement in full. • The owner of a premise is liable for all amounts due in respect of services rendered to that premises. • Any charges that have been incurred by the municipality for dishonoured payments must be recovered from the client. • The bylaw stipulates what is to be contained in a statement of account. • A customer may lodge a complaint to query a statement of account. • The query must be raised with the relevant official before the due date for payment. • Thus, query must have its supporting documents attached and the municipal official must log this query onto a register. • The complaint must be investigated, and the customer advised of the outcome in writing, one month after the complaint is registered. • The appeal procedure for this finding is set out in the bylaw. • Interest is levied on arrear accounts. • The costs associated with a reconnection or disconnection 	None	None
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- This for the account of the customer.
- If an account is outstanding for a period of more than 45 days, the municipality may institute legal action or hand the customers over for debt collection.
- Agreements may be entered into for the payment of arrears.
- The customers must have a copy of the agreement.
- In respect of rates all rates are due by specified date, joint owners are jointly and severally liable.
- Owner remains liable for payment.
- There are certain households that qualify for the household to be regarded as indigent.
- The indigent must apply for this status to the Municipality.
- A list of documents to be attached to the application is requested in the bylaw.
- A municipal official may be authorised to conduct an on-site visit to verify the status that is being applied for.
- Application is approved for a period of 12 months only.
- Prepaid electricity metres must be installed for the indigents.
- Limited water supply of 6 kilolitres is also to be supplied.
- The customer must apply every 12 months.
- The municipality in accordance with its annual budget must make provision for certain subsidised services to indigent households.
- This criterion is further stipulated in the bylaw.
- Existing arrears of indigents must be written off, applied as a surcharge to prepaid metres, be attempted to be recovered through legal proceedings.
- The municipality must undertake regular audits if this status.
- Any indigent customer who provides false information in an application form and the Municipality becomes aware that such information is false shall automatically without notice be deregistered as an indigent.
- Should an indigent no longer meet the criteria within which they have qualified to become an indigent, then they have to accordingly apply to the Municipality to de register as an indigent.
- If an audit verification does not meet the criteria of approval for an indigent this too leads to automatic disqualification.
- In the event of persons who tender for Municipal work they must submit documents in the form of a municipality certificate to be attached to the application to state that they are not in arrears with the Municipality.
- No person may gain access to Municipal services unless it is in accordance with an agreement that has been entered into with the customer and the Municipality.
- All customer agreements entered into prior to the approval of these bylaws shall be applied retrospectively, and hence the agreement is valid.
- No person other than the municipality or its agent shall maintain municipal infrastructure or be responsible for connections/disconnections as far as the infrastructure is concerned.
- No person shall restrict access to physical infrastructure that belongs to the Municipality.
- A person who unlawfully, intentionally or negligently reconnects services shall immediately be disconnected.
- A document that is signed by delegated personnel within the Municipality, is deemed to be proof on its mere production, as evidence in a court of law.
- The bylaw has penalties for offences.

Cemetery Bylaws	<ul style="list-style-type: none"> • The Municipality may set aside land for the establishment of cemeteries. • The official hour of the cemetery is as per the bylaw. • No person without the written consent of the Municipality has the right to sell or transfer a grave save in stipulated circumstances. • Religious ceremonies may be conducted with the written consent of the Municipality. • Plans in respect of different graves are kept within the premises of the Municipality. • Complaints in respect of Municipal grave sites must be made in writing to the Municipal Manager. • The tariff for services is determined by the Municipality. • All participants of a funeral service must obey the instructions of a caretaker. • The caretaker may remove flowers from a grave site. • No children under the age of 12 may enter a site unless with the direct supervision of an adult. • Only use paved pathways or roads when inside the cemetery. • No person may commit a nuisance within any cemetery, ride an animal, remove plants or shrubs, hold a demonstration, obstruct the caretaker in his duties, conduct graffiti, • Sit or stand on memorial work, operate a business or bring a firearm within the cemetery. • Dead bodies in conveyance shall be covered. • No loud music inside a cemetery. • All bodies to be buried within the confines of the allocated grave. • No rubble or dirt is to be dumped in a cemetery. • Memorial work cannot be done inside the cemetery in weather that is not conducive to the soil. • In respect of the exhumation of bodies and reopening of graves the bylaw lays the provisions to be adhered to in this instance. • In respect of the care of graves, the bylaw lays strict provisions in so far as positioning, repairs, moving and maintaining memorial work is concerned. • The bylaw makes provision for specific burial areas as well as the establishment of a monumental section, and memorial wall. • The bylaw makes provision for offences and penalties. • Only the municipality shall supply or contract for the supply of electricity within the jurisdiction of Ulundi. • Supplying of electricity can only occur by means of a supply agreement with the municipality. • Any person to whom a compliance notice is served must within the specified time period recorded in the notice comply with the provisions. • The application for supply must be made in writing by the respective consumer and must be made as early as possible prior to the supply being made. • The municipality may within the municipal area establish statutory servitudes in order that electricity may be supplied. • The Municipality, its employees, contractors or agents has the right of admittance to inspect, test and do maintenance work for its equipment and machinery used in the supply of electricity. • No person may refuse or fail to give information if they are requested to do so by an authorised official. • No person shall wilfully hinder, obstruct or interfere with a duly authorised official that is trying to gain access to equipment, machinery or premises that is connected with the electricity supply. 	None	None
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<p style="writing-mode: vertical-rl; transform: rotate(180deg);">Electricity Supply Bylaws</p>	<ul style="list-style-type: none"> • No consumer is to use electricity for any purpose other than the manner it has been permitted to use the electricity in terms of the supply agreement. • The municipality reserves the right to require the consumer to deposit money as security in payment of charges which are due or may become due to the Municipality. • The Municipality may charge interest on overdue electricity accounts. • Unless authorised by the Municipality no person may resell electricity. • If electricity is resold under written permission of the municipality, it must not be sold at a price that is lower than the municipality. • The Municipality shall have the right to disconnect the supply of electricity to any person if the person that is liable to pay for electricity fails to make payment. • The Municipality shall not be liable for any loss or damage suffered as a result of electricity disruption. • The Municipality does not undertake to attend to a failure of supply due to the fault of the electrical installation of the consumer. • In the event that the failure of supply is due to the fault of the consumer the Municipality shall have the right to charge the consumer for each restoration of supply which is connected to the fault of the consumer. Such charge to be determined in the tariff policy of council. • No person shall tamper or interfere with metering equipment other than the Municipality or its authorised agent. • No person shall construct or lay construction in a place that will have the effect of interfering with a supply line. • No person may excavate a place wherein the supply line is erected. • No person may make an unauthorised connection to a supply line. • No person may damage or endanger a supply line. • No person except the authorised municipal official may reconnect a supply line. • A municipality may ask the owner of a property to provide and maintain accommodation which shall constitute a substation. • No emergency standby equipment that has been utilised by the consumer may be used in the main supply. • In the event that there is a fault on the electrical installation that has the effect of endangering person/property then same shall be immediately switched off by the consumer. • In the event of a change of occupier the consumer must give the municipality two full days' notice of his intention to discontinue with the supply. • A person taking over occupation of the premises if they desire to continue to use the supply application must be made to the municipality. • There are penalties for non-compliance. 	<p>None</p>	<p>None</p>
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2.8 Websites

The Municipal website contains information regarding all matters and process running in the municipality in terms Section 75 of the Municipal Finance Management Act 56 of 2003, it is accessible to all who are interested at www.ulundi.gov.za.

2.9 Public Satisfaction on Municipal Services

A fully-fledged Customer Care Office that complies with the prescriptions of the Promotion of Access to Information Act, the Administration of Justice Act and Chapter 4 of the Municipal Systems Act, has been established by the Municipality. There is a need to educate communities on the nature of the customer care office and the access to documentation provided there. A Customer Care Policy has been developed and adopted by Ulundi Council; this forms the basis of the operation of the Customer Care Office which is run in accordance with Batho Pele principles.

Measuring the level of satisfaction of the community against services rendered by the Municipality is important; suggestion boxes have been placed at strategic points in the municipal buildings with little response. A similar situation pertains to the facility of customer satisfaction registers. The Municipality will need to undertake a structured customer satisfaction survey to determine the status quo regarding satisfaction with present service delivery levels.

2.12 Municipal Oversight Committees

Municipal Public Accounts Committee		
Councillors Names	Political Party	Total Number of meetings (6)
Cllr C.K. Zungu	IFP	6
Cllr F.M. Buthelezi	IFP	6
Cllr T. Ndlela	IFP	4
Cllr S. Ntshingila	ANC	4
Cllr T. M. Zungu	DA	5

Executive and Finance Committee					
No.	Councillors Names	Political Party	Position	Ordinary Meetings Total Number (12)	Special Meetings Total Number (8)
1	Cllr W.M. Ntshangase	IFP	Chairperson	12	7
2	Cllr T.G. Madela	IFP	Member	10	8
3	Cllr M.B. Buthelezi	IFP	Member	12	7
4	Cllr M.R. Dubazane	ANC	Member	7	4
5	Cllr M.S Gcaba	NFP	Member	11	6
6	Cllr S.M. Khuzwayo	IFP	Member	11	6
7	Cllr J.B. Mlotshwa	EFF	Member	5	3
8	Cllr S.S. Siwela	IFP	Member	10	7
9	Cllr S.F. Zungu*	IFP	Member	2	2
10.	Cllr S.N. Buthelezi *	IFP	Member	8	4
10	Cllr S.M. Buthelezi	IFP	Ex officio Member	7	6

Notes: - Cllr S.F. Zungu resigned in October 2022
Cllr S.N. Buthelezi was appointed into EXCO in November 2022

Community Services Portfolio Committee				
No.	Councillors Names	Political Party	Position	Total Number of Meetings: 12
1	Cllr S. S. Siwela	IFP	Chairperson	11
2	Inkosi PVN Ntombela	Section 81 TL	Member	3
3	Cllr M. S. Buthelezi	IFP	Member	10
4	Cllr N. D. Masondo	IFP	Member	9
5	Cllr M. Magubane	EFF	Member	8
6	Cllr L. K. Mbatha	IFP	Member	9
7	Cllr S. Ntshingila	ANC	Member	9
8	Cllr T. V. Nxumalo	IFP	Member	6
9	Cllr C. K. Zungu	IFP	Member	9
10	Cllr M.S. Gcaba	NFP	Member	11

Technical Services Portfolio Committee				
No.	Councillors Names	Political Party	Position	Total Number of meetings: 12
1	Cllr T. G. Madela	IFP	Chairperson	9
2	Cllr S. N. Buthelezi *	IFP	Member	4
3	Cllr B.S. Khanyile *	IFP	Member	4
4	Cllr S. W. Mkhize	IFP	Member	8
5	Cllr T. Ndlela	IFP	Member	10
6	Cllr M. B. Ntombela	NFP	Member	9
7	Cllr J. E. Xulu	IFP	Member	9
8	Cllr S. M. Xulu	IFP	Member	9
9	Cllr T. M. Zungu	DA	Member	4
10	Cllr T.D. Sikhakhane	ANC	Member	4

Notes: -

Cllr S.N. Buthelezi was redeployed from this Portfolio Committee in October 2022

Cllr B.S. Khanyile was deployed into this Portfolio Committee in November 2022

Planning and Development Portfolio Committee				
No	Initials and Surname	Position/Role	Political Party	Total Number of Meetings: 12
1	Cllr S. M. Khuzwayo	IFP	Chairperson	11
2	Ibamba Bukhosi NNE Mpungose	Section 81 TL	Member	0
3	Cllr F.M. Dlamini	IFP	Member	9
4	Cllr T. J. Mangele	IFP	Member	7
5	Cllr J. S. Mhlongo	NFP	Member	5
6	Cllr S. B. Mhlongo	IFP	Member	7
7	Cllr J. B. Mlotshwa	EFF	Member	6
8	Cllr H. I. Mkhize	ANC	Member	9
9	Cllr M. Mkhize	IFP	Member	8
10	Cllr A.M. Sibiya	IFP	Members	7

Local Economic Development & Tourism Portfolio Committee				
No	Initials and Surname	Position/Role	Political Party	Total Number of Meetings: 12
1	Cllr M B Buthelezi	Chairperson	IFP	12
2	Cllr N.E. Dlamini	Member	IFP	7
3	Cllr T. P. Khanyile	Member	IFP	8
4	Cllr L D. Khumalo	Member	IFP	8
5	Cllr T.M. Khumalo	Member	ANC	7
6	Cllr M.N. Mgabhi	Member	NFP	8
7	Cllr M. I. Ngcobo	Member	IFP	8
8	Cllr S.D. Sibiyi	Member	IFP	9
9	Cllr X. N. Sithole	Member	NFP	12

Protection Services Portfolio Committee				
No	Initials and Surname	Political Party	Position/Role	Total Number of meetings: 12
1	Cllr S. F. Zungu *	IFP	Chairperson	2
2.	Cllr S.N. Buthelezi *	IFP	Chairperson	7
3.	Cllr F. M. Buthelezi	IFP	Member	12
4.	Cllr M.R. Dubazane	ANC	Member	3
5.	Cllr N. E. Madela	IFP	Member	11
6.	Cllr P. M. Mthethwa	IFP	Member	7
7.	Cllr F. Ndawonde	IFP	Member	6
7.	Cllr S. S. Ntombela	NFP	Member	8
8.	Cllr M. D. Xulu	IFP	Member	10
9.	Cllr M.O. Zungu	NFP	Member	10

Notes: -

Cllr S.F. Zungu resigned in October 2022

Cllr S.N. Buthelezi was deployed into this Portfolio Committee in November 2022

CHAPTER 3

Chapter 3

3 Service Delivery Performance

3.1 Introduction

The Ulundi Local Municipality undertakes to meet definite service delivery and budget spending targets during the specific financial year through its Service Delivery and Budget Implementation Plan (SDBIP). This is a detailed outline of how the objectives, in quantifiable outcomes, set out in the Integrated Development Plan (IDP) are implemented and linked to the approved annual budget.

As the budget gives effect to the strategic priorities of the Municipality, it is important to supplement the budget and IDP with a management and implementation plan. The SDBIP is a yearly contract agreed to by the administration, council and the community whereby the intended objectives and projected goals are expressed in order to ensure that the desired long- term outcomes are attained. It includes the service delivery targets and performance indicators for each quarter and therefore facilitates management over financial and non-financial performance of the Municipality, at every level, and is continuously monitored throughout the year.

In the interests of good governance and better accountability, the SDBIP enables the municipal manager to monitor the performance of senior managers, the mayor to monitor the performance of the municipal manager, and for the community to monitor the performance of the Municipality. It must also be consistent with outsourced service delivery agreements.

The SDBIP is essentially the management and implementation mechanism which sets in-year information, such as quarterly service delivery and monthly budget targets, and relates each service delivery output to the budget of the Municipality, thus providing realistic management information and a detailed plan for how the Municipality will provide such services and the inputs and financial resources to be used. It serves a critical role to focus both the administration and council on outputs by providing clarity of service delivery expectations, expenditure and revenue requirements, service delivery targets and performance indicators.

The SDBIP is a layered plan, with the top layer of the plan dealing with consolidated service delivery targets and linking such targets to top management. As a management and implementation plan, it is a dynamic document that may be revised as actual performance is considered or service delivery targets and performance indicators change. However, it may not be revised downwards when there is poor performance (National Treasury MFMA Circular No 13, 2005).

3.2 Legislation

The preparation of a Service Delivery and Budget Implementation Plan is required according to the Municipal Finance Management Act, Act No. 56 of 2003 (MFMA), which obliges all spheres of government to be transparent about their financial affairs and clarifies the separate roles and responsibilities of the Council, Mayor, and Officials.

Section 1 of the MFMA defines the SDBIP as:

"a detailed plan approved by the mayor of a municipality in terms of section 53(1)(c)(ii) for implementing the municipality's delivery of services and the execution of its annual budget and which must include the following projections for each month of: - (i) revenue to be collected, by source; and (ii) operational and capital expenditure, by vote;(a) service delivery targets and performance indicators for each quarter".

According to Section 53 of the MFMA, the Mayor is expected to approve the SDBIP within 28 days after the approval of the budget. In addition, the Mayor must ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after its approval. Section 71 of the MFMA stipulates that reporting on actual revenue targets and spending against the budget should occur monthly. Section 52(d) of the MFMA compels the mayor to submit a report to the council on the implementation of the budget and the financial situation of the municipality within 30 days of the end of each quarter. Section 72(1)(a) of the MFMA outlines the requirements for mid-year reporting.

The main purpose of this Chapter is to account to MEC for Local Government, Provincial legislature, NCOP, Minister of Cooperative Governance and Traditional Affairs, National Treasury, Auditor-General and the community of Ulundi on the progress being made by Ulundi Municipality towards achieving the overall goal of “a better life for all”. Furthermore, the report is a key performance report to the communities and other stakeholders in keeping with the principles of transparency and accountability of government to the citizens. It subscribes to the South African developmental nature of participatory democracy and cooperative governance and responds to the principles of the Constitution, Batho Pele, and White Paper on Local Government, MSA and the MFMA.

3.3 Organisational Performance Management Process

According to the provisions of the Municipal Systems Act, 32 of 2000, municipalities must monitor and measure the progress of their performance by preparing quarterly and mid-year performance reports, in terms of Chapter 6 of the MSA, on performance management systems. These quarterly and mid-year reports make up the municipalities’ annual performance reports (Section 46 report), which are submitted to the Auditor-General, together with the financial statements, for auditing. After adoption of the audited performance report by the municipal council, it must then be submitted to the MEC for Local Government. The key performance indicators were crafted in line with the municipality’s development priorities and objectives outlined in the IDP, which will remain in force for the duration of the IDP period to maintain consistency in measuring and reporting on long terms strategies and projects. Measurable performance targets were for each development priority and objective. To ensure that regular reporting takes place the Audit and Performance Committee gives feedback to Council.

For the 2022/2023 financial year individual performance agreements and performance plans were signed by the Municipal Manager and Heads of Departments. Ulundi Municipal Council approved the Integrated Development Plan, the Scorecard and the Service Delivery and Budget Implementation Plan which are in line with the vision and mission of the municipality and contains the annual performance targets that are also in line with the national key performance areas.

3.4 Monitoring and Evaluation

Heads of Departments are required to submit quarterly performance reports for monitoring and evaluation of actual performance against set targets. Some challenges in terms of the submission of quarterly performance reports timeously were experienced during the financial year but it did occur.

3.5 Audit Committee

The Audit Committee met on a quarterly basis as required by legislation. A record is available for inspection in the Internal Audit Unit.

3.6 Auditing of Performance Information

In terms of the Local Government: Municipal Systems Act, 2000, Sec 45 requires that the results of performance measurement in terms of Sec 41 (1) (c) must be audited as part of the internal auditing process and annually by the Auditor-General. Indeed, auditing of the Performance Management System and Audit of Performance Information was conducted for all four quarters.

3.7 Performance highlights: 2022/2023 financial year

3.7.1 Introduction

The Ulundi Local Municipality has continued to provide free basic services to the community and deliver key functions especially about electrification and road access during 2022/2023 financial year. The programmes and projects were facilitated to bring change to all residents, be of assistance to the community and make their lives better. Attention was also placed on facilitating and encouraging investment and local economic development to grow the economy, lessen unemployment and create jobs.

3.7.2 Strategic Planning

During the current financial year, Ulundi Local Municipality undertook the process of convening and holding the strategic planning process in compliance with the Municipal Systems Act and the Municipal Finance Management Act.

Strategic Planning Sessions for 2022/2023 Financial Year

	Details	Attendees	Venue	Date
1.	Strategic Planning Session	Political Office Bearers; All EXCO Members, All Executive Directors Managers up to level 3	Protea Hotel - Richards Bay	24 – 25 May 2022

3.7.3 Performance Management

The Quarterly Assessments for 2022-2023 were performed as legislated.

- Quarter One - 14 October 2022
- Quarter Two – 19 January 2023
- Quarter Three – 21 April 2023
- Quarter Four – 04 August 2023

The 2022/2023 year-end assessments have not yet been conducted. Annual assessments for 2021/2022 were conducted during 2022-2023 financial year, however council took a resolution that performance bonuses are not going to be paid because the Municipality is still under financial pressure and council want to prioritize paying off Eskom debt.

Bonuses paid to Section 54/56 Managers for 2021/2022 Financial Year

No.	Position held	Period Covered	Performance Bonus paid/not yet paid
1.	Municipal Manager	01 July 2021 – 30 June 2022	Not Paid as per Council resolution
2.	Director: Corporate Services	01 July 2021 – 30 June 2022	
3.	Chief Financial Officer	01 July 2021 – 30 June 2022	
4.	Director: Technical Services	01 July 2021 – 30 June 2022	
5.	Director: Community Services	01 July 2021 – 30 June 2022	
6.	Director: Protection Services	01 July 2021 – 30 June 2022	
7.	Director Planning and Development Services	01 July 2021 – 30 June 2022	

3.7.4 Special Programmes

During the year under review, the Ulundi Local Municipality Implemented Programmes as following:

Programme	Activities	Date and Venue
Mandela Day 67 minutes Public Service Week	Ulundi Municipality in partnership with Smart start held Public Service Week. The aim was to close gap in access to early learning in rural areas by training ECD practitioners and empowering the most vulnerable communities and supporting ECD centres.	18 July 2022, Ward 2
Men's Event/ Isibaya samadoda	The Municipality held Men's event; the aim was to engage on pressing societal challenges. During the symposium, participants were encouraged to actively seek help & speak out on issues they face, with concrete ideas, GBV matters, health items, parenting, culture, belief, and solutions shared.	28 July 2022, Ward 20 - KwaManekwana
Operation Sukuma Sakhe (OSS) Operation MBO	<p>The Operation MBO forms part of taking government services to the community under the OSS banner. The session saw several government departments such as Ulundi LM, Departments of Health, Sports, Home Affairs, Agriculture, HST, Lifeline Zululand, Education, TB HIV, Care, SASSA, DSD, Cogta, IEC, Transport, Labour, SAPS, Private sector such as Banks all offered services to the local beneficiaries on the day.</p> <p>The following operation mbo were held:</p> <ul style="list-style-type: none"> • Ward 04 at kwaNdebele Traditional Council on the 28 September 2022, • Ward 06, eMlovu, Mabeka and Idlebe on the 28 September 2022. • Ward 04, Kwa Ceza- Vungu Community Hall on the 12th of October 2022. • Ward 24, Nsikayempilo in November 2022. • Ward 6, Dlabane area at Mashiyane Primary School on the 27 June 2023 	Ongoing, All Wards
Children's Advisory Committee Workshop	<ul style="list-style-type: none"> • Ulundi Junior Mayor and Special Programme Office attended the workshop in Johannesburg that was held by Save The Children SA on the 26-29 September 2022 in Gauteng Province. • The workshop was about children advisory committee, child participation, right and planning for SCSA Governance structure and plans for 2023. 	26-29 September 2022
Ulundi Disability Sector	<ul style="list-style-type: none"> • Ulundi Disability Structure was elected on the 10th of October 2022. Disability representatives from all wards were present. • On the 1st of December attended disability event at Zisize Care Centre in commemoration of disability month. • Ulundi local municipality commemorated the disability month on the 05th of December 2022 where they the blind were orientated about Library for the blind facilities in the library. • The Disability sector attended disability games training at Vryheid, where they were selected to play at Provincial games as the Zululand District team. 	<p>10 October 2022</p> <p>01 December 2022 05 December 2022</p> <p>November 2022</p>

Programme	Activities	Date and Venue
Woman's Empowerment	<p>The Woman's Empowerment was held on the 26th of October 2022 at ward 7 Princess Irene Hall, KwaMame.</p> <ul style="list-style-type: none"> • The following items were part of the agenda: <ul style="list-style-type: none"> ➤ Database Supplier Registration Process ➤ Sanitary Dignitary Programme where they detailed opportunities for Women. ➤ Provincial Procurement Opportunities for all projects ➤ Company compliance and Registration ➤ How to do business with Government (completing tender documents) ➤ The availability of Marketing Opportunities ➤ How to fund businesses <p>Ulundi women sector hosted GBVF and Women Economic Empowerment in ward 06 at Zungu Tribal Authority.</p>	26 October 2022
Civil Society Induction Workshop	<p>The Induction workshop was held at Zululand District (House of Traditional Leaders Boardroom) on the 21st and 22nd of November 2022.</p> <p>The induction was based on the following:</p> <ul style="list-style-type: none"> ➤ KZN Implementation plan ➤ Advocacy and Service Delivery ➤ Civil Society Establishment Guidelines ➤ Civil Society Reporting Process ➤ Provincial PLHIV Annual Implementation Plan ➤ DAC Reporting process 	22 November 2022
Local AIDS Council	<p>Local Aids Council Meeting are held quarterly and Chaired by His Worship the Mayor. Stakeholders include Ward Councillors as Ward AIDS Committee Chairperson and War room champions, Governments Departments, NGO's, CBO's and Civil Society structures.</p>	28 November 2022 29 September 2022 22 February 2023 20 June 2023
16 Days of Activism against women and children abuse	<p>The 16 days of activism awareness was held on the 29 of November 2022 at ward 19 Thokoza Hall, the awareness was planned by the Woman's Sector in partnership with the Ulundi Municipality.</p>	29 November 2022, Ward 19
Ulundi Junior Council	<p>Ulundi Junior Mayor was invited on the 10 of November 2022 to be a guest speaker at KwaMame Full Service Primary School, for the grade 7 farewell.</p> <p>The Special Programmes office supported Ms. Sisanda Sithole (Junior Mayor) at Madaka Primary School as a guest speaker for the Grade 7 farewell.</p>	10 November 2022 08 December 2022

Programme	Activities	Date and Venue																																				
Early Childhood development programme (ECD)	<p>Ulundi Municipality formed a partnership with Smart Start that funded training programme for ECD facilitators. Following are number of trainings conducted:</p> <table border="1" data-bbox="411 237 1482 781"> <thead> <tr> <th data-bbox="411 237 596 347">Date of Training</th> <th data-bbox="596 237 785 347">Area Name</th> <th data-bbox="785 237 932 347">No. Trained</th> <th data-bbox="932 237 1100 347">No. that needs venues</th> <th data-bbox="1100 237 1255 347">No. of Licenced Trainees</th> <th data-bbox="1255 237 1482 347">No. of Children per Area</th> </tr> </thead> <tbody> <tr> <td data-bbox="411 347 596 423">22-26 August 2022</td> <td data-bbox="596 347 785 423">Mahlabathini</td> <td data-bbox="785 347 932 423">40</td> <td data-bbox="932 347 1100 423">31</td> <td data-bbox="1100 347 1255 423">9</td> <td data-bbox="1255 347 1482 423">42</td> </tr> <tr> <td data-bbox="411 423 596 500">15-19 August 2022</td> <td data-bbox="596 423 785 500">Kwa Brush</td> <td data-bbox="785 423 932 500">46</td> <td data-bbox="932 423 1100 500">4</td> <td data-bbox="1100 423 1255 500">42</td> <td data-bbox="1255 423 1482 500">126</td> </tr> <tr> <td data-bbox="411 500 596 607">19-23 September 2022</td> <td data-bbox="596 500 785 607">Gazini</td> <td data-bbox="785 500 932 607">25</td> <td data-bbox="932 500 1100 607">6</td> <td data-bbox="1100 500 1255 607">19</td> <td data-bbox="1255 500 1482 607">76</td> </tr> <tr> <td data-bbox="411 607 596 743">10-14 October 2022</td> <td data-bbox="596 607 785 743">Dlebe</td> <td data-bbox="785 607 932 743">29</td> <td data-bbox="932 607 1100 743">23</td> <td data-bbox="1100 607 1255 743">6</td> <td data-bbox="1255 607 1482 743">36</td> </tr> <tr> <td data-bbox="411 743 596 781">Totals</td> <td data-bbox="596 743 785 781"></td> <td data-bbox="785 743 932 781">140</td> <td data-bbox="932 743 1100 781">64</td> <td data-bbox="1100 743 1255 781">76</td> <td data-bbox="1255 743 1482 781">280</td> </tr> </tbody> </table>	Date of Training	Area Name	No. Trained	No. that needs venues	No. of Licenced Trainees	No. of Children per Area	22-26 August 2022	Mahlabathini	40	31	9	42	15-19 August 2022	Kwa Brush	46	4	42	126	19-23 September 2022	Gazini	25	6	19	76	10-14 October 2022	Dlebe	29	23	6	36	Totals		140	64	76	280	Ongoing, All wards
Date of Training	Area Name	No. Trained	No. that needs venues	No. of Licenced Trainees	No. of Children per Area																																	
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10-14 October 2022	Dlebe	29	23	6	36																																	
Totals		140	64	76	280																																	
Civil Society Forum - Sectors election	<ul style="list-style-type: none"> • On the 14th of April 2023 there was Local Civil Society Forum -Sectors election held at the Multi-purpose Hall. • The purpose of this election was to adhere the requirement of SANAC that all local municipality to elect 18 sectors which fall under the Civil Society Forum. • The sectors that were elected were 13 namely: <ul style="list-style-type: none"> - Business Sector - High Education - Sport and Culture - Youth Sector - Men's Sector - Women Sector - NGO'S AND NPO'S - Traditional Leaders - Traditional Healers - Disability Sector - Health - LGBTQ - Faith Based 	14 April 2023																																				

Programme	Activities	Date and Venue
	<ul style="list-style-type: none"> - Sex workers 	
Ulundi Local Task Team	<p>Ulundi Local Task team meets monthly to discuss the implementation of war room programmes and functionality of war rooms.</p> <ul style="list-style-type: none"> • War-room Deployment – Senior Municipal Management deployment to War rooms • LTT year plan- the war rooms submits year plans to LTT for support and to avoid repetition of program or services provided to the community. • War room status- All War rooms are functional as there was ongoing revival programme for War rooms. <p>New LTT Members were elected on the 15th of June 2023, the new members are as follows:</p> <ul style="list-style-type: none"> • Chairperson - Mrs S Nxele (ULM) • Deputy Chairperson - Bishop L Manqele-DOH • Secretary - Mr BK Mthethwa-Cogta • Deputy Secretary - Mrs X Cele-DOE • M&E -Mrs BSD Mofokeng-SASSA 	Ongoing, All wards
Senior Citizens forum elections	<p>The Senior Citizens Forum was elected on the 19th of April 2023, and the following names were elected:</p> <ul style="list-style-type: none"> • Chairperson: Mrs L.R Mbuyazi • Deputy Chairperson: Dr MD Buthelezi • Secretary: N.G Hlongwane • Deputy Secretary: Rev. B.J Buthelezi • Public Relations Officer: Mr H.M Sibanyoni • Additional Members: Mrs B Makhoba Mr J Ntombela Mrs S.E Makhathini 	19 April 2023
GBVF Implementation Strategic plan and women empowerment	<p>On the 26 May 2023 the GBVF meeting was held at PZ Phakathi Hall, and it was hosted by the Office of the Premier.</p> <ul style="list-style-type: none"> • The purpose was to discuss about the GBVF issues and is categorised as the pandemic in KZN therefore people in the community are encouraged to report the cases. • Stakeholders, war rooms chairperson and Civil Society were presenting their GBVF cases. 	26 May 2023
Quality of life meeting (Sekusile Luncheon Club for Senior Citizen)	<p>On the 31st of May the Sekusile Luncheon Club were having their General Annual meeting at PZ Phakathi Hall where they were reviewing the year plan, structure committee and budget.</p> <p>Sekusile Luncheon Club programmes are as follows: Artwork, Agriculture, Sport, Baking and Sewing</p>	31 May 2023

3.7.5 Public Participation

As a consultative and participatory local government, the Municipality has endeavoured to afford all citizens with the avenues for open and meaningful participation. Transparency and communication of information was provided through newspapers, website, and public notices at various strategic locations. The Ward Committees and Ward Committee Officers form the basis for ensuring effective interaction and communication between the Municipality and the people.

IDP/LED/PMS Roadshow 2022/2023

WARD NO.	PROGRAMME	DATE	VENUE	TIME
All 24 Wards	IDP/LED Roadshow	21 December 2022	PZ Phakathi Park	10:00am

3.7.6 Internal Audit and Risk Management

The Municipality is expected to conduct an annual assessment of its risks and prepare plans to address risks identified. During the year under review, the risk assessment was conducted internally. For the period under review, the Accounting Officer is satisfied that the internal controls in place were sufficient to deal with all risks identified.

3.7.7 Integrated Development Planning (IDP)

The Integrated Development Plan is one of the key tools for local government to tackle its developmental functions, roles and responsibilities. It is part of an integrated system of planning and service delivery and includes issues such as municipal budget, land management, promotion of local economic development and institutional transformation in a consultative, systematic and strategic manner.

IDP Representative Forums held during 2022/2023 financial year.

No.	Venue	Date	Time
1.	P.Z. Phakathi Park	14 June 2022	10h00

3.7.8 Expenditure Management

Details of the Expenditure for the year are included in the Annual Financial Statements submitted as a separate document.

3.7.9 Revenue Management

Details of the Expenditure for the year are included in the Annual Financial Statements submitted as a separate document.

3.7.10 Customer Care Service

The Ulundi Local Municipality operates a Customer Care Office which runs from 07h30 until 16h30 on weekdays. The Office assists with queries and provides a range of services to the community.

3.7.11 Bids Awarded: 2022/2023

The tenders comply with the MFMA Regulations and the implemented Supply Chain Management Policy in line with the National Treasury Regulations. The bids that were awarded and approved by the Adjudication Committee of Ulundi Local Municipality during the 2022/2023 financial year are listed below:

Bids awarded and approved during 2022/2023 Financial Year

BID NO.	AWARDED SERVICE PROVIDER	PROJECT TYPE	AMOUNT
01/2022/2023	Indwe Risk Services	Provision of short-term insurance	
02/2022/2023	First National Bank	Provision of banking services	
03/2022/2023	Liquid Telecommunications South Africa	Provision for internet fibre line	R1104036.57
04/2022/2023	Emalangeneni Technologies (PTY) Ltd	Supply and delivery of computer equipment	
06/2022/2023	Zinhle Construction	Refuse collection at Babanango. CBD	R45 700.00
07/2022/2023	Ibutho Lodondo Group (PTY) Ltd	Refuse collection at Ulundi CBD	R67 000.00
08/2022/2023	Uhaqane MI Contractors	Transfer of waste from Ulundi station to King Cetshwayo regional landfill site	R16 974 000.00
09/2022/2023	Amahlobo Funeral Parlour	Provision for indigent and pauper burial services	
10/2022/2023 PANEL	Amangile Academy	Provision for training of councillors, municipal employees, and community structures	
	Londimvelo Consultants (PTY) Ltd		
	Nkosingiphe Inkazimulo Trading and Projects (PTY) Ltd		

BID NO.	AWARDED SERVICE PROVIDER	PROJECT TYPE	AMOUNT
	Malitinne		
	Sonani Training and Communications (PTY) Ltd		
	Kgolo Institute (PTY) Ltd		
11/2022/2023	Ubuhlebesu Trading and Projects	Conveyancing ERVEN 185-317, ERVEN 321-329, ERVEN 331-344 & ERVEN 507-509, registration of properties	R308 200
12/2022/2023	Inkamanzi Development Consultants	Conveyancing ERF 708	286 150.00
13/2022/2023	Ubuhlebesu Trading and Projects	Spatial development framework	R 479 377.50
14/2022/2023	Ubuhlebesu Trading and Projects	Integrated development plan – annual review	R547 975.00
16/2022/2023	Inkamanzi Development Consultants	Redrafting of Ulundi proclamation diagram	R589 200.00
17/2022/2023 PANEL	Bonsai Engineering (PTY) Ltd	Consultants in electrical engineering that have capacity to implement electrification projects (mv and LV overhead line reticulation and consumer meter installation and advisory services.	
	Izingodla Engineering (PTY) Ltd		
	Stratotek consult		
	Afrilectrical Consulting Engineering (PTY) Ltd		
	Riccon Engineering and Developments		
18/2022/2023	Loma Business Enterprise	Animal pound management	R4 500 000.00
19/2022/2023	SDM Asset Management and consulting (PTY) Ltd	GRAP compliant asset register and unbundling of infrastructure	R 684 104.64
20/2022/2023	Tor Chris Trading	Supply and delivery of traffic officers' uniforms and protective clothing	R330 000.00
21/2022/2023	Ekamelina Trading	Supply and delivery of black refuse bags	R680 000.00
22/2022/2023	Bakhephi 101 Trading	Supply and delivery of stationery material	
23/2022/2023	Ekaya Promotions cc	Supply and delivery of cleaning material	
25/2022/2023	Green Diamond Environmental Consultants (PTY) Ltd	Development of environmental management framework (EMF)	R 752 357.00
26/2022/2023	SL Mahlobo Trading and Multiservice	Supply and delivery of led items	R157 050.00
03/2021/2022	Global Axxess Directory	Construction of Thokoza gravel access road	R 5 411 471.02
03/2021/2022	Uhaqane MI Contractors	Construction of Mphothi gravel access road	R 5 136 372.33
03/2021/2022	Ausphi Trading cc	Construction of Sangoyane gravel	R 5 182 610.53

BID NO.	AWARDED SERVICE PROVIDER	PROJECT TYPE	AMOUNT
		access road	
	Ltd		
	Prest Business Suppliers		
	Think About Trading Enterprise cc		
	Vovah (PTY) Ltd		
	Abdeil Projects		
06-2021/2022	Gizon Trading (PTY) Ltd	Supply and delivery of crusher run and building sand	
	Platinum Suppliers (PTY) Ltd		
	Umlando Consulting Engineers (PTY) Ltd		
	BBN Construction (PTY) Ltd		
	Sokolile (PTY) Ltd		
	Vovah (PTY) Ltd		
	Bukelange Trading (PTY) Ltd		
	Elephant Security Services		
	Mjongen Trading (PTY) Ltd		
	Khuphula Ngwenya (PTY) Ltd		
	Uhaqane MI Contractors		
07-2021/2022	Prest Business Suppliers	Supply and installation of MV and LV networks and house connections	
	Siza-Mekaar Construction (PTY) Ltd		
	Londa Corp Trading		
	Vukani Electrical		
19/2021/2022	Zuma and Partners Inc	Panel of attorneys for ulundi municipality	
	Ismail and Dahya Inc		
	Nompumelelo Hadebe Inc		
	N.T. Sibiyi Attorneys		
	Pather and Pather Attorneys INC		
	S.M. Mbatha Inc		
20/2021/2022	Fidelity cash solutions	Cash handling services	R 464 082.20
22/20201/2022	Inkamanzi development consultants	Re-drafting of Ulundi municipalit reclaimed diagram	R 597 800.00
23/2021/2022	Ubuhlebesu trading and projects	Spatial development framework	R 397 900.00
24/2021/2022	Lanigen (PTY) Ltd	Supply and delivery of led items	R 2 156 000.00

3.7.12 Infrastructure, Planning and Development

The Ulundi Local Municipality continues to invest in infrastructure through development and maintenance to ensure that the basic needs of the people are met. Access roads, Community facilities, including halls and sports facilities, have been constructed, upgraded and maintained.

Road's project undertaken during 2022/2023 Financial Year

Ward	Project Name	Approved MIG Funding	Start Date	End Date	Project Status
17	Construction of Mphothi Gravel Access Road	R5 855 464.46	01-07-2022	30-06-2023	Project Complete
20	Construction of Sangoyane Gravel Access Road	R5 908 176.00	01-07-2022	30-06-2023	Project Complete
18	Construction of Thokoza Gravel Access Road	R6 169 076.96	01-07-2022	30-06-2023	Project Complete

Community Halls Projects implemented in the 2022/2023 Financial Year

Ward	Projects	Status	Start date	Completion Date	Budget
6	Construction of Bayeni Community Hall	Project Complete	01 July 2021	30 December 2022	R2 630 140,00
24	Construction of KwaDindi Community Hall	Project Complete	01 July 2021	12 October 2022	R2 510 313,65
16	Construction of Kweyezulu Community Hall	Project Complete	01 July 2021	12 October 2022	R2 452 497,09
12	Construction of Imbilane Community Hall	Project Complete	01 July 2021	30 December 2022	R2 292 512,53
8	Construction of Jikaza Community Hall	Project Complete	01 July 2021	12 October 2022	R2 340 035,16
13	Construction of Nhlazatshe Community Hall	Project Complete	01 July 2021	12 October 2022	R2 410 444,00
14	Construction of Njomelwane Community Hall	Project Complete	01 July 2021	12 October 2022	R2 504 006,77
10	Construction of Nomdiya Community Hall	Project Complete	01 July 2021	12 October 2022	R2 305 161,26
15	Construction of Nomkhangala Community Hall	Project Complete	01 July 2021	12 October 2022	R2 487 079,47
5	Construction of Ntambonde Community Hall	Project Complete	01 July 2021	12 October 2022	R2 576 479,13

19	Construction of Thokoza Community Hall	Project Complete	01 July 2021	12 October 2022	R2 284 465,94
17	Construction of Ezibindini Community Hall	Project Roll Over	01 July 2022	Not Complete	R3 274 768,98
02	Construction of Ekushumayeleni Community Hall	Project Roll Over	01 July 2022	Not Complete	R3 274 768,99
17	Construction of Embudle Community Hall	Project Complete	01 July 2022	30 June 2023	R4 783 239,18
20	Construction of Manekwane Community Hall	Project Complete	01 July 2022	30 June 2023	R4 703 002,59

Sport fields Projects implemented in the 2022/2023 Financial Year

Ward	Projects	Status	Start date	Completion Date	Budget
18	Construction of Ezihlabeni Sports field	Project Complete	01 July 2022	30 June 2023	R9 500 000,00
21	Construction of Mkhazane Sports field	Project Complete	01 July 2021	30 June 2023	R298 109,26
20	Construction of Ezakhiweni Sports Field	Project Complete	01 July 2021	30 June 2023	R359 604,38
09	Construction of Dikana Sports field	Project Complete	01 July 2021	30 December 2022	R1 477 961,47
23	Construction of KwaGoje Sports field	Project Complete	01 July 2021	30 June 2023	R144 720,55
17	Construction of Qwasha Sports field	Project Complete	01 July 2021	30 June 2023	R101 622,13

3.7.13 Electricity

Electricity is distributed to residents within Ulundi Local Municipality, while some of the areas are supplied directly by Eskom. The infrastructure is reasonably maintained but network constraints will put pressure on the existing infrastructure resulting in a more rapid deterioration.

Electrical projects undertaken during 2022/2023 Financial Year

Ward No	Project Name	Approved Inep Funding	Start Date	End Date	Project Status
16	125 households electrified (cabling with a meter box) in Babanango by 30 June 2023	R6 000 000,00	01 July 2022	30 June 2022	Project Completed

3.7.14 Waste Management

Most urban households in the Ulundi Local Municipality have their refuse collected on a weekly basis but no service is available in the rural areas. This leads to the problem of illegal dumping which poses environmental risks, but efforts are being made to increase people's awareness of good waste management practices. There is still a challenge in the establishment of a suitable landfill site by the Zululand District Municipality.

3.7.15 Cemeteries

The Municipality needs to also look at additional cemetery space to address the predicted number of deaths, especially those related to HIV/Aids.

3.7.16 Community Libraries

Ulundi Municipality has a community library in Ulundi CBD ward 12, a satellite library in Kwa-Ceza, ward 2, Kwa-Nondayane, and a modular library in Denny Dalton ward 23. The Municipality is also in the process of opening Babanango satellite library (Ward 16). The mission statement for Ulundi libraries is to promote, encourage literacy and information awareness to the Community at large and dissemination of knowledge in all fields and centre for recreational reading and opportunities to gather and connect by fostering a love of reading.

3.7.17 Law Enforcement

As a norm people are inclined to flout and contravene the regulations and by-laws. The Municipality is strategically located along the main road (R66) so must contend with an increasing number of road accidents. With the intention of strengthening the law enforcement capacity and ensuring that people perceive the area to be protected, the municipality has currently in its employment 23 Peace Officers to assist with traffic management and to enforce the by-laws.

3.7.18 Disaster Management

Disaster management is essential due to the high risk of fires in the Ulundi Municipal area. Public awareness programmes are conducted to empower communities on how to reduce risks and recognize risk situations and take the appropriate remedial action.

3.7.19 Pound Management

The Pound Management function was in the previous years outsourced due to lack of lack of capacity which proved to not benefit the municipality, hence Council resolved to terminate the contract with the service provider and in turn appoint animal herders within the community as part of job creation.

As much as there are challenges of animals on the road, the municipality endeavours to comply with the KwaZulu-Natal Pound Act.

3.7.20 Administration

To meet and implement the objectives of local government as contained in the White Paper on Local Government and the community, the administration of the Ulundi Local Municipality has structured and organized systems in place.

3.7.21 Public Facilities

There are several community facilities, mainly with the Ulundi town which are fully utilized by members of the community. Some of the facilities are due to be upgraded in the next financial year.

3.7.22 Local Economic Development

The Local Economic Development Unit assisted several emerging entrepreneurs within the area of Ulundi Local Municipality. During the 2022/2023 financial year the municipality was able to create 188 jobs opportunities through the Expanded Public Works Programme.

3.8 Organisational Scorecard: 2022/2023 Financial Year

The Annual Report for the 2022/2023 financial year has been completed and reflected in the Organizational Scorecard attached as “**Annexure 1**” which will be presented to the Auditor-General for auditing together with the Annual Financial Statements by 31 August 2023.

This is a consolidated report that reflects results on performance against the 6 Key Performance Areas (KPA's) targets and achievements for the year under review, corrective measures to be undertaken in the 2023/2024 financial year in relation to the targets that were not achieved. It also reflects achievements of the previous financial year. The information will be presented in the Organisational Scorecard which is informed by the information that was collated through departmental scorecards throughout the financial year which information was supported by portfolio of evidence that was also audited by Internal Audit. Since Ulundi Local Municipality adopted the Key Performance Area Model, the report will reflect its performance results clustered as per the 6 National Key Performance Areas.

The results were assessed using the colour coded criteria as shown in the table below:

Rating Keys	
	Not Achieved
	Fully Achieved
	Total

3.8.1 Summary of Results of Performance for the Organisation: 2022/2023

National KPA's	No. of Set Targets	2021/2022		No. of Set Targets	2022/2023	
		Achieved	Not Achieved		Achieved	Not Achieved
Basic Service Delivery	49	31	18	42	41	01
Local Economic and Social Development	13	11	02	17	17	00
Municipal Transformation and Organizational Development	03	02	01	01	01	00
Good Governance and Public Participation	10	09	01	21	20	01
Financial Viability and Management	04	04	00	10	10	00
Spatial and Environmental	07	07	00	06	06	00
Total	86	64	22	97	95	02



In terms of organisational performance in percentages when comparing the previous financial year's achievement as well as the current financial year, the performance achievement for the year under review is **98%** whereas the previous years' is **74%**.

ULUNDI MUNICIPALITY'S FINAL ORGANISATIONAL SCORECARD FOR 2022/2023 FINANCIAL YEAR

IDP Alignment	Project Number	National KPA / BZB Pillars	Strategic Objective	Measurable Objective/Output	Performance Indicator	Unit of Measure	Baseline	Comparison with previous year			Demand	Backlogs	Current Year		Responsible Department	Financial Implications	Ward	Status (Achieved / Not Achieved)	Measures taken to improve Performance / Reason for Variance	POE Required
								IDP 2022/2023 Annual Target	2021/2022 Targets	2021/2022 Actuals			2022/2023 Targets	2022/2023 Actuals						
Basic Service Delivery																				
KZN266-TS-SO.1.1	TS 1.1		To provide an effective electricity distribution service within the license area of the Municipality	Development and implementation of planned preventative maintenance programme	Number of Monthly Progress Reports on the implementation of the maintenance programme submitted to Municipal Manager	Number	12	12 Monthly Progress Reports on the implementation of the Maintenance Programme submitted to Municipal Manager by 30 June 2023	12 Monthly Progress Reports on the implementation of the Maintenance Programme submitted to Exco by 30 June 2022	12 Monthly Progress Reports on the implementation of the Maintenance Programme submitted to Exco by 30 June 2022	12	0	12 Monthly Progress Reports on the implementation of the Maintenance Programme submitted to Municipal Manager by 30 June 2023	12 Monthly Progress Reports on the implementation of the Maintenance Programme submitted to Municipal Manager by 30 June 2023	Technical Services	R8 553 122.00	All 24 Wards	Achieved		Monthly Progress Reports on the implementation of the Maintenance Programme submitted to Municipal Manager & Works order in accordance with the plan
KZN266-TS-SO.1.2	TS 2		To provide an effective electricity distribution service within the license area of the Municipality	Facilitate the construction of electrification project within the license area of the municipality	Number of electrified households (cabling with a meter box) in Babanango as pre-approved by Council	Number	n/a	125 households electrified (cabling with a meter box) in Babanango as pre-approved by Council by 30 June 2023	n/a	n/a	125	0	125 households electrified (cabling with a meter box) in Babanango as pre-approved by Council by 30 June 2023	125 households electrified (cabling with a meter box) in Babanango as pre-approved by Council by 30 June 2023	Technical Services	R6 000 000.00	16	Achieved		Council Resolution with Pre-approved list of electrification projects, Business Plan, Monthly Progress Reports, Close Out Report and List of beneficiaries.
KZN266-TS-SO.2.1.1	TS 3.1		Construction, Upgrading and Maintenance of the roads and storm water network for those roads that the Municipality is responsible for	Implementation of a planned and ad hoc maintenance of urban and township roads (including storm water)	Number of Monthly Progress Reports on the implementation of the Planned & Ad-Hoc Maintenance Plan submitted to Municipal Manager	Number	12	12 Monthly Progress Reports on the implementation of the Planned & Ad-Hoc Maintenance Plan submitted to Municipal Manager by 30 June 2023	12 Monthly Progress Reports on the implementation of the Planned & Ad-Hoc Maintenance Plan submitted to Exco by 30 June 2022	12 Monthly Progress Reports on the implementation of the Planned & Ad-Hoc Maintenance Plan submitted to Exco by 30 June 2022	12	0	12 Monthly Progress Reports on the implementation of the Planned & Ad-Hoc Maintenance Plan submitted to Municipal Manager by 30 June 2023	12 Monthly Progress Reports on the implementation of the Planned & Ad-Hoc Maintenance Plan submitted to Municipal Manager by 30 June 2023	Technical Services	R3 105 131.00	All 24 Wards	Achieved		Monthly Progress Reports on the implementation of the Planned Ad-Hoc Maintenance Plan submitted to Municipal Manager & Works order in accordance with the plan
KZN266-TS-SO.2.2	TS 4		Construction, Upgrading and Maintenance of the roads and storm water network for those roads that the Municipality is responsible for	Construction, maintenance and upgrading of the roads and storm water network	Construction of 4.7 km double lane, 6 m wide of Mphohli Gravel Access Road	Kilometers	n/a	Construction of 4.7 km double lane, 6 m wide of Mphohli Gravel Access Road by 30 June 2023	n/a	n/a	4,7km	n/a	Construction of 4.7 km double lane, 6 m wide of Mphohli Gravel Access Road by 30 June 2023	Construction of 4.7 km double lane, 6 m wide of Mphohli Gravel Access Road Completed by 30 June 2023	Technical Services	R5 855 464.46	17	Achieved		Business Plan, Progress Reports, Certificate of completion and Close out report
KZN266-TS-SO.2.2.1	TS 4.1		Construction, Upgrading and Maintenance of the roads and storm water network for those roads that the Municipality is responsible for	Construction, maintenance and upgrading of the roads and storm water network	Construction of 4.9 km double lane, 6m wide of Sangoyane Gravel Access Road	Kilometers	n/a	Construction of 4.9 km double lane, 6m wide of Sangoyane Gravel Access Road by 30 June 2023	n/a	n/a	4,9km	n/a	Construction of 4.9 km double lane, 6m wide of Sangoyane Gravel Access Road by 30 June 2023	Construction of 4.9 km double lane, 6m wide of Sangoyane Gravel Access Road Completed by 30 June 2023	Technical Services	R5 908 176.00	20	Achieved		Business Plan, Progress Reports, Certificate of completion and Close out report
KZN266-TS-SO.2.2.2	TS 4.2		Construction, Upgrading and Maintenance of the roads and storm water network for those roads that the Municipality is responsible for	Construction, maintenance and upgrading of the roads and storm water network	Construction of 5,2km double lane, 6m wide of Thokoza Gravel Access Road	Kilometers	n/a	Construction of 5,2km double lane, 6m wide of Thokoza Gravel Access Road by 30 June 2023	n/a	n/a	5,2km	n/a	Construction of 5,2km double lane, 6m wide of Thokoza Gravel Access Road by 30 June 2023	Construction of 5,2km double lane, 6m wide of Thokoza Gravel Access Road Completed by 30 June 2023	Technical Services	R6 169 076.96	18	Achieved		Business Plan, Progress Reports, Certificate of completion and Close out report
KZN266-CS-SO.3.1.1	CS 1.1		To provide an effective integrated waste management service within the Municipality	Development and implementation of an Integrated Waste Management Plan for the Municipality	Number of collections of refuse in the CBD	Number	365	365 collections of refuse in the CBD by 30 June 2023	365 collections of refuse in the CBD by 30 June 2022	365 collections of refuse in the CBD by 30 June 2022	365	0	365 collections of refuse in the CBD by 30 June 2023	365 collections of refuse in the CBD by 30 June 2023	Community Services	R814 716.00	All 24 Wards	Achieved		Signed Inspection forms
KZN266-CS-SO.3.1.2	CS 1.2		To provide an effective integrated waste management service within the Municipality	Development and implementation of an Integrated Waste Management Plan for the Municipality	Number collections of Refuse (1Taxi Rank and 1 Intermodal Facility)	Number	365	365 Collections of Refuse (1Taxi Rank and 1 Intermodal Facility) by 30 June 2023	365 Refuse Collections done (Old & New Taxi Rank Cleansing abutment facility and Old Taxi Rank) by 30 June 2022	365 Refuse Collections done (Old & New Taxi Rank Cleansing abutment facility and Old Taxi Rank) by 30 June 2022	365	0	365 Collections of Refuse (1Taxi Rank and 1 Intermodal Facility) by 30 June 2023	365 Collections of Refuse (1Taxi Rank and 1 Intermodal Facility) by 30 June 2023	Community Services	R1 183 380.00	All 24 Wards	Achieved		Signed Inspection forms
KZN266-CS-SO.3.1.3	CS 1.3		To provide an effective integrated waste management service within the Municipality	Development and implementation of an Integrated Waste Management Plan for the Municipality	Number of Cleansing abutment facility (1Taxi Rank and 1 Intermodal Facility)	Number	n/a	365 Cleansing abutment facility (1Taxi Rank and 1 Intermodal Facility) by 30 June 2023	n/a	n/a	365	n/a	365 Cleansing abutment facility (1Taxi Rank and 1 Intermodal Facility) by 30 June 2023	365 Cleansing abutment facility (1Taxi Rank and 1 Intermodal Facility) by 30 June 2023	Community Services	n/a	12	Achieved		Signed Inspection forms
KZN266-CS-SO.3.1.4	CS 1.4		To provide an effective integrated waste management service within the Municipality	Development and implementation of an Integrated Waste Management Plan for the Municipality	Number of Collection of Refuse in Babanango CBD	Number	104	104 Collections of Refuse done in Babanango Town by 30 June 2023	104 Collections of Refuse done in Babanango Town by 30 June 2022	104 Collections of Refuse done in Babanango Town by 30 June 2022	104	0	104 Collections of Refuse done in Babanango Town by 30 June 2023	105 Collections of Refuse done in Babanango Town by 30 June 2023	Community Services		16	Achieved		Signed Inspection forms
KZN266-CS-SO.3.1.5	CS 1.5		To provide an effective integrated waste management service within the Municipality	Development and implementation of an Integrated Waste Management Plan for the Municipality	Number of Collection of Refuse in Babanango households	Number	n/a	52 Collection of Refuse in Babanango households by 30 June 2023	n/a	n/a	52	n/a	52 Collection of Refuse in Babanango households by 30 June 2023	53 Collection of Refuse in Babanango households by 30 June 2023	Community Services	R353 160.00	16	Achieved	Service provider collected twice in one week due to an event that was taking place in Babanango during that week.	Signed Inspection forms
KZN266-CS-SO.3.1.6	CS 1.6		To provide an effective integrated waste management service within the Municipality	Development and implementation of an Integrated Waste Management Plan for the Municipality	Number of Operation Khuculula Campaign (illegal dumping removal) conducted	Number	3	4 Operation Khuculula Campaign (illegal dumping removal) conducted by 30 June 2023	4 Quarterly Operation Khuculula Campaign (illegal dumping removal) conducted by 30 June 2022	3 Quarterly Operation Khuculula Campaign (illegal dumping removal) conducted by 30 June 2022	4	1	4 Operation Khuculula Campaign (illegal dumping removal) conducted by 30 June 2023	4 Operation Khuculula Campaign (illegal dumping removal) conducted by 30 June 2023	Community Services	R100 000.00	All 24 Wards	Achieved		Invitations, Attendance Register and Photos
KZN266-CS-SO.3.1.7	CS 1.7		To provide an effective integrated waste management service within the Municipality	Development and implementation of an Integrated Waste Management Plan for the Municipality	Number of black refuse bags supplied to appointed service providers	Number	72000	36 000 black refuse bags supplied to appointed service providers by 30 June 2023	72 000 black refuse bags supplied to appointed service providers by 30 June 2022	72 000 black refuse bags were supplied to appointed service providers by 30 June 2022	36 000	0	36 000 black refuse bags supplied to appointed service providers by 30 June 2023	36 000 black refuse bags supplied to appointed service providers by 30 June 2023	Community Services	R54 996.00	All 24 Wards	Achieved		Signed Distribution Forms and requisition form
KZN266-CS-SO.3.1.8	CS 1.8		To provide an effective integrated waste management service within the Municipality	Development and implementation of an Integrated Waste Management Plan for the Municipality	Number of black refuse bags supplied to urban households	Number	316 240	347 760 black refuse bags supplied to urban households by 30 June 2023	311 760 black refuse bags supplied to urban households by 30 June 2022	316 240 black refuse bags were supplied to urban households by 30 June 2022	347 760	0	347 760 black refuse bags supplied to urban households by 30 June 2023	347 760 black refuse bags supplied to urban households by 30 June 2023	Community Services	R415 004.00	All 24 Wards	Achieved		Signed Distribution Forms and requisition form
KZN266-CS-SO.3.1.9	CS 1.9		To provide an effective integrated waste management service within the Municipality	Development and implementation of an Integrated Waste Management Plan for the Municipality	Number of black refuse bags supplied to waste pickers	Number	54 300	52 800 black refuse bags supplied to waste pickers by 30 June 2023	52 800 black refuse bags supplied to waste pickers by 30 June 2022	54 300 black refuse bags were supplied to waste pickers by 30 June 2022	52 800	0	52 800 black refuse bags supplied to waste pickers by 30 June 2023	55 950 black refuse bags supplied to waste pickers by 30 June 2023	Community Services	R100 000.00	All 24 Wards	Achieved	Reason for variance - additional black refuse bags were distributed due to events taking place and illegal dumping which led to a higher distribution based on demand	Signed Distribution Forms and requisition form
KZN266-CS-SO.3.1.10	CS 1.10		To provide an effective integrated waste management service within the Municipality	Development and implementation of an Integrated Waste Management Plan for the Municipality	Number of Supply of black refuse bags to 3600 to refuse trucks	Number	5 400	3 400 black refuse bags supplied to refuse trucks by 30 June 2023	3 400 black refuse bags supplied to refuse trucks by 30 June 2022	5 400 black refuse bags were supplied to refuse trucks by 30 June 2022	3 400	0	3 400 black refuse bags supplied to refuse trucks by 30 June 2023	5 400 black refuse bags supplied to refuse trucks by 30 June 2023	Community Services	R30 000.00	All 24 Wards	Achieved	Reason for variance - additional black refuse bags were distributed due to events taking place and illegal dumping which led to a higher distribution based on demand	Signed Distribution Forms and requisition form

KZN266-CS-SO: 3.1.11		CS 1.11	To provide an effective integrated waste management service within the Municipality	Development and implementation of an Integrated Waste Management Plan for the Municipality	Number of black refuse bags supplied to cleansing services	Number	18 000	18 000 black refuse bags supplied to cleansing services by 30 June 2023	18 000 black refuse bags supplied to cleansing services by 30 June 2022	18 000 black refuse bags were supplied to cleansing services by 30 June 2022	18 000	0	18 000 black refuse bags supplied to cleansing services by 30 June 2023	18 000 black refuse bags supplied to cleansing services by 30 June 2023	Community Services	R70 000.00	All 24 Wards	Achieved		Signed Distribution Forms and requisition form
KZN266-CS-SO: 3.1.12		CS 1.12	To provide an effective integrated waste management service within the Municipality	Development and implementation of an Integrated Waste Management Plan for the Municipality	Number of black refuse bags supplied for clean up campaigns	Number	5 000	2 000 black refuse bags supplied for clean up campaigns by 30 June 2023	2 000 black refuse bags supplied for clean up campaigns by 30 June 2022	5 000 black refuse bags were supplied for clean up campaigns by 30 June 2022	2 000	0	2 000 black refuse bags supplied for clean up campaigns by 30 June 2023	9 000 black refuse bags supplied for clean up campaigns by 30 June 2023	Community Services	R30 000.00	All 24 Wards	Achieved	Reason for variance - additional black refuse bags were distributed due to events taking place and illegal dumping which led to a higher distribution based on demand	Signed Distribution Forms and requisition form
KZN266-CS-SO: 3.1.13		CS 1.13	To provide an effective integrated waste management service within the Municipality	Development and implementation of an Integrated Waste Management Plan for the Municipality	Number of Waste Removals from Ulundi to King Cetshwayo landfill site	Number	160	144 Waste Removals from Ulundi to King Cetshwayo landfill site by 30 June 2023	48 Waste Removals from Ulundi to King Cetshwayo landfill site by 30 June 2022	160 Waste Removals from Ulundi to King Cetshwayo landfill site were undertaken by 30 June 2022	144	0	144 Waste Removals from Ulundi to King Cetshwayo landfill site by 30 June 2023	130 Waste Removals from Ulundi to King Cetshwayo landfill site by 30 June 2023	Community Services	R6 407 328.19	All 24 Wards	Not Achieved	During the month of June Service Provider didn't achieve target set for the quarter. Close monitoring and regular meetings of service provide in future to ensure achievement of target	Proof of refuse disposal at King Cetshwayo Landfill site
KZN266-TS-SO: 4.1		TS 5	Strategic development of community halls and sport facilities to meet the needs of the communities within the Municipality	Facilitate the construction of a community halls within areas where such halls are required	% of Completion of Construction of Bayeni Community Hall	Percentage	80%	100% Completion of Construction of Bayeni Community Hall by 30 June 2023	Renovation of Bayeni Community Hall by 30 June 2022	Construction ongoing, project not completed by 30 June 2022	100%	20%	100% Completion of Construction of Bayeni Community Hall by 31 December 2022	100% Completion of Construction of Bayeni Community Hall by 30 December 2022	Technical Services	R2 630 140.00	6	Achieved		Progress Reports Certificate of Completion and Close out report
KZN266-TS-SO: 4.1.1		TS 5.1	Strategic development of community halls and sport facilities to meet the needs of the communities within the Municipality	Facilitate the construction of a community halls within areas where such halls are required	% of Completion of Construction of KwaDindini Community Hall	Percentage	99%	100% Construction of KwaDindini Community Hall by 30 June 2023	Construction of KwaDindini Community Hall by 30 June 2022	Construction ongoing, project not completed by 30 June 2022	100%	1%	100% Construction of KwaDindini Community Hall by 31 December 2022	100% Construction of KwaDindini Community Hall by 12 October 2022	Technical Services	R2 510 313,65	24	Achieved	Reason for variance: Contractor was ahead of programme and had adequate capacity to complete project prior deadline date	Progress Reports Certificate of Completion and Close out report
KZN266-TS-SO: 4.1.2		TS 5.2	Strategic development of community halls and sport facilities to meet the needs of the communities within the Municipality	Facilitate the construction of a community halls within areas where such halls are required	% of Completion of Construction of Kweyezulu Community Hall	Percentage	98%	100% Construction of Kweyezulu Community Hall by 30 June 2023	Construction of Kweyezulu Community Hall by 30 June 2022	Construction ongoing, project not completed by 30 June 2022	100%	2%	100% Construction of Kweyezulu Community Hall by 31 December 2022	100% Construction of Kweyezulu Community Hall by 12 October 2022	Technical Services	R2 452 497,09	16	Achieved	Reason for variance: Contractor was ahead of programme and had adequate capacity to complete project prior deadline date	Progress Reports Certificate of Completion and Close out report
KZN266-TS-SO: 4.1.3		TS 5.3	Strategic development of community halls and sport facilities to meet the needs of the communities within the Municipality	Facilitate the construction of a community halls within areas where such halls are required	% of Completion of Construction of Imbilane Community Hall	Percentage	90%	100% Construction of Imbilane Community Hall by 30 June 2023	Construction of Imbilane Community Hall by 30 June 2022	Construction ongoing, project not completed by 30 June 2022	100%	10%	100% Construction of Imbilane Community Hall by 31 March 2023	100% Construction of Imbilane Community Hall by 30 December 2022	Technical Services	R2 292 512,53	12	Achieved	Reason for variance: Contractor was ahead of programme and had adequate capacity to complete project prior deadline date	Progress Reports Certificate of Completion and Close out report
KZN266-TS-SO: 4.1.4		TS 5.4	Strategic development of community halls and sport facilities to meet the needs of the communities within the Municipality	Facilitate the construction of a community halls within areas where such halls are required	% of Completion of Construction of Jikazi Community Hall	Percentage	97%	100% Construction of Jikazi Community Hall by 30 June 2023	Construction of Jikazi Community Hall by 30 June 2022	Construction ongoing, project not completed by 30 June 2022	100%	3%	100% Construction of Jikazi Community Hall by 31 December 2022	100% Construction of Jikazi Community Hall by 12 October 2022	Technical Services	R2 340 035,16	8	Achieved	Reason for variance: Contractor was ahead of programme and had adequate capacity to complete project prior deadline date	Progress Reports Certificate of Completion and Close out report
KZN266-TS-SO: 4.1.5		TS 5.5	Strategic development of community halls and sport facilities to meet the needs of the communities within the Municipality	Facilitate the construction of a community halls within areas where such halls are required	% of Completion of Construction of Nhlazatshe Community Hall	Percentage	99%	100% Construction of Nhlazatshe Community Hall by 30 June 2023	Construction of Nhlazatshe Community Hall by 30 June 2022	Construction ongoing, project not completed by 30 June 2022	100%	1%	100% Construction of Nhlazatshe Community Hall by 31 December 2022	100% Construction of Nhlazatshe Community Hall by 12 October 2022	Technical Services	R2 410 444,00	13	Achieved	Reason for variance: Contractor was ahead of programme and had adequate capacity to complete project prior deadline date	Progress Reports Certificate of Completion and Close out report
KZN266-TS-SO: 4.1.6		TS 5.6	Strategic development of community halls and sport facilities to meet the needs of the communities within the Municipality	Facilitate the construction of a community halls within areas where such halls are required	% of Completion of Construction of Njomelwane Community Hall	Percentage	98%	100% Construction of Njomelwane Community Hall by 30 June 2023	Construction of Njomelwane Community Hall by 30 June 2022	Construction ongoing, project not completed by 30 June 2022	100%	2%	100% Construction of Njomelwane Community Hall by 31 December 2022	100% Construction of Njomelwane Community Hall by 12 October 2022	Technical Services	R2 504 006,77	14	Achieved	Reason for variance: Contractor was ahead of programme and had adequate capacity to complete project prior deadline date	Progress Reports Certificate of Completion and Close out report
KZN266-TS-SO: 4.1.7		TS 5.7	Strategic development of community halls and sport facilities to meet the needs of the communities within the Municipality	Facilitate the construction of a community halls within areas where such halls are required	% of Completion of Construction of Nomdiya Community Hall	Percentage	99%	100% Construction of Nomdiya Community Hall by 30 June 2023	Construction of Nomdiya Community Hall by 30 June 2022	Construction ongoing, project not completed by 30 June 2022	100%	1%	100% Construction of Nomdiya Community Hall by 31 December 2022	100% Construction of Nomdiya Community Hall by 12 October 2022	Technical Services	R2 305 161,26	10	Achieved	Reason for variance: Contractor was ahead of programme and had adequate capacity to complete project prior deadline date	Progress Reports Certificate of Completion and Close out report
KZN266-TS-SO: 4.1.8		TS 5.8	Strategic development of community halls and sport facilities to meet the needs of the communities within the Municipality	Facilitate the construction of a community halls within areas where such halls are required	% of Completion of Construction of Nomkhangala Community Hall	Percentage	98%	100% Construction of Nomkhangala Community Hall by 30 June 2023	Construction of Nomkhangala Community Hall by 30 June 2022	Construction ongoing, project not completed by 30 June 2022	100%	2%	100% Construction of Nomkhangala Community Hall by 31 December 2022	100% Construction of Nomkhangala Community Hall by 12 October 2022	Technical Services	R2 487 079,47	15	Achieved	Reason for variance: Contractor was ahead of programme and had adequate capacity to complete project prior deadline date	Progress Reports Certificate of Completion and Close out report
KZN266-TS-SO: 4.1.9		TS 5.9	Strategic development of community halls and sport facilities to meet the needs of the communities within the Municipality	Facilitate the construction of a community halls within areas where such halls are required	% of Completion of Construction of Nlambonde Community Hall	Percentage	99%	100% Construction of Nlambonde Community Hall by 30 June 2023	Construction of Nlambonde Community Hall by 30 June 2022	Construction ongoing, project not completed by 30 June 2022	100%	1%	100% Construction of Nlambonde Community Hall by 31 December 2022	100% Construction of Nlambonde Community Hall by 12 October 2022	Technical Services	R2 576 479,13	5	Achieved	Reason for variance: Contractor was ahead of programme and had adequate capacity to complete project prior deadline date	Progress Reports Certificate of Completion and Close out report
KZN266-TS-SO: 4.1.10		TS 5.10	Strategic development of community halls and sport facilities to meet the needs of the communities within the Municipality	Facilitate the construction of a community halls within areas where such halls are required	% of Completion of Construction of Thokoza Community Hall	Percentage	99%	100% Construction of Thokoza Community Hall by 30 June 2023	Construction of Thokoza Community Hall by 30 June 2022	Construction ongoing, project not completed by 30 June 2022	100%	1%	100% Construction of Thokoza Community Hall by 31 December 2022	100% Construction of Thokoza Community Hall by 12 October 2022	Technical Services	R2 284 465,94	19	Achieved	Reason for variance: Contractor was ahead of programme and had adequate capacity to complete project prior deadline date	Progress Reports Certificate of Completion and Close out report
KZN266-TS-SO: 4.1.11		TS 5.11	Strategic development of community halls and sport facilities to meet the needs of the communities within the Municipality	Facilitate the construction of a community halls within areas where such halls are required	% of Construction of Ezibindini Community Hall	Percentage	n/a	70% Construction of Ezibindini Community Hall by 30 June 2023	n/a		70%	n/a	70% Construction of Ezibindini Community Hall by 30 June 2023	98% Construction of Ezibindini Community Hall by 30 June 2023	Technical Services	R3 274 768,98	17	Achieved	Reason for variance: Additional funding from MIG led to budget adjustment and funds being allocated, scope was extended which contributed to a higher achievement	Business Plan, Progress Reports
KZN266-TS-SO: 4.1.12		TS 5.12	Strategic development of community halls and sport facilities to meet the needs of the communities within the Municipality	Facilitate the construction of a community halls within areas where such halls are required	% of Construction of Ekushumayeleni Community Hall	Percentage	n/a	60% Construction of Ekushumayeleni Community Hall by 30 June 2023	n/a		60%	n/a	60% Construction of Ekushumayeleni Community Hall by 30 June 2023	98% Construction of Ekushumayeleni Community Hall by 30 June 2023	Technical Services	R3 274 768,99	2	Achieved	Reason for variance: Additional funding from MIG led to budget adjustment and funds being allocated, scope was extended which contributed to a higher achievement	Business Plan, Progress Reports
KZN266-TS-SO: 4.1.13		TS 5.13	Strategic development of community halls and sport facilities to meet the needs of the communities within the Municipality	Facilitate the construction of a community halls within areas where such halls are required	% Construction of Embulle Community Hall	Percentage	n/a	85% Construction of Embulle Community Hall by 30 June 2023	n/a		85%	n/a	85% Construction of Embulle Community Hall by 30 June 2023	100% Construction of Embulle Community Hall Completed by 30 June 2023	Technical Services	R4 783 239,18	17	Achieved	Reason for variance: Additional funding from MIG led to budget adjustment and funds being allocated, scope was extended which contributed to a higher achievement	Business Plan, Progress Reports

KPA: BASIC SERVICE DELIVERY / B2B/PILLAR 2: BASIC SERVICE DELIVERY

KZN266-TS-SO: 4.1.14	TS 5.14	Strategic development of community halls and sport facilities to meet the needs of the communities within the Municipality	Facilitate the construction of a community halls within areas where such halls are required	% of Construction of Manekwane Community Hall	Percentage	n/a	70% Construction of Manekwane Community Hall by 30 June 2023	n/a	70%	n/a	70% Construction of Manekwane Community Hall by 30 June 2023	100% Construction of Manekwane Community Hall Completed by 30 June 2023	Technical Services	R4 703 002.59	20	Achieved	Reason for variance: Additional funding from MIG led to budget adjustment and funds being allocated, scope was extended which contributed to a higher achievement	Business Plan, Progress Reports	
KZN266-TS-SO: 4.2	TS 6	Strategic development of community and sport facilities to meet the recreational needs of the communities within the Municipality	Facilitate the construction of a community Sport fields within areas where such facilities are required	% of Construction of Ezihlabeni Sports field phase 2	Percentage	n/a	100% Construction of Ezihlabeni Sports field Phase 2 by 30 June 2023	n/a	100%	n/a	100% Construction of Ezihlabeni Sports field Phase 2 by 30 June 2023	100% Construction of Ezihlabeni Sports field Phase 2 Completed by 30 June 2023	Technical Services	R9 500 000.00	18	Achieved		Business Plan, Progress Reports and close out report	
KZN266-TS-SO: 4.2.1	TS 6.1	Strategic development of community and sport facilities to meet the recreational needs of the communities within the Municipality	Facilitate the construction of a community Sport fields within areas where such facilities are required	% of Construction of Mkhazane Sports field	Percentage	97%	100% Construction of Mkhazane Sports field by 30 June 2023	Construction of Mkhazane Sportfield by 30 June 2022	Construction ongoing, project not completed by 30 June 2022	100%	3%	100% Construction of Mkhazane Sports field by 30 June 2023	100% Construction of Mkhazane Sports field Completed by 30 June 2023	Technical Services	R298 109.26	21	Achieved		Progress Reports, Certificate of completion and close out report
KZN266-TS-SO: 4.2.2	TS 6.2	Strategic development of community and sport facilities to meet the recreational needs of the communities within the Municipality	Facilitate the construction of a community Sport fields within areas where such facilities are required	% of Construction of Ezakhiweni Sports field	Percentage	97%	100% Construction of Ezakhiweni Sports Field by 30 June 2023	Construction of Ezakhiweni Sportfield by 30 June 2022	Construction ongoing, project not completed by 30 June 2022	100%	3%	100% Construction of Ezakhiweni Sports Field by 30 June 2023	100% Construction of Ezakhiweni Sports Field Completed by 30 June 2023	Technical Services	R359 604.38	20	Achieved		Progress Reports, Certificate of completion and close out report
KZN266-TS-SO: 4.2.3	TS 6.3	Strategic development of community and sport facilities to meet the recreational needs of the communities within the Municipality	Facilitate the construction of a community Sport fields within areas where such facilities are required	% of Construction of Dikana Sports field	Percentage	90%	100% Construction of Dikana Sports field by 31 December 2022	Construction of Dikana Sportfield by 30 June 2022	Construction ongoing, project not completed by 30 June 2022	100%	10%	100% Construction of Dikana Sports field by 31 December 2022	100% Construction of Dikana Sports field Completed by 30 December 2022	Technical Services	R1 477 961.47	9	Achieved		Progress Reports, Certificate of completion and close out report
KZN266-TS-SO: 4.2.4	TS 6.4	Strategic development of community and sport facilities to meet the recreational needs of the communities within the Municipality	Facilitate the construction of a community Sport fields within areas where such facilities are required	% of Construction of KwaGoje Sports field	Percentage	97%	100% Construction of KwaGoje Sports field by 30 June 2023	Construction of KwaGoje Sportfield by 30 June 2022	Construction ongoing, project not completed by 30 June 2022	100%	3%	100% Construction of KwaGoje Sports field by 30 June 2023	100% Construction of KwaGoje Sports field by 30 June 2023	Technical Services	R144 720.55	23	Achieved		Progress Reports, Certificate of completion and close out report
KZN266-TS-SO: 4.2.5	TS 6.5	Strategic development of community and sport facilities to meet the recreational needs of the communities within the Municipality	Facilitate the construction of a community Sport fields within areas where such facilities are required	% of Construction of Owasha Sports field	Percentage	98%	100% Construction of Owasha Sports field by 30 June 2023	Construction of Owasha Sportfield by 30 June 2022	Construction ongoing, project not completed by 30 June 2022	100%	2%	100% Construction of Owasha Sports field by 30 June 2023	100% Construction of Owasha Sports field by 30 June 2023	Technical Services	R101 622.13	17	Achieved		Progress Reports, Certificate of completion and close out report
KZN266-DPL-SO: 5.2	DPL 2	To ensure availability of Council Owned land for residential, commercial and industrial development	Promotion of a spirit of co-operation with traditional leadership to facilitate access to Council Owned land within the traditional authority areas	Advertisement and Appointment of Service Provider for Redrafting of the proclamation diagram	Date	n/a	Advertisement and Appointment of Service Provider for Redrafting of the proclamation diagram by 31 March 2023	n/a	31/03/2023	n/a	Advertisement and Appointment of Service Provider for Redrafting of the proclamation diagram by 31 March 2023	Advertised on 4 August 2022 and Appointed for Redrafting of the proclamation diagram by 13 January 2023	Planning and Development	R6 180.42	All 24 Wards	Achieved	Reason for variance: Able to start SCM processes earlier which allowed for an early achievement of target	Advert: Appointment Letter	
KZN266-PS-SO: 6.1.4	PS 1.3	To provide an effective and appropriate response to all disaster related occurrences within the Municipality	Implementation of Level 1 Disaster Risk Management Plan approved by Council of the Municipality	Purchasing of Disaster Relief Stock	Rand Value	n/a	Purchasing of Disaster Relief Stock for R390 000.00 by 30 June 2023	n/a	R390 000.00	n/a	Purchasing of Disaster Relief Stock for R390 000.00 by 30 June 2023	Purchasing of Disaster Relief Stock for R196 000.00 by December 2022	Protection Services	R390 000.00	All 24 Wards	Achieved		Invoices & proof of purchase	
Local Economic Development																			
KZN266-DPL-SO: 7.1	DPL 3	To address the demand of housing within the Umland Municipal Area	Identification and prioritisation of housing projects within the municipal area	Advertisement and Appointment of Service Provider for the Review and Adoption of Human Settlement Plan	Date	n/a	Advertisement and Appointment of Service Provider for the Review and Adoption of Human Settlement Plan by 31 March 2023	n/a	31/03/2023	n/a	Advertisement and Appointment of Service Provider for the Review and Adoption of Human Settlement Plan by 31 March 2023	Advertised on 4 August 2022 and Appointed for the Review and Adoption of Human Settlement Plan by 24 October 2023	Planning and Development	R6 180.42	All 24 Wards	Achieved	Reason for variance: Able to start SCM processes earlier which allowed for an early achievement of target	Advert: Appointment Letter	
KZN266-CS-SO: 8.1	CS 2	To reduce the incidence of infection and address the impact of the HIV/AIDS and other related pandemic diseases within the Municipality	Align municipal programmes with those of sector departments such as the Department of Social Development, HIV/AIDS and other related pandemic diseases prevention and support	Number of Local AIDS Council (LAC) meetings held	Number	4	4 Local AIDS Council meetings held by 30 June 2023	4 Quarterly Local AIDS Council meetings held by 30 June 2022	4 Quarterly Local AIDS Council meetings held by 30 June 2022	4	0	4 Local AIDS Council meetings held by 30 June 2023	4 Local AIDS Council meetings held by 30 June 2023	Community Services	R130 435.00	All 24 Wards	Achieved		Agenda: Minutes and Attendance Registers
KZN266-CMS-SO: 9.1	CMS 1	To assist communities in addressing the ravages of poverty prevalent within the Municipality	Facilitating access by communities to the poverty alleviation initiatives of national and provincial government	Number of Monthly Reports submitted to National Public Works & COGTA on the expenditure of the EPWP Grant by 30 June 2023	Number	12	12 Monthly Reports submitted to National Public Works & COGTA on the expenditure of the EPWP Grant by 30 June 2023	12 Monthly reports submitted to National Public Works & COGTA on the expenditure of the EPWP Grant by 30 June 2022	12 Monthly reports submitted to National Public Works & COGTA on the expenditure of the EPWP Grant by 30 June 2022	12	0	12 Monthly Reports submitted to National Public Works & COGTA on the expenditure of the EPWP Grant by 30 June 2023	12 Monthly reports submitted to National Public Works & COGTA on the expenditure of the EPWP Grant by 30 June 2023	Corporate Services	R4 711 000.00	All 24 Wards	Achieved		Monthly Reports submitted National Public Works & COGTA
KZN266-CS-SO: 9.2	CS 3	To assist communities in addressing the ravages of poverty prevalent within the municipality	Identification of indigent households within communities and providing those households with a range of services and benefits at no cost	Provision of Burials to persons who are in need (without competent person to bury, Adult - R2500, Minor - R2000) by 30 June 2023	Rand Value	100%	Provision of Burials to persons who are in need (without competent person to bury, Adult - R2500, Minor - R2000) by 30 June 2023	Provision of Burials to persons who are in need (without competent person to bury, Adult - R2500, Minor - R2000) by 30 June 2022	Provision of Burials to persons who are in need (without competent person to bury, Adult - R2500, Minor - R2000) was undertaken by 30 June 2022	R1 304 348.00	n/a	Provision of Burials to persons who are in need (without competent person to bury, Adult - R2500, Minor - R2000) by 30 June 2023	100% Qualifying applications approved by 30 June 2023	Community Services	R1 304 348.00	All 24 Wards	Achieved		Approved application forms for Indigent Burials conducted
KZN266-CS-SO: 9.2.1	CS 3.1	To assist communities in addressing the ravages of poverty prevalent within the municipality	Identification of indigent households within communities and providing those households with a range of services and benefits at no cost	Provision of food vouchers for the indigent (Groceries voucher = R500) by 30 June 2023	Rand Value	100%	Provision of food vouchers for the indigent (Groceries voucher = R500) by 30 June 2023	Provision of food vouchers for the indigent (Groceries voucher = R500) by 30 June 2022	Provision of food vouchers for the indigent (Groceries voucher = R500) was undertaken by 30 June 2022	R434 783.00	n/a	Provision of food vouchers for the indigent (Groceries voucher = R500) by 30 June 2023	100% Qualifying applications approved by 30 June 2023	Community Services	R434 783.00	All 24 Wards	Achieved		Approved application forms for Food Voucher provided
KZN266-FS-SO: 9.2	FS 1	To assist communities in addressing the ravages of poverty prevalent within the municipality	Identification of indigent households within communities and providing those households with a range of services and benefits at no cost	% of consumer accounts with refuse rebates	Percentage	100%	100% consumer accounts with refuse rebates by 30 June 2023	100% consumer accounts with refuse rebates by 30 June 2022	100% consumer accounts with refuse rebates implemented by 30 June 2022	100%	0%	100% consumer accounts with refuse rebates by 30 June 2023	100% consumer accounts with refuse rebates by 30 June 2023	Financial Services	R744 229.81	All 24 Wards	Achieved		Billing Report
KZN266-FS-SO: 9.2.1	FS 1.1	To assist communities in addressing the ravages of poverty prevalent within the municipality	Identification of indigent households within communities and providing those households with a range of services and benefits at no cost	% of consumer accounts with property rates rebates	Percentage	100%	100% of consumer accounts with property rates rebates by 30 June 2023	100% of consumer accounts with property rates rebates by 30 June 2022	100% of consumer accounts with property rates rebates implemented by 30 June 2022	100%	0%	100% of consumer accounts with property rates rebates by 30 June 2023	100% of consumer accounts with property rates rebates by 30 June 2023	Financial Services	R1 356 521.73	All 24 Wards	Achieved		Billing Report
KZN266-CS-SO: 10.1	CS 4	To ensure that the needs of the constituent special groups within the Municipality are addressed as a priority	Development and implementation of projects and programmes that focus on youth matters	Date of holding of Library Week	Date	16/03/2022	Library Week held by 31 March 2023	Library Week held by 31 March 2022	Library Week 2021 held by 16 March 2022	31/03/2023	n/a	Library Week held by 31 March 2023	Library Week held by 23 March 2023	Community Services	R56 956.50	All 24 Wards	Achieved		Invitations, Attendance Register & Photos
KZN266-CS-SO: 10.1.1	CS 4.1	To ensure that the needs of the constituent special groups within the Municipality are addressed as a priority	Development and implementation of projects and programmes that focus on youth matters	Date of holding of Literacy Week	Date	23/09/2021	Literacy Week held by 30 September 2022	Literacy Week held by 30 September 2021	Literacy Week 2021 held by 23 September 2021	30/09/2022	n/a	Literacy Week held by 30 September 2022	Literacy Week held by 08 September 2022	Community Services	R56 956.50	All 24 Wards	Achieved		Invitations, Attendance Register
KZN266-CS-SO: 10.1.2	CS 4.2	To ensure that the needs of the constituent special groups within the Municipality are addressed as a priority	Development and implementation of projects and programmes that focus on youth matters	Number of Quality of Life Forum Meetings held	Number	n/a	4 Quality of Life Forum Meetings held by 30 June 2023	n/a	30/06/2023	n/a	4 Quality of Life Forum Meetings held by 30 June 2023	7 Quality of Life Forum Meetings held by 30 June 2023	Community Services	R30 435.00	All 24 Wards	Achieved	Growing need to address the issue of gender base violent in the community and support from sector departments by assisting to organise more events	Invitations, Attendance Register	
KZN266-CS-SO: 10.2	CS 5	To ensure that the needs of the constituent special groups within the Municipality are addressed as a priority	Development and implementation of programmes and projects that provide for the disabled and the elderly	Date of holding of Disability Programme	Date	03/12/2021	Disability Programme held by 31 December 2022	Disability Programme held by 31 December 2021	Disability Programme held by 3 December 2021	31/12/2022	n/a	Disability Programme held by 31 December 2022	Disability Programme held by 01 December 2022/ 05 December 2022	Community Services	R60 000.00	All 24 Wards	Achieved		Invitations, Attendance Register

KPA: Local Economic Development

KZN266-PS-SO 11.1	PS 2	Maintenance of an environment that promotes safety and security of all communities within the Municipality	Facilitation of the provision for a security service to the Municipality	Number of Monthly Payments to the service provider in accordance with contractual provisions (Private Security Services)	Number	12	12 Monthly Payments to the service provider in accordance with contractual provisions (Private Security Services) by 30 June 2023	12 Monthly Reports received from Service Provider on the provision of the security service to the municipality by 30 June 2022	12 Monthly Reports received from Service Provider on the provision of the security service to the municipality by 30 June 2022	12	0	12 Monthly Payments to the service provider in accordance with contractual provisions (Private Security Services) by 30 June 2023	12 Monthly Payments to the service provider in accordance with contractual provisions (Private Security Services) by 30 June 2023	Protection Services	R3 568 696.00	All 24 Wards	Achieved	Invoice & proof of payment	
KZN266-PS-SO 11.2.1	PS 3.1	Maintenance of an environment that promotes safety and security of all communities within the Municipality	Review and Evaluate a strategy to deal with stray animals in the Municipal Area	Ensure that stray animals found within Municipal Area are Pounded by Apointing Service Provider	Date	n/a	Ensure that stray animals found within Municipal Area are Pounded by apointing service provider by 30 June 2023	n/a	n/a	30/06/2023	n/a	Ensure that stray animals found within Municipal Area are Pounded by apointing service provider by 30 June 2023	Ensure that stray animals found within Municipal Area are Pounded by apointing service provider by 15 December 2022	Protection Services	R625 000.00	All 24 Wards	Achieved	SCM processes were done earlier with the aim of combining adverts for all departments with the aim of saving. Advert, Appointment letter, Monthly reports, Invoices and Proof of Payments.	
KZN266-CMS-SO 13.1.2	CMS 3.2	To uplift communities and contribute to the alleviation of poverty by stimulating employment	Stimulate the local economy within the Municipality through the development and implementation of initiatives that stimulate job creation	% on expenditure on the budget for implementation of LED Projects	Percentage	100%	100% on expenditure on the budget for implementation of LED Projects by 30 June 2023	100% on expenditure on the budget for implementation of LED Projects by 30 June 2022	100% on expenditure on the budget for implementation of LED Projects by 30 June 2022	100%	0%	100% on expenditure on the budget for implementation of LED Projects by 30 June 2023	100% on expenditure on the budget for implementation of LED Projects by 15 December 2022	Corporate Services	R2 157 050.00	All 24 Wards	Achieved	Expenditure Report from Finance	
KZN266-FS-SO 13.3	FS 2	To uplift communities and contribute to the alleviation of poverty by stimulating employment	Ensure that Bid Committees are inspired to give preference to previously disadvantaged individual owned companies when evaluating and adjudicating bids	Number of Bids awarded to previously disadvantaged individual owned companies	Number	5	5 Bids awarded to previously disadvantaged individual owned companies by 30 June 2023	5 Bids awarded to previously disadvantaged individual owned companies by 30 June 2022	5 Bids awarded to previously disadvantaged individual owned companies by 30 June 2022	5	0	5 Bids awarded to previously disadvantaged individual owned companies by 30 June 2023	29 Bids awarded to previously disadvantaged individual owned companies by 30 June 2023	Financial Services	n/a	All 24 Wards	Achieved	The over achievement is a result of panel appointments which has 3-5 Service Providers per panel Appointment letters	
KZN266-FS-SO 13.3.1	FS 2.1	To uplift communities and contribute to the alleviation of poverty by stimulating employment	Ensure that Bid Committees are inspired to give preference to previously disadvantaged individual owned companies when evaluating and adjudicating bids	Number of Quarterly Reports on the Implementation of SCM Policy submitted to Council	Number	4	4 Quarterly Reports on the Implementation of SCM Policy submitted to Council by 30 June 2023	4 Quarterly Reports on the Implementation of SCM Policy submitted to Council by 30 June 2022	4 Quarterly Reports on the Implementation of SCM Policy submitted to Council by 30 June 2022	4	0	4 Quarterly Reports on the Implementation of SCM Policy submitted to Council by 30 June 2023	4 Quarterly Reports on the Implementation of SCM Policy submitted to Council by 30 June 2022	Financial Services	n/a	All 24 Wards	Achieved	SCM Quarterly Reports submitted to Council & Council Resolution	
KZN266-CMS-SO 14.1	CMS 5	To stimulate development of small businesses and co-operatives as a vehicle to increase employment levels	Enhance and develop entrepreneurial skills among the communities in the municipality	Number of Business Incubation Programs per Nodal Point conducted through SIMME's Workshops	Number	2	2 Business Incubation Program per nodal point to be conducted through SIMME's Workshops by 30 June 2023	2 Business Incubation Program per nodal point to be conducted through SIMME's Workshops by 30 June 2022	2 Business Incubation Program per nodal point to be conducted through SIMME's Workshops by 30 June 2022	2	0	2 Business Incubation Program per nodal point to be conducted through SIMME's Workshops by 30 June 2023	3 Workshops conducted by 30 June 2023	Corporate Services	R200 000.00	All 24 Wards	Achieved	Through a special request from wards one extra workshop was accommodated in this financial period. Invitations, Attendance Registers, pictures & expenditure reports from Finance	
Municipal Institutional Development and Transformation																			
KZN266-CMS-SO 16.3.1	CMS 10.1	KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT & TRANSFORMATION / BBB PILLARS: GOVERNMENT INSTITUTIONS	To develop capacity within the Municipality for effective service delivery	Ensure compliance with the Skills Development Act by implementing the Workplace Skills Plan.	Number of staff members who attended training against Skills Development Plan (NOF rated / short courses)	Number	1	20 staff members who attended training against Skills Development Plan (NOF rated / short courses) by 30 June 2023	60 staff members who attended training against Skills Development Plan (NOF rated / short courses) by 30 June 2022	1 staff member attended training against Skills Development Plan (NOF rated / short courses) by 30 June 2022	20	59	20 staff members who attended training against Skills Development Plan (NOF rated / short courses) by 30 June 2023	92 staff members who attended training against Skills Development Plan (NOF rated / short courses) by 30 June 2023	Corporate Services	R431 131.00	All 24 Wards	Achieved	Sector departments offered courses for free and for that reason more staff took the opportunity to attend those training e.g National School of Governance. Invitations, Attendance Registers, Certificate of Attendance
Good Governance and Public Participation																			
KZN266-PS-SO 18.1.1	PS 5	To promote good governance, accountability and transparency	Regular review, development of new policies, procedures and implementation of bylaws in compliance with local government legislation and regulations	Date of Review of Disaster Management Sector Plan	Date	n/a	Review of Disaster Management Sector Plan by 30 June 2023	n/a	n/a	30/06/2023	n/a	Review of Disaster Management Sector Plan by 30 June 2023	Nil	Protection Services	R200 000.00	All 24 Wards	Not Achieved	The request was sent in March for Appointment of Service Provider. Delays in implementation of SCM processes. Target will be met in first quarter of the next financial year	
KZN266-FS-SO 18.1.2	FS 3	To promote good governance, accountability and transparency	Promotion of effective communication with internal and external stakeholders	Number of Section 71 Financial Reports submitted to Treasury	Number	12	12 Section 71 Reports Submitted to Treasury within 10 working days of the next month by 30 June 2023	12 Section 71 Reports Submitted to Treasury within 10 working days of the next month by 30 June 2022	12 Section 71 Reports Submitted to Treasury within 10 working days of the next month by 30 June 2022	12	0	12 Section 71 Reports Submitted to Treasury within 10 working days of the next month by 30 June 2023	12 Section 71 Reports Submitted to Treasury within 10 working days of the next month by 30 June 2023	Financial Services	n/a	All 24 Wards	Achieved	Proof of submission of data strings (Actual Creditors, Actual Debtors, and Actual)	
KZN266-FS-SO 18.1.2.1	FS 3.1	To promote good governance, accountability and transparency	Promotion of effective communication with internal and external stakeholders	Number of Quarterly Financial Reports submitted to Treasury	Number	4	4 Quarterly Financial Reports to be submitted to Treasury by 30 June 2023	4 Quarterly Financial Reports to be submitted to Treasury by 30 June 2022	4 Quarterly Financial Reports to be submitted to Treasury by 30 June 2022	4	0	4 Quarterly Financial Reports to be submitted to Treasury by 30 June 2023	4 Quarterly Financial Reports to be submitted to Treasury by 30 June 2023	Financial Services	n/a	All 24 Wards	Achieved	Proof of submission to Treasury (Proof of Data strings submission)	
KZN266-FS-SO 18.1.2.2	FS 3.2	To promote good governance, accountability and transparency	Promotion of effective communication with internal and external stakeholders	Number of Section 72 Financial Report submitted to Treasury	Number	1	1 Section 72 Financial Report to be submitted to Treasury by 25 January 2023	1 Section 72 Financial Report to be submitted to Treasury by 25 January 2022	1 Section 72 Financial Report to be submitted to Treasury by 25 January 2022	1	0	1 Section 72 Financial Report to be submitted to Treasury by 25 January 2023	1 Section 72 Financial Report to be submitted to Treasury by 25 January 2023	Financial Services	n/a	All 24 Wards	Achieved	Proof of submission to Treasury (Proof of Data Strings submission) and Council resolution	
KZN266-CMS-SO 18.1.2.2	CMS 13.2	To promote good governance, accountability and transparency	Promotion of effective communication with internal and external stakeholders	Number of Monthly Payments to the service provider for municipal branding & advertising	Number	12	12 Monthly Payments of R3 000 000.00 to the service provider for municipal branding & advertising by 30 June 2023	12 Monthly payments of R3 000 000.00 to the service provider for municipal branding & advertising by 30 June 2022	12 Monthly payments amounting to R2 930 000.00 paid to the service provider for municipal branding & advertising by 30 June 2022	12	0	12 Monthly Payments of R3 000 000.00 to the service provider for municipal branding & advertising by 30 June 2023	12 Monthly payments of R2 880 000.00 to the service provider for municipal branding & advertising by 30 June 2023	Corporate Services	R3 000 000.00	All 24 Wards	Achieved	Invoice from the Service Provider & proof of payment	
KZN266-CMS-SO 18.1.5	MM 1	To promote good governance, accountability and transparency	Roll-out of the performance management process within the Municipality beyond Section 56 Managers	Date of review and adoption of OPMS Policy Framework	Date	29/06/2022	Review and Adoption of OPMS Policy Framework by 30 June 2023	Review and Adoption of OPMS Policy Framework by 30 June 2022	Review and Adoption of OPMS Policy Framework by 29 June 2022	30/06/2023	n/a	Review and Adoption of OPMS Policy Framework by 30 June 2023	Review and Adoption of OPMS Policy Framework by 30 June 2023	Municipal Manager	n/a	All 24 Wards	Achieved	Invitations & Attendance Register	
KZN266-CMS-SO 18.1.6	MM 2	To promote good governance, accountability and transparency	Concluding of Performance Agreements in terms of Section 57 (2) (a) (i) of the Local Government: Municipal Systems Act, No 32 of 2000	Number of Signed Performance Agreements signed by Sec. 54/56 Managers annually	Number	7	7 Performance Agreements signed by Sec. 54/56 Managers annually by 31 July 2022	7 Performance Agreements signed by Sec. 54/56 Managers annually by 31 July 2021	7 Performance Agreements signed by Sec. 54/56 Managers annually by 31 July 2021	7	0	7 Performance Agreements signed by Sec. 54/56 Managers annually by 31 July 2022	7 Performance Agreements signed by Sec. 54/56 Managers annually by 31 July 2022	Municipal Manager	n/a	All 24 Wards	Achieved	Copies of signed Performance Agreements	
KZN266-CMS-SO 18.1.7	MM 3	To promote good governance, accountability and transparency	Submission of Annual Performance Report in terms of Sec 46 of the MSA to AG, COGTA and Treasury	Date of Submission of Annual Performance Report for 2021/2022 to Auditor-General	Date	31/08/2021	Submission of Annual Performance Report for 2021/2022 submitted to Auditor-General by 31 August 2022	Submission of Annual Performance Report for 2021/2022 submitted to Auditor-General by 31 August 2021	Submission of Annual Performance Report for 2021/2022 submitted to Auditor-General by 31 August 2021	31/08/2022	n/a	Submission of Annual Performance Report for 2021/2022 submitted to Auditor-General by 31 August 2022	Submission of Annual Performance Report for 2021/2022 submitted to Auditor-General by 31 August 2022	Municipal Manager	n/a	All 24 Wards	Achieved	Copy of Annual Performance Report and proof of submission	
KZN266-CMS-SO 18.1.8	MM 4	To promote good governance, accountability and transparency	Submission of Final Annual Report in terms of Sec 121 of the Local Government: Municipal Management Act No. 56 of 2003 to AG, COGTA & Treasury	Date of Submission of Final Annual Report to Council, AG, COGTA & Treasury	Date	31/03/2022	Submission of Final Annual Report in terms of Sec 46 of the MSA to Council, AG, COGTA & Treasury by 31 March 2023	Submission of Final Annual Report in terms of Sec 46 of the MSA to Council, AG, COGTA & Treasury by 31 March 2022	Submission of Final Annual Report in terms of Sec 46 of the MSA to Council, AG, COGTA & Treasury by 31 March 2022	31/03/2023	n/a	Submission of Final Annual Report in terms of Sec 46 of the MSA to Council, AG, COGTA & Treasury by 31 March 2023	Submission of Final Annual Report in terms of Sec 46 of the MSA to Council, AG, COGTA & Treasury by 31 March 2023	Municipal Manager	n/a	All 24 Wards	Achieved	Council Resolution and proof of submission to AG, COGTA & Treasury	

KZN266-CMS-SO 18.1.8.1	MM 4.1	To promote good governance, accountability and transparency	Submission of Final Annual Report in terms of Sec 121 of the Local Government: Municipal Management Act No. 56 of 2003 to AG, COGTA & Treasury	Date of Submission of Oversight Report to Council, AG, COGTA & Treasury	Date	31/03/2022	Submission of Oversight Report in terms of Sec 46 of the MSA to Council, AG, COGTA & Treasury by 31 March 2023	Submission of Oversight Report in terms of Sec 46 of the MSA to Council, AG, COGTA & Treasury by 31 March 2022	Submission of Oversight Report in terms of Sec 46 of the MSA to Council, AG, COGTA & Treasury by 31 March 2022	31/03/2023	n/a	Submission of Oversight Report in terms of Sec 46 of the MSA to Council, AG, COGTA & Treasury by 31 March 2023	Submission of Oversight Report in terms of Sec 46 of the MSA to Council, AG, COGTA & Treasury by 31 March 2023	Municipal Manager	n/a	All 24 Wards	Achieved	Council Resolution and proof of submission to AG, COGTA
KZN266-CMS-SO 18.1.9	MM 5	To promote good governance, accountability and transparency	Submission of Organisational Quarterly Report in terms of Sec 52 (d) of the Local Government: Municipal Management Act No. 56 of 2003	Number of Organisational Quarterly Performance Reports submitted to Council	Number	4	4 Organisational Quarterly Performance Reports submitted to Council by 30 June 2023	4 Organisational Quarterly Performance Reports submitted to Council by 30 June 2022	4 Organisational Quarterly Performance Reports submitted to Council by 30 June 2022	4	0	4 Organisational Quarterly Performance Reports submitted to Council by 30 June 2023	4 Organisational Quarterly Performance Reports submitted to Council by 30 June 2023	Municipal Manager	n/a	All 24 Wards	Achieved	Copy of Performance Report and Council Resolution
KZN266-CMS-SO 18.1.10	MM 6	To promote good governance, accountability and transparency	Implementation of performance auditing as envisaged by the Municipal Systems Act and the Municipal Planning & Performance Regulations	Number of Quarterly Performance Audit Reports submitted to the Audit & Performance Committee	Number	4	4 Quarterly Performance Audit Reports submitted to the Audit & Performance Committee by 30 June 2023	4 Quarterly Performance Audit Reports submitted to the Audit & Performance Committee by 30 June 2022	4 Quarterly Performance Audit Reports submitted to the Audit & Performance Committee by 30 June 2022	4	0	4 Quarterly Performance Audit Reports submitted to the Audit & Performance Committee by 30 June 2023	4 Quarterly Performance Audit Reports submitted to the Audit & Performance Committee by 30 June 2023	Municipal Manager	n/a	All 24 Wards	Achieved	Quarterly Performance Audit Reports, Agenda
KZN266-CMS-SO 18.1.11	MM 7	To promote good governance, accountability and transparency	Management of Risk within the structures and operations of the Municipality	Date of Annual Risk Assessment (Operational, Fraud and IT) is conducted	Date	30/06/2022	Annual Risk Assessment (Operational, Fraud and IT) conducted by 30 June 2023	Annual Risk Assessment (Operational, Fraud and IT) conducted by 30 June 2022	Annual Risk Assessment (Operational, Fraud and IT) conducted by 30 June 2022	30/06/2023	n/a	Annual Risk Assessment (Operational, Fraud and IT) conducted by 30 June 2023	Annual Risk Assessment (Operational, Fraud and IT) conducted by 31 May 2023	Municipal Manager	n/a	All 24 Wards	Achieved	Attendance Registers
KZN266-CMS-SO 18.1.11.1	MM 7.1	To promote good governance, accountability and transparency	Management of Risk within the structures and operations of the Municipality	Number of Quarterly Risk Register Progress Reports submitted to the Audit & Performance Committee	Number	4	4 Quarterly Risk Register Progress Reports submitted to the Audit & Performance Committee by 30 June 2023	4 Quarterly Risk Register Progress Reports submitted to the Audit & Performance Committee by 30 June 2022	4 Quarterly Risk Register Progress Reports submitted to the Audit & Performance Committee by 30 June 2022	30/06/2023	0	4 Quarterly Risk Register Progress Reports submitted to the Audit & Performance Committee by 30 June 2023	4 Quarterly Risk Register Progress Reports submitted to the Audit & Performance Committee by 30 June 2023	Municipal Manager	n/a	All 24 Wards	Achieved	Quarterly Risk Assessment Progress Reports, Agenda
KZN266-CMS-SO 18.1.11.2	MM 7.2	To promote good governance, accountability and transparency	Management of risk within the structures and operations of the Municipality	Number of Monthly Risk Register Progress Reports submitted by the 14th of each month by Head of Department to Risk Management Unit	Number	12	12 Monthly Risk Register Progress Reports submitted by the 14th of each month by Head of Department by 30 June 2023	12 Monthly Risk Register Progress Reports submitted by the 14th of each month by Head of Department by 30 June 2022	12 Monthly Risk Register Progress Reports submitted by the 14th of each month by Head of Department by 30 June 2022	12	0	12 Monthly Risk Register Progress Reports submitted by the 14th of each month by Head of Department by 30 June 2023	12 Monthly Risk Register Progress Reports submitted by the 14th of each month by Head of Department by 30 June 2023	Municipal Manager	n/a	All 24 Wards	Achieved	Quarterly Risk Register Progress Reports submitted & Proof of date of submission to Risk Management Unit
KZN266-CMS-SO 18.2.2.1	CMS 18.1	Placing the primary focus on addressing the needs of communities within the Municipality	Strengthening of public participation mechanisms in compliance with appropriate local government legislation and regulations	Number of Monthly payments of stipends of R312 029.00 paid per month to ward committee members (240) in all 24 wards	Number	12	12 Monthly Payments of stipends of R3 744 348.00 per meeting attended per Ward Committee Member by 30 June 2023	12 Monthly payments of stipends of R720 000.00 per meeting attended per Ward Committee Member by 30 June 2022	12 Monthly payments of stipends amounting to R1 960 000.00 per meeting attended per Ward Committee Member by 30 June 2022	12	0	12 Monthly Payments of stipends amounting to R3 744 348.00 paid to ward committee members (240) in all 24 wards by 30 June 2023	12 Monthly Payments of stipends amounting to R3 313 801.60 per meeting attend paid to ward committee members (240) in all 24 wards by 30 June 2023	Corporate Services	R3 744 348.00	All 24 Wards	Achieved	Signed Copy of Schedule of payments & proof of payment
KZN266-CMS-SO 18.2.2.3	CMS 18.3	Placing the primary focus on addressing the needs of communities within the Municipality	Strengthening of public participation mechanisms in compliance with appropriate local government legislation and regulations	Date of holding of "Taking Council to the People" event	Date	26/05/2022	Holding of "Taking Council to the People" event by 30 June 2023	Holding of "Taking Council to the People" event by 30 June 2022	"Taking Council to the People" event held on the 26 May 2022	30/06/2023	n/a	Holding of "Taking Council to the People" event by 30 June 2023	"Taking Council to the People" event was held on the 25th May 2023	Corporate Services	R3 043 478.00	All 24 Wards	Achieved	Invitations, Attendance Registers and Pictures
KZN266-DPL-SO 19.1	DPL 7	Promotion of integrated and coordinated development within the Municipality	Annual Review of the Integrated Development Plan	Date of Preparation and approval of the IDP Document by Council	Date	29/06/2023	Preparation and approval of the IDP Document by Council by 30 June 2023	Preparation and approval of the IDP Document by Council by 30 June 2022	Final IDP Document adopted by Council by 29 June 2022	30/06/2023	n/a	Preparation and approval of the IDP Document by Council by 30 June 2023	Council Adoption of the Final IDP Document by 25 May 2023	Planning and Development	R550 000.00	All 24 Wards	Achieved	Reason for variance : Adopted earlier with budget and as per COGTA recommendations Process Plan & Council Resolution, Advert, and Council Resolution adopting the Final IDP Document
KZN266-DPL-SO 19.1.1	DPL 7.1	Promotion of integrated and coordinated development within the Municipality	Annual Review of the Integrated Development Plan	Number of IDP Roadshows /Public Consultation held	Number	1	1 IDP Roadshow/Public Consultation held by 30 June 2023	1 IDP Roadshow/Public Consultation held by 30 June 2022	1 IDP Roadshow /Public Consultation was held on 26 May 2022	1	0	1 IDP Roadshow/Public Consultation held by 30 June 2023	1 IDP Roadshow held by 06 December 2022	Planning and Development	R500 000.00	All 24 Wards	Achieved	Reason for variance : IDP process plan required community participation earlier Public Notice, Attendance Registers and photos
KZN266-DPL-SO 19.2	DPL 8	Promotion of integrated and coordinated development within the Municipality	All development within the Municipality is guided by the IDP	Number of IDP Forums / Stakeholder Engagements held	Number	1	1 IDP Forum /Stakeholder Engagements held by 30 June 2023	1 IDP Forum /Stakeholder Engagements held by 30 June 2022	1 IDP Forum /Stakeholder Engagement was held by 11 June 2022	1	0	1 IDP Forum /Stakeholder Engagements held by 30 June 2023	1 IDP Forum /Stakeholder Engagement held by 11 May 2023	Planning and Development	R500 000.00	All 24 Wards	Achieved	Reason for variance : Process commenced earlier to allow for all other activities for IDP to be achieved timely Attendance Registers and Minutes of the IDP Forum/Stakeholders
Municipal Financial Viability and Management																		
KZN266-FS-SO 20.1.3.1	FS 9.1	To ensure that the municipality remains financially viable	To effectively and efficiently manage the Municipality's Cash Flow	Number of Monthly payments of councillor allowances	Number	12	12 Monthly Payments of R17 614 583.00 Councillor Allowances made by 30 June 2023	12 Monthly Payments of R17 101 624.00 Councillor Allowances made by 30 June 2022	12 Monthly Payments amounting to R11 066 476.72 of Councillor Allowances made by 30 June 2022	12	0	12 Monthly Payments of R17 614 583.00 Councillor Allowances made by 30 June 2023	12 Monthly Payments of R9 054 643.84 Councillor Allowances made by 30 June 2023	Financial Services	R17 614 583.00	All 24 Wards	Achieved	Reason for variance - the municipality had projected for council increment however COGTA disapproved due to municipality having an unfunded budget Bank-ii Report
KZN266-FS-SO 20.1.3.2	FS 9.2	To ensure that the municipality remains financially viable	To effectively and efficiently manage the Municipality's Cash Flow	Number of Monthly Payments of employees salaries made	Number	12	12 Monthly Payments of R162 951 154.00 for employee salaries made by 30 June 2023	12 Monthly Payments of R96 868 190.85 for employee salaries made by 30 June 2022	12 Monthly Payments of R90 217 190.85 for employee salaries made by 30 June 2022	12	0	12 Monthly Payments of R162 951 154.00 for employee salaries made by 30 June 2023	12 Monthly Payments of R82 394 382.68 for employee salaries made by 30 June 2023	Financial Services	R162 951 154.00	All 24 Wards	Achieved	Reason for variance - resignation of employees, post levels were also reviewed which attributed to a lower expenditure Bank-ii Report
KZN266-FS-SO 20.1.3.3	FS 9.3	To ensure that the municipality remains financially viable	To effectively and efficiently manage the Municipality's Cash Flow	Number of Monthly Salary Deductions and Contributions paid over by the due date	Number	12	12 Monthly Payments of R45 162 711.00 for Salary Deductions and Contributions paid by the due date by 30 June 2023	12 Monthly payments of R56 005 673.27 for salary deductions and contributions paid by the due date by 30 June 2022	12 Monthly payments of R53 150 687.80 for salary deductions and contributions paid by the due date by 30 June 2022	12	0	12 Monthly Payments of R45 162 711.00 for Salary Deductions and Contributions paid by the due date by 30 June 2023	12 Monthly Payments of R64 081 810.27 for Salary Deductions and Contributions paid by the due date by 30 June 2023	Financial Services	R45 162 711.00	All 24 Wards	Achieved	Reason for variance - under budgetted during allocation which resulted to an over-expenditure Bank-ii Report
KZN 266 - MM - SO 20.2.2	MM 8	Ensure the maintenance of sound financial practices	Maintain a co-operative linkage between the external & internal and internal audit functions	Number of Quarterly Audit & Performance Committee Meetings held	Number	4	4 Quarterly Audit & Performance Committee Meetings held by 30 June 2023	4 Quarterly Audit & Performance Committee Meetings held by 30 June 2022	4 Quarterly Audit & Performance Committee Meetings held by 30 June 2022	4	0	4 Quarterly Audit & Performance Committee Meetings held by 30 June 2023	4 Quarterly Audit & Performance Committee Meetings held by 30 June 2023	Municipal Manager	R91 651.00	All 24 Wards	Achieved	Agendas, minutes & attendance registers of A & P meetings
KZN 266 - FS - SO 20.2.3	F.S 11	Ensure the maintenance of sound financial practices	To work towards obtaining a Clean Audit Report from the Auditor-General	Date of submission for audit purposes of the Annual Financial Statements for the 2021/2022 financial year to the Auditor-General	Date	31/08/2022	Submission of the Annual Financial Statements for the 2021/2022 financial year to the Auditor-General by 31 August 2022	Submission of the Annual Financial Statements for the 2021/2022 financial year to the Auditor-General by 31 August 2021	Submission of the Annual Financial Statements for the 2021/2022 financial year to the Auditor-General by 31 August 2021	31/08/2022	n/a	Submission of the Annual Financial Statements for the 2021/2022 financial year to the Auditor-General by 31 August 2022	Submitted the Annual Financial Statements for the 2021/2022 financial year to the Auditor-General on the 31st August 2022	Financial Services	n/a	All 24 Wards	Achieved	Proof of submission to Auditor-General
KZN266-FS-SO 20.3.1	FS 12	Alignment of the operating and capital budget with the priorities reflected in the IDP	Ensuring that there is synergy between the strategic planning and financial planning functions within the Municipality	Date of the Adjustment Budget approved by Council	Date	28/02/2022	Adjustment Budget be approved by Council by 28 February 2023	Adjustment Budget be approved by Council by 28 February 2022	Adjustment Budget be approved by Council by 28 February 2022	28/02/2023	n/a	Adjustment Budget be approved by Council by 28 February 2023	Adjustment Budget be approved by Council by 25 February 2023	Financial Services	n/a	All 24 Wards	Achieved	Council Resolution and proof of submission

CITY & MANAGEMENT / RBSP PILLAR 4 - SOUND FINANCIAL MANAGEMENT

KZN266-FS-SO 20.3.1.1	FS 12.1	KPA- MUNICIPAL FINANCIAL VARI	Alignment of the operating and capital budget with the priorities reflected in the IDP	Ensuring that there is synergy between the strategic planning and financial planning functions within the Municipality	Date the Draft Operating and Capital Budget for 2023/2024 Financial Year is approved by Council	Date	31/03/2022	Draft Operating and Capital Budget for 2023/2024 Financial Year be approved by Council by 31 March 2023	Draft Operating and Capital Budget for 2023/2024 Financial Year be approved by Council by 31 March 2022	Draft Operating and Capital Budget for 2023/2024 Financial Year be approved by Council by 31 March 2022	31/03/2023	n/a	Draft Operating and Capital Budget for 2023/2024 Financial Year be approved by Council by 31 March 2023	Draft Operating and Capital Budget for 2023/2024 Financial Year be approved by Council by 30 March 2023	Financial Services	n/a	All 24 Wards	Achieved	Reason for variance : due to cost containment measures, Budget and IDP consultations were done simultaneously, as a result target was achievement a month later	Council Resolution and proof of submission (Data strings)
KZN266-FS-SO 20.3.1.2	FS 12.2		Alignment of the operating and capital budget with the priorities reflected in the IDP	Ensuring that there is synergy between the strategic planning and financial planning functions within the Municipality	Number of Stakeholder Engagements conducted on the Budget prior to approval	Number	24	24 Wards consulted on the Annual Budget prior to the approval by 30 April 2023	24 Wards consulted on the Annual Budget prior to the approval by 30 April 2022	24 Wards consulted on the Annual Budget prior to the approval by 30 April 2022	24 Wards	0	24 Wards consulted on the Annual Budget prior to the approval by 30 April 2023	24 Wards consulted on the Annual Budget prior to the approval by 26 May 2023	Financial Services	n/a	All 24 Wards	Achieved	Reason for variance - Council sat a few days earlier	Public Notices/Advert, Attendance Registers
KZN266-FS-SO 20.3.1.3	FS 12.3		Alignment of the operating and capital budget with the priorities reflected in the IDP	Ensuring that there is synergy between the strategic planning and financial planning functions within the Municipality	Date the Final Operating and Capital Budget for 2023/2024 is approved by Council	Date	31/05/2022	Final Operating and Capital Budget of the Municipality for 2023/2024 be approved by Council by 31 May 2023	Final Operating and Capital Budget of the Municipality for 2023/2024 be approved by Council by 31 May 2022	Final Operating and Capital Budget of the Municipality for 2023/2024 be approved by Council by 31 May 2022	31/05/2023	n/a	Final Operating and Capital Budget of the Municipality for 2023/2024 be approved by Council by 31 May 2023	Final Operating and Capital Budget of the Municipality for 2023/2024 be approved by Council by 25 May 2023	Financial Services	n/a	All 24 Wards	Achieved	Reason for variance - Council sat a few days earlier	Council Resolution and proof of submission
KZN266-FS-SO 20.3.1.4	FS 12.4		Alignment of the operating and capital budget with the priorities reflected in the IDP	Ensuring that there is synergy between the strategic planning and financial planning functions within the Municipality	Date of approval of the Budget Process Plan for 2023/2024 Financial Year is approved by Council	Date	31/08/2021	Approval by Council of the Budget Process Plan for 2023/2024 Financial Year by 31 August 2022	Approval by Council of the Budget Process Plan for 2023/2024 Financial Year by 31 August 2021	Approval by Council of the Budget Process Plan for 2023/2024 Financial Year by 31 August 2021	31/08/2022	n/a	Approval by Council of the Budget Process Plan for 2023/2024 Financial Year by 31 August 2022	Council approved Budget Process Plan for 2023/2024 Financial Year on the 30th August 2022	Financial Services	n/a	All 24 Wards	Achieved		Council Resolution and proof of submission
Spatial and Environmental																				
KZN266-DPL-SO 21.1	DPL 11	KPA- SPATIAL AND ENVIRONMENTAL	Promotion of integrated and coordinated spatial development within the municipality	Approve and Implement the reviewed Spatial Development Framework (SDF)	Advertisement and Appointment of Service Provider for Preparation and adoption of the Spatial Development Framework	Date	n/a	Advertisement and Appointment of Service Provider for Preparation and adoption of the Spatial Development Framework by 31 March 2023	n/a		31/03/2023	n/a	Advertisement and Appointment of Service Provider for Preparation and adoption of the Spatial Development Framework by 31 March 2023	Advertised on 4 August 2022 and Appointed Service Provider for Preparation and adoption of the Spatial Development Framework by 13 January 2023	Planning and Development	R6 180,42	All 24 Wards	Achieved	Reason for variance: Able to start SCM processes earlier allowed for an early achievement of target	Project Work plan, Advert, Council resolution
KZN266-DPL-SO 21.2	DPL 12		Promotion of integrated and coordinated spatial development within the municipality	Ensure creation of an enabling environment through improvement of Spatial and Land Use Development	Development of the Final CBD Master Plan	Date	n/a	Development of the Final CBD Master Plan by 30 June 2023	n/a		30/06/2023	n/a	Development of the Final CBD Master Plan by 30 June 2023	Development of the Final CBD Master Plan by 30 June 2023	Planning and Development	R315 000,00	12	Achieved		Progress report, Final CBD master plan
KZN266-DPL-SO 21.2.1	DPL 12.1		Promotion of integrated and coordinated spatial development within the municipality	Ensure creation of an enabling environment through improvement of Spatial and Land Use Development	Advertisement and Appointment of Services provider for Subdivision and consolidation of properties in CBD (Layout Amendment)	Date	n/a	Advertisement and Appointment of Services provider for Subdivision and consolidation of properties in CBD (Layout Amendment) by 31 March 2023	n/a		30/06/2023	n/a	Advertisement and Appointment of Services provider for Subdivision and consolidation of properties in CBD (Layout Amendment) by 31 March 2023	Advertised on 4 August 2022 and Appointed Service Provider for Subdivision and consolidation of properties in CBD (Layout Amendment) by 13 January 2023	Planning and Development	R6 180,42	12	Achieved	Reason for variance: Able to start SCM processes earlier allowed for an early achievement of target	Advert: Appointment Letter
KZN266-DPL-SO 21.2.2	DPL 12.2		Promotion of integrated and coordinated spatial development within the municipality	Ensure creation of an enabling environment through improvement of Spatial and Land Use Development	Advertisement and Appointment of Service Provider for Unit A Layout Amendment	Date	n/a	Advertisement and Appointment of Service Provider for Unit A Layout Amendment by 31 March 2023	n/a		30/06/2023	n/a	Advertisement and Appointment of Service Provider for Unit A Layout Amendment by 31 March 2023	Advertised on 4 August 2022 and Appointed Service Provider for Unit A Layout Amendment by 13 January 2023	Planning and Development	R6 180,42	18	Achieved	Reason for variance: Able to start SCM processes earlier allowed for an early achievement of target	Advert: Appointment Letter
KZN266-CS-SO 22.1	CS 10		To ensure that the Municipality's development strategies and projects take cognizance of environmentally sensitive areas and promote the protection of environmental assets	Development & Approval of the Environmental Management Framework	Date Development & Approval of the Draft Environmental Management Framework	Date	n/a	Development & Approval of the Draft Environmental Management Framework by 30 June 2023	n/a		30/06/2023	n/a	Development & Approval of the Draft Environmental Management Framework by 30 June 2023	Development & Approval of the Draft Environmental Management Framework by 30 June 2023	Community Services	R200 000,00	All 24 Wards	Achieved		Draft Environmental Management Framework and Council Resolution
KZN266-CS-SO 22.3	CS 11		To ensure that the Municipality's development strategies and projects take cognizance of environmentally sensitive areas and promote the protection of environmental assets	Develop and implement programmes and projects that address the environmental challenges, including those presented by Climate Change impacts, faced by the Municipality	Date of holding of Environmental Week	Date	30/06/2023	Environmental Programmes held in 24 Wards by 30 June 2023	Environmental Programmes held in 24 Wards by 30 June 2022	Environmental Programmes were held in all 24 Wards by 30 June 2022	24 Wards	0	Environmental Programmes held in 24 Wards by 30 June 2023	Environmental Programmes held in 24 Wards by 30 June 2023	Community Services	R26 684,00	All 24 Wards	Achieved		Invitations, Attendance Register & Photos

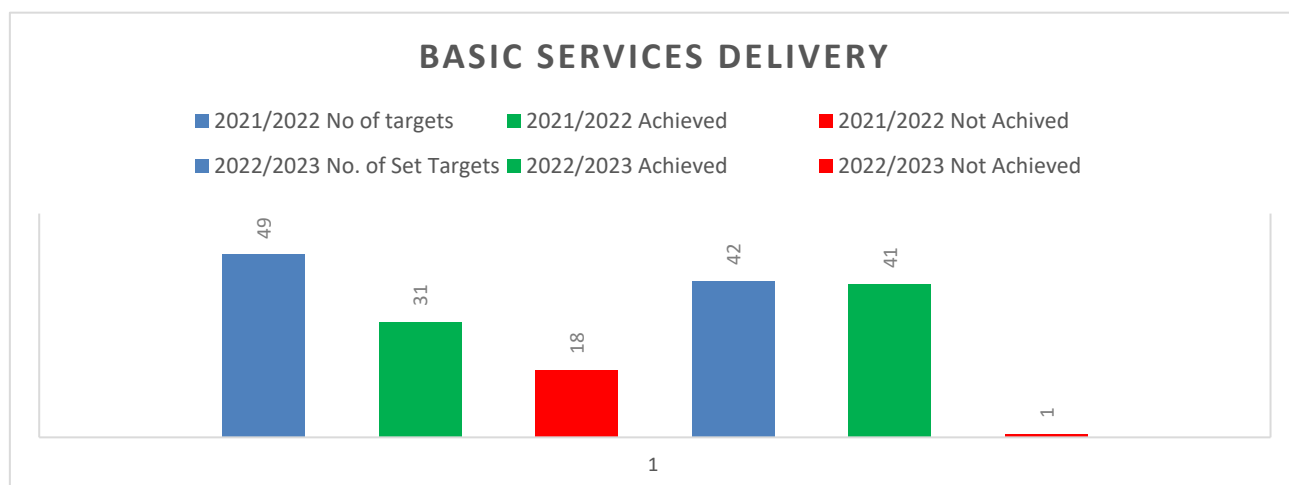
3.9 Key Performance Area Assessment

A comparative performance analysis for previous financial year is recorded below per KPA. Please see **Annexure1** of this report for a detailed breakdown of all key performance indicators and levels of performance

Basic Service Delivery

This KPA measures municipal level success in the delivery of housing, electricity, solid waste management, roads and recreational facilities

2021/2022			2022/2023		
No of set targets	Achieved	Not Achieved	No. of Set Targets	Achieved	Not Achieved
49	31	18	42	41	1



Performance Highlights

- Electrical equipment/infrastructures maintained as per plan and reports submitted to the Municipal Manager.
- Maintenance was performed as scheduled.
- One hundred and twenty-five (125) households were newly connected to electricity supply.
- Road's infrastructure maintained as per plan and reports submitted to the Municipal Manager.
- Construction of Mphothi gravel access road was completed.
- Construction of Sangoyane gravel access road completed.
- Construction of Thokoza gravel access road completed.
- Three hundred and sixty-five (365) days of refuse collections in the CBD we achieved.
- Refuse collection was also done at the 1 Taxi rank and 1 Intermodal facility for three hundred and sixty-five (365) days.
- Cleansing of ablution facilities was done at the 1 Taxi rank and 1 Intermodal facilities for three hundred and sixty-five (365) days.
- Refuse collection was done at Babanango Town for one hundred and five days.
- Fifty-three refuse collections were done at Babanango Households.
- Four (4) Operation Khukulula campaigns were held for illegal dumping awareness.

- Thirty-six thousand (36 000) refuse bags were distributed to appointed service providers for refuse collection.
- Three hundred and forty-seven thousand seven hundred and sixty (347 760) were distributed to urban households for refuse collection.
- Fifty-five thousand nine hundred and fifty refuse bags were distributed to waste pickers for refuse collection.
- Five thousand four hundred (5400) refuse bags were distributed to refuse trucks for refuse collection.
- Eighteen thousand (18000) refuse bags were distributed to cleansing services.
- Nine thousand (9000) refuse bags were distributed for clean-up campaigns.
- A total of thirteen (13) community halls were constructed and completed in the following communities : Bayeni, KwaDindi, KweyeZulu, Imbilane, Jikazi, Nhlazatshe, Njomelwane, Nomdiya, Nomkhangala, Ntambonde and Thokoza. The following community halls were completed before targeted date, Manekwane and Embudle. The following community halls are not yet complete but are ahead of targeted percentage planned : Ezibindini and Ekushumayeleni
- A total of six (6) sports field were constructed and completed in the following communities: Ezihlabini phase 2, Mkhazane, Ezakhiweni, Dikana, KwaGoje and Qwasha.
- A service provider for redrafting of the Proclamation Diagram was appointed.
- Disaster relief stock to the value of One hundred and ninety-six thousand (196 000) was purchased.

Challenges

- The target of One hundred and forty-four (144) Waste Removals from Ulundi to King Cetshwayo landfill site was not achieved, only One hundred and thirty (130) was achieved no achievement of targets set in June.

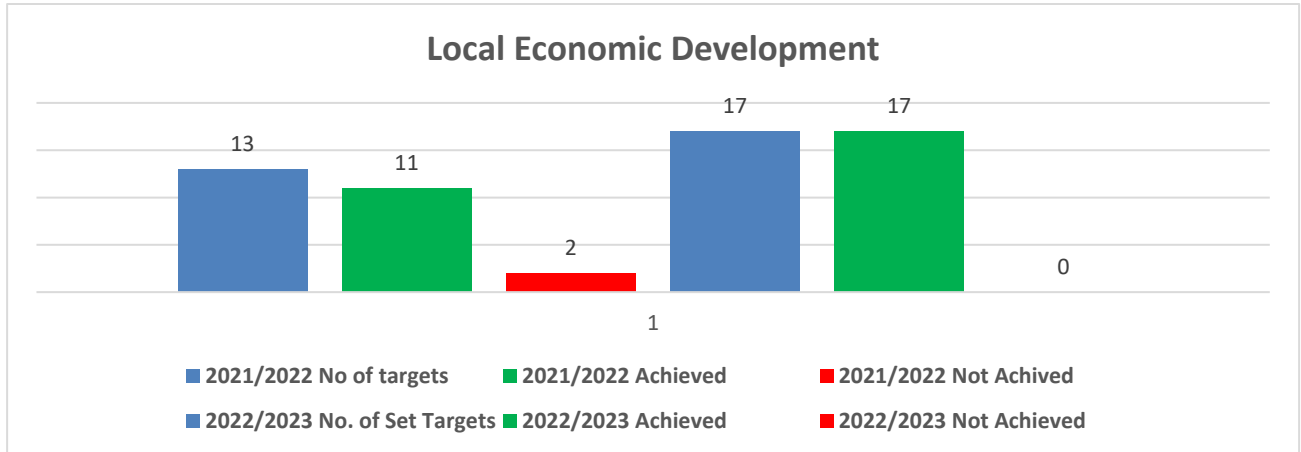
Measures taken to improve performance.

- Close monitoring and regular meetings with Service Provider to ensure timeous achievement of targets.

Local Economic Development

This KPA measures municipal level success on economic growth, poverty alleviation and job creation

2021/2022			2022/2023		
No of set targets	Achieved	Not Achieved	No. of Set Targets	Achieved	Not Achieved
13	11	2	17	17	0



Performance Highlights

- Services provide to review Human Settlement Plan was appointed.
- Four (4) Local AIDS Council (LAC) meetings held.
- Monthly Reports on the expenditure of the EPWP Grant were submitted to National Public Works & COGTA.
- One hundred percent (100%) of qualifying applicants and were provided with burials and grocery assistance to families.
- One hundred (100) percent of qualifying applicants were provided with property and refuse rebate.
- One library and literacy week was held.
- Seven (7) Quality of Life Forum meetings were held.
- Two (2) Disability Programmes were held.
- Service providers (Private Security Services) were paid in accordance with contractual provisions.
- A services provider was appointed to control and impound of stray animals.
- One hundred (100) percent budget was spent on LED Projects.
- Twenty-nine Bids awarded to previously disadvantaged individual owned companies.
- Four (4) quarterly Supply Chain Management reports on the implementation of SCM Policy were prepared and submitted to Council.
- Three (3) Business Incubation Programs at selected Nodal Points were conducted through SMME's Workshops

Challenges

None, all set targets were achieved.

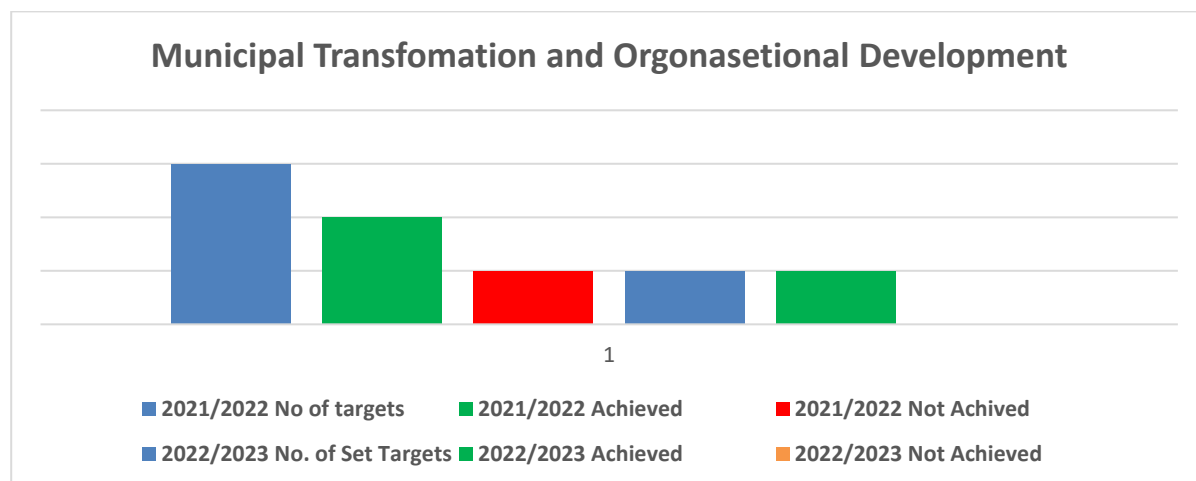
Measures taken to improve performance.

None, all set targets were achieved.

Municipal Transformation and Organizational Development

This KPA measures municipal level success in the delivery of organisational design, employment equity and skills development.

2021/2022			2022/2023		
No of set targets	Achieved	Not Achieved	No. of Set Targets	Achieved	Not Achieved
3	2	1	1	1	0



Performance Highlights

- Ninety-two (92) staff members attended training against Skills Development Plan

Challenges

None, all set targets were achieved.

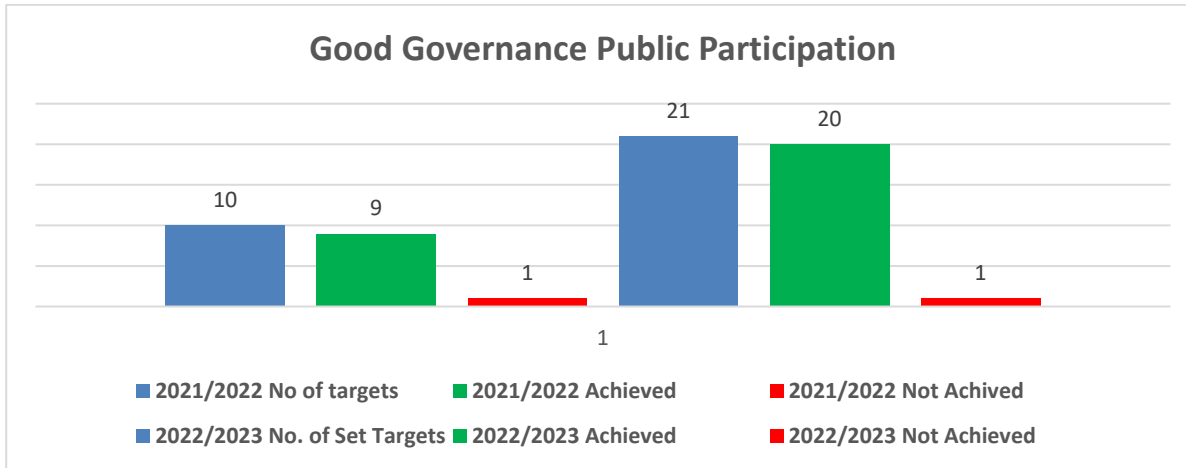
Measures taken to improve performance.

None, all set targets were achieved.

Good Governance and Public Participation

This KPA measures municipal level success in corporate governance, public participation, ward system, integrated development planning, performance management system, traffic management, accountability and transparency

2021/2022			2022/2023		
No of set targets	Achieved	Not Achieved	No. of Set Targets	Achieved	Not Achieved
10	9	1	21	20	1



Highlights

- Twelve (12) Section 71 Financial Reports were prepared and submitted to Treasury within ten (10) working days.
- Four (4) Quarterly Financial Reports were prepared submitted to Treasury.
- The Section 72 Financial Report was prepared and submitted to Treasury.
- The service provider for municipal branding and advertising was paid as per contractual arrangements.
- The Organizational Performance Management System Policy Framework was review and adopted by Council.
- Seven (7) Performance Agreements were signed by Section 54/56 -Municipal Manager and Managers directly accountable to the Municipal Manager .
- The Annual Performance Report for 2021/2022 was prepared and submitted to Auditor-General.
- The Final Annual Report was prepared and submitted to Council, AG, COGTA & Treasury.
- The Oversight Report was prepared and submitted to Council, AG, COGTA & Treasury.
- Four (4) Organisational Quarterly Performance Reports were prepared and submitted to Council.
- Four (4) Quarterly Performance Audit Reports were prepared and submitted to the Audit & Performance Committee.
- The annual Risk Assessment (Operational, Fraud and IT) was conducted timeously.
- Four (4) Quarterly Risk Register Progress Reports were prepared and submitted to the Audit & Performance Committee.
- Twelve (12) Risk Register Progress Reports were prepared and submitted by the 14th of each month by Head of Department to Risk Management Unit.
- Two hundred and forty (240) Ward Committee were paid monthly stipend per meeting attended per Member.
- One (1) "Taking Council to the People" event was held.
- The Integrated Development Plan 2023/2024 and approved by Council.
- One (1) IDP Roadshows /Public Consultation was held.
- One (1) IDP Forums / Stakeholder Engagements held.

Challenges

- Disaster Management Sector Plan was not achieved due to delays in appointment of the Service Provider.

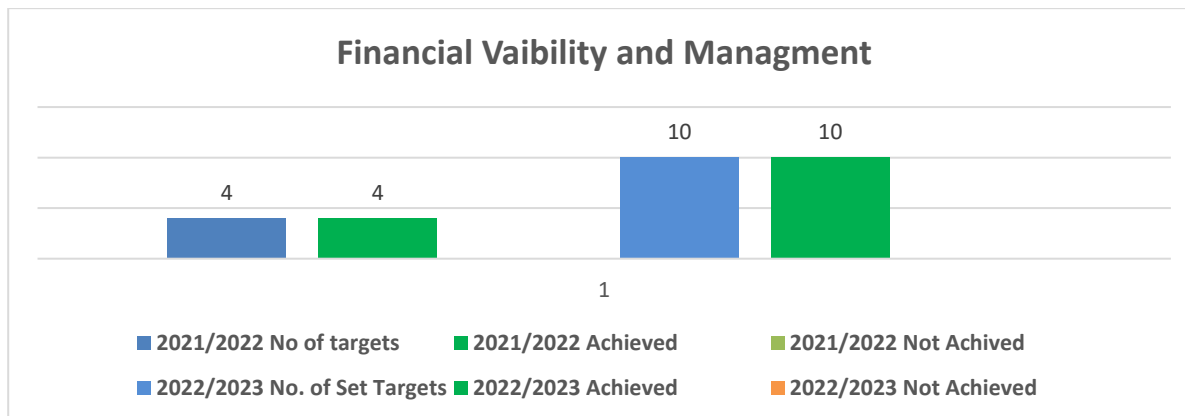
Measures taken to improve performance.

- SCM processes are being finalized, the Service Provider will be appointed, and the Disaster Management Sector Plan will be reviewed by 30 June 2024

Financial Viability and Management

This KPA measures municipal level success in financial viability (balancing revenue sources and expenditure responsibilities), grant expenditure and management

2021/2022			2022/2023		
No of set targets	Achieved	Not Achieved	No. of Set Targets	Achieved	Not Achieved
4	4	0	10	10	0



Performance Highlights

- Twelve (12) Monthly payments of councillor allowances were paid.
- Twelve (12) Monthly Payments of employees' salaries were paid.
- Twelve (12) Monthly Salary Deductions and Contributions paid over by the due date.
- Four (4) Audit & Performance Committee Meetings held.
- The Annual Financial Statements for the 2021/2022 financial year were prepared and submitted to the Auditor-General
- The Adjustment Budget was prepared and approval by Council.
- The Draft Operating and Capital Budget for 2023/2024 Financial Year was prepared and approved by Council.
- Twenty-four (24) wards were consulted on the Budget prior to approval.
- The Final Operating and Capital Budget of the Municipality for 2023/2024 was prepared and approved by Council.
- The Budget Process Plan for 2023/2024 Financial Year was prepared and approved by Council.

Challenges

None, all set targets were achieved.

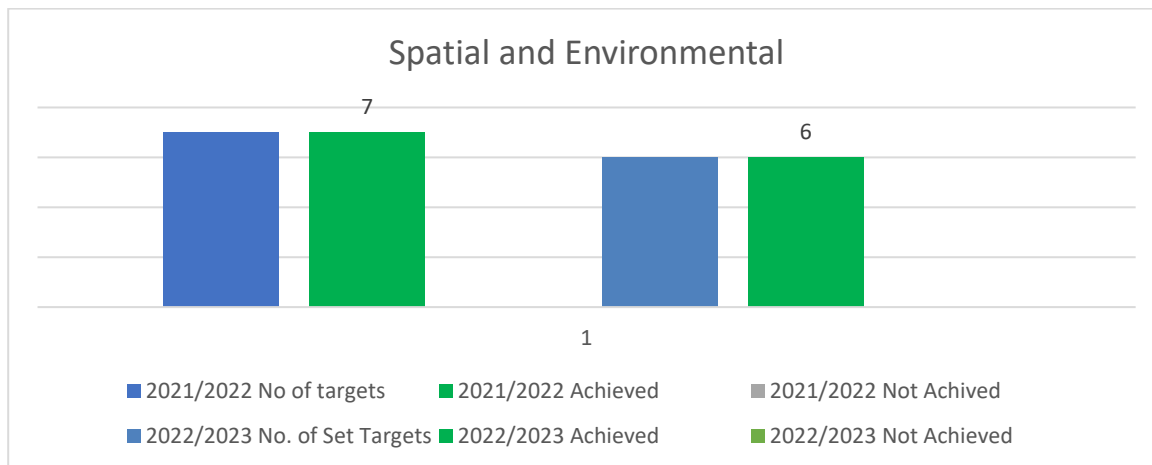
Measures taken to improve performance.

None, all set targets were achieved.

Spatial and Environmental

This KPA measures municipal level success in urban efficiency, spatial planning, development planning and disaster management

2021/2022			2022/2023		
No of set targets	Achieved	Not Achieved	No. of Set Targets	Achieved	Not Achieved
7	7	0	6	6	0



Performance Highlights

- The Service Provider for Preparation of the Spatial Development Framework was appointed.
- The Final CBD Master Plan was developed.
- The Services provider for Subdivision and consolidation of properties in CBD (Layout Amendment) was appointed.
- The service provider for Unit A layout amendment was appointed.
- The Draft Environmental Management Framework was developed and approved by Council.
- Environmental programmes were held in all twenty-four wards.

Challenges

None, all set targets were achieved.

Measures taken to improve performance.

None, all set targets were achieved.

3.10. Performance of Service Providers

When a contractor is appointed, the responsible department ensures a Service Level Agreement is signed. Late in the financial year a system of rating Service Providers was introduced wherein Departments had to rate their Service Providers on a scale of one to five so that those who are not performing as per agreement necessary action is taken against them. A table depicting the rating of service providers is annexed as “Annexure 2”.

3.11 Conclusion

The Office of the Municipal Manager maintains a Portfolio of Evidence to support achievements recorded in this Draft Annual Report, and the Internal Audit has performed a verification of credibility of evidence for validity of reported achievements. In areas where performance was not achieved reasons have been provided as well as corrective measures to ensure that performance is improved in the 2023/2024 financial year

CHAPTER 4

Chapter 4

4 Organizational Development Performance

Introduction

The Municipal Manager is the Head of the Municipal administration and is subject to the policy direction of Council (in terms of Section 55 of the Municipal Systems Act, Act No. 32 of 2000). The Municipal Manager is required to form and develop an economical, effective, efficient, and accountable administration.

The employment of staff is subject to the Employment Equity Act, Act No. 55 of 1998. The person appointed in any capacity must have the relevant skills and expertise to perform the duties associated with the post, but the protection and advancement of persons disadvantaged by unfair discrimination is also considered.

Performance Management

The Municipality does have an approved 5-year IDP. A Performance Management Framework is in place (2023) and has been reviewed to accommodate the implementation of Municipal Staff regulation, however further review is still needed to ensure adequate implementation. The performance Management and development System is currently in place and the Municipality is anticipating downscaling and implement to Deputy Directors level in 2023-2024. The Manager: Performance Management will revise the policy and submit to the relevant stakeholders for consultation and approval.

Human Resources

On an annual basis, councillors and employed staff are required to sign a Code of Conduct and Declaration of Financial interest. Also, in place are the Human Resource Strategy reviewed when necessary and an Employment Equity Plan which is reviewed on an annual basis.

One challenge the Municipality has been confronted with is the non-representation of certain race and gender groups and the failure for employment opportunities to appeal to these groups. In response to alleviating the lack of capacity and scarcity skills, the Municipality has adopted a policy on the retention of scarce skills.

4.2.1 Employment Equity for top management (Sec 54 & 56) by race and gender for 2022/2023

Target Group: Race and Gender	Level of Representation: Required Workforce	Percentage of Workforce
African Female	2	28%
African Male	5	72%
Coloured Female	0	0%
Coloured Male	0	0%
Indian Female	0	0%
Indian Male	0	0%
White Female	0	0%
White Male	0	0%
Vacancy	0	0%
Total	6	100%

Currently the percentage for African female employees at senior management is at 28 percentage, however, the municipality remain optimistic that the percentage will increase gradually should vacant positions become available.

All the time when advertising the vacant positions including those for senior managers, our advertisement categorically highlight that the position is in terms of employment equity. The municipality has leap frogged status quo for 2021/2022 by appointing one African female occasioned by the retirement of white male within the Senior Management level.

In respect to other races the municipality is still struggling to attract new incumbents, however the demographics of Ulundi Municipality reflects very low percentage of other races.

4.2.2 Qualification profile for Leadership, Governance and Managers

Personnel	Below NQF 1	NQF 1	NQF 2	NQF 3	NQF 4	NQF 5	NQF 6	NQF 7	NQF 8	NQF 9	NQF 10
Mayor							1				
Councillors	0	0	1	2	37	3	3				
Municipal Manager											1
Corporate Services									1		0
Financial Services								1			
Community Services									1		
Technical Services								1			
Protection Services									1		
Planning and Development											1
Total	0	0	1	2	37	3	4	2	3	0	2

4.2.3 Skills profile of employees for 2022/2023

Description	Total Number	Total Trained	Gender	
			Males	Females
Managers	39	11	22	17
Professionals	53	10	26	27
Technicians & Associates Professionals	11	05	10	01
Clerical Support Workers	48	12	11	37
Service and Sale workers	58	28	39	19
Skilled Agricultural, Forestry, Fishery, Craft and Related Trade workers	01	0	01	0
Plant and Machinery Operators Assemblers	11	0	09	02
Elementary Occupations	26	0	19	07
Interns	23	5	05	18
Total	270	71	142	128

4.2.4 Qualification profile for staff employees for 2022/2023

Personnel	Below NQF 1	NQF 1	NQF 2	NQF 3	NQF 4	NQF 5	NQF 6	NQF 7	NQF 8	NQF 9	NQF 10
Managers						14	17	04	02	02	
Professionals				01	12	20	09	09	02		
Technicians & Associates Professionals				01	06	01	03				
Clerical Support Workers				02	31	09	04	02			
Service and Sale workers				05	27	23	02		01		
Skilled Agricultural, Forestry, Fishery, Craft and Related Trade workers				01							
Plant and Machinery Operators Assemblers		03	0	04	03	0	01				
Elementary Occupations		12	03	03	04	04					
Interns							09	06			
Total		15	03	17	83	71	45	21	05	02	

The Ulundi Municipality, with the assistance of the Department of Corporate Governance and Traditional Affairs (COGTA) finalized the Skills Audit 5 Year Plan for employees and Councillors during 2021/2021 financial year. The report with skills shortages and proposed interventions was presented to MANCO on 14 September 2022 and subsequently to Council on 29 September 2022. The proposed interventions were included in the Workplace Skills Plan 2023/2024. Currently the municipality is rolling out training courses to Councillors and Employees, that seeks to address the skills gaps.

The municipality is utilizing its budget and getting assistance from SALGA, LGSETA and COGTA to address the Skills Shortages for both Councillors and Employees, as they were identified through the Skills Audit process and Skills analysis survey that is conducted internally considering the Ulundi Integrated Development Plan objectives. The National School of Governance has played a pivotal role in assisting the municipality to address the identified skills shortages.

4.3 Organizational Structure

To support and ensure the objectives of local government as incorporated in the White Paper are implemented within the Municipality, the administration is guided and directed by an impressive and dynamic leadership. The Ulundi Local Municipality has been structured in order to address the challenges and execute the functions delegated to it.

The operations of the Municipality is administered and managed by five components of Departments. Each Department is managed by a Departmental Head who is appointed in terms of Section 57 of the Local Government Municipal Systems Act, No. 32 of 2000. These departments ensure that the goals and objectives set by Council are implemented; key performance targets are achieved within the annual budget, and excellent service is delivered to

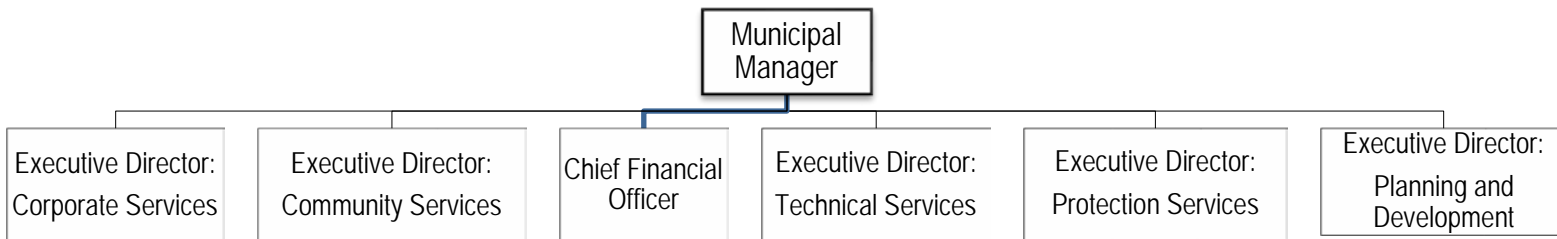
the community. Each department is structured according to the line functions specified in the IDP. These Departments have sections/divisions that are headed by Level 2 and 3 Managers

The departments work closely together to provide a holistic entity and positive image of the Municipality. They also interact, co-operate, assist and support other municipal areas and Zululand District Municipality as well as provincial and national government departments.

The organization of the Municipality is as follows:

- Office of the Municipal Manager
- Corporate Services
- Technical Services
- Community Services Financial Services
- Protection Services.
- Planning and Development

During the 2022/2023 financial year the structure was amended to meet the changed circumstances and provide capacity in certain Sections. There is general compliance with the Amendment Act 7 of 2011 as well as gradual compliance with the Collective Agreements on Wage Curves.



4.3.2 Organogram

The Ulundi Municipality has 231 number of full-time employees, 27 part-time employees and 7 Section 54/56 employees five (5) of them are on the 5-year contract and two (2) are on the permanent contracts to date.

Department	Total No. of Posts	Filled Post	Funded Vacant Posts	Unfunded Vacant Posts	Number of Interns
Office of the Municipal Manager	19	12	02	05	1
Corporate Services	48	34	09	05	2
Financial Services	53	42	05	06	5
Community Services	66	48	02	16	0
Technical Services	62	46	02	14	5
Protection Services	94	63	05	26	0
Planning and Development	23	13	01	09	2
Total	365	258	26	81	15

4.4 Job Evaluation

The Job Evaluation process has been conducted through virtual by the KZN Region 4 in line with Covid 19 Regulations. Ulundi Municipality has submitted all the Job Descriptions to the JEU and waiting for Final Outcome Report from Provincial Audit Committee.

4.5 Remuneration

The Ulundi Municipality Employees are remunerated in terms of the TASK Grade System. The remunerations due date is 25th and 30th of each month to permanent and contractual employees.

4.6 Benefits

Employees are receiving statutory benefits such as Medical Aid, Unemployment Insurance Fund, Housing allowance and Skills Development Levy and Pension. Other employees have Vehicle Allowances and Cell phone Allowances which are paid in terms of vehicle allowance policy and Cell phone allowance respectively.

4.7 Personnel Expenditure

During the year 2022/2023, the Ulundi Municipality has spent about R 152 080 573.13 on employees' salaries from an annual salary budget of R162 951 000.

4.8 Affirmative Action

All advertised positions are in terms of Affirmative Action and Employment Equity Act.

4.9 Recruitment

The Ulundi Municipality has recruited (2) Senior Manager on permanent contract and (3) Senior Manager on 5-year contract, five (5) permanent employees during the financial year 2022/2023.

Initials & Surname	Position	Date of appointment
Mr D.N.S Buthelezi	Executive Director- Corporate Services	5-year contract
Mr S.M. Khomo	Municipal Manager	5-year contract
Mr D.S Mthembu	Executive Director: Protection Services	5-year contract
Miss P.T Nxumalo	Executive Director- Technical Services	Permanent contract
Mrs T.A. Ntombela	Executive Director: Community Services	Permanent contract
Miss SY Mtshali	Personal Assistant: Deputy Mayor	Permanent
Mr D. Khoza	Supervisor	Permanent
Miss A.P. Dlamini	Senior Clerk-Licensing	Permanent
Miss M.J. Zondo	Senior Clerk-Licensing	Permanent
Mr E.T. Khoza	Deputy Director: CFO	Permanent

4.10 Promotions 2022/2023 Financial Year

Ulundi Municipality has promoted six (6) employees:

Initials & Surname	Position	Department	Date of appointment
Miss N.G. Gumede	Deputy Director: Corporate Services	Corporate Services	2022/11/01
Miss M. Ndwandwe	Public Participation Officer	Corporate Services	2022/12/01
Mr S. F Khanyile	Manager: Fleet & Loss Control	Technical Services	2022/12/01
Mr M.N. Ndlovu	Manager: Internal Audit	Municipal Manager	2023/02/01
Mrs N.C. Zulu	Chief Administration Officer	Corporate Services	2023/02/01
Miss M.M Nxumalo	Special Program Officer	Community Services	2023/03/01

4.11 Termination

The Ulundi Municipality has terminated the services of fifteen (20) employees, please note that four (4) employees exited on retirement, one (1) employee contract expired fifteen (15) employees resigned.

Employee Name	Occupation	Department	Termination	Reason
Mr D.N.S Buthelezi	Deputy Director: Corporate Services	Corporate Services	2022/09/30	Resigned
Mr S.M. Khomo	Deputy Director: CFO	Financial Services	2022/09/30	Resigned
Mr WC De Wet	Executive Director: Technical Services	Technical Services	2023/03/31	Retired
Miss PT Nxumalo	Deputy Director: Civil	Technical Services	2023/03/31	Resigned
Mrs T.A Ntombela	Executive Director: Community Services	Community Services	2022/10/31	Contract expired
Miss S.N. Vilakazi	PA: Deputy Director	Corporate Services	2022/09/30	Resigned
Mr P.D Mweli	Protection Officer	Protection Services	2022/10/31	Resigned
Mrs L. Mfayela	Protection Officer	Protection Services	2022/10/31	Resigned
Mr R.V Dlamini	Snr Supervisor: Protection Officer	Protection Services	2022/10/31	Resigned
Mr C.R Khumalo	Snr Manager: Fleet & Loss Control	Technical Services	2022/09/30	Resigned
Mr N.M. Phakathi	Manager: LED	Corporate Services	2023/01/31	Resigned
Mrs N. Panday	Deputy Director: Legal Services	Corporate Services	2023/03/31	Resigned
Mr M.T Nkosi	Senior Manager: IT	Financial Services	2023/03/31	Resigned
Miss M. Ndwandwe	Public Participation Officer	Corporate Services	2023/04/30	Resigned
Mr S.S. Gumede	Grader Operator	Technical Services	2023/05/31	Resigned
Mr T. Zwane	Artisan Bricklayer	Technical Services	2022/07/31	Retired
Mr NKB Zulu	Senior Clerk	Corporate Services	2022/07/31	Resigned
Mrs T.G Ngobese	General Worker	Protection Services	2022/08/31	Retired
Ms T.J Mngomezulu	Senior Clerk-Licensing	Protection Services	2022/09/30	Retired
Mrs N. Zulu	Manager: Customer Care	Corporate Services	2022/09/30	Resigned

CONTRACTUALS

Four (4) contractual employees resigned, one (1) employee contract terminated, and one (1) employee contract expired, and four (4) employees appointed to the permanent positions.

EMPLOYEE NAME	OCCUPATION	DEPARTMENT	TERMINATION	REASON
Miss N.F Magwaza	General Worker	Community Services	2022/07/31	Resigned
Mr N. Makhanya	Traffic Officer	Protection Services	2022/08/11	Resigned
Miss SY Mtshali	Receptionist	Corporate Services	2022/11/30	New permanent position
Mr S.S. Ntombela	Caretaker	Community Services	2022/12/31	Contract expired
Mr NWV Hudla	Electrician	Technical Services	2022/10/31	Contract Terminated
Mr D. Khoza	Caretaker-intermodal	Corporate Services	2023/01/31	New permanent position
Mr B.S Biyela	Protection Officer	Protection Services	2023/01/31	Resigned
Miss M.N. Zondo	Snr Clerk: Licensing	Protection Services	2023/02/28	New permanent position
Miss A.P. Dlamini	Snr Clerk: Licensing	Protection Services	2023/02/28	New permanent position
Miss T.B. Mchunu	Snr Clerk: Planning	Planning & Development	2023/04/30	Resigned

4.12 Skills Development

The Workplace Skills Plan for 2023/2024 and Annual Training Report 2022/2023 was submitted to Local Government SETA and the acknowledgement of receipt of WSP & ATR Submission was signed by the LGSETA Administrator on the 26th of April 2023.

4.13 Injury on Duty

Initials & Surname	Position	Date
Miss N. Mbatha	EPWP	18/07/2022
Miss P.P. Ntombela	General Worker	06/12/2022
Mr M. Zulu	EPWP	21/02/2023
Mrs C.F Masango	Senior Manager: Office of the Speaker	22/06/2023

4.14 Labour Relations

The disciplinary cases for 2022/2023 have been finalized by the following employees.

Initials & Surname	Position	Outcome	Date
Mrs L. Mfayela	Traffic Officer	Resigned prior finalization of the DC	10/2022
Mr B.B Phakathi	Engineering Technician	In progress	04/2023
Mrs N.L Mtshali	Controller Revenue	Resigned prior finalization of the DC	06/2023

4.15 Leave

The Ulundi Municipality employees took the excessive annual leave in line with the South African Local Government Bargaining Council Main Collective Agreement as well as the Basic Conditions of Employment Act as amended. At the end of the leave cycle, all leave credit was quantified to formulate leave provision for 2022/2023 and it amounted to **R14 541 688.96** per annum.

4.16 Discharge Due to Ill Health

During this financial year no employee was discharged due to ill-health.

4.17 Employee Assistant Programme

Ulundi Municipality had an Employees and Councillors' Wellness Day which was held on the 05th of May 2023 at Prince Mangosuthu Regional Stadium.

4.18 Gap skill

Ulundi Municipality has an approved Skills Development Plan which is aimed at identification and execution of training needs for the Councillors, employees, and unemployed youth during the financial year 2022/2023.

Trainings were provided to the employees and Councillors according to the Skills Audit outcome.

4.19 Organogram

Ulundi municipality Staff Establishment for 2022/2023 was approved by Council. This entails **7 Sec 54/56** Managers, five (5) Senior Manager appointed on 5-year contract and two (2) Senior Manager on permanent contract. The Ulundi Municipality has **231** number of full-time employees, **27** part-time employees.

CHAPTER 5

Chapter 5

5.. Financial Overview

The complete set of financial information on how the Municipality performed is contained in the Audited Annual Financial Statement which are contained on this report Volume II and viewable on the Municipalities website on www.ulundi.gov.za

Sections within the department of financial Services

Finance department consist of the below listed Divisions/Units which are under the control of the Chief Financial Officer - Mr. JH Mhlongo:

5.1 Administration and Strategic Planning

- Ensure a maximum support to all divisions so that they can function optimally which will eventually benefit the community.
- Ensure that all Municipal finances are handled in accordance with the Local Government: Municipal Finance Management Act No.56 of 2003 and the funds are used for the intended programmes which benefit the community.
- Ensure that the work environment becomes educational as well to employees through continuous communication (Internal workshops, meetings, etc.)
- Strive to achieve the unqualified audit report with no matters and to maintain it.
- Ensure that the Batho Pele principles are brought into action daily.
- Municipal Standard Chart of account Regulations have been implemented successfully, challenges that arise are attended with the assistance of main financial system and sub-systems vendors.

5.2 Expenditure Management Unit

- We strive to pay creditors within 30 days upon receipt of invoices (Invoice that is compliant to Section 20 of the VAT Act no 89 of 1999) provided that all Supply Chain Management Regulations are complied with.
- We strive to pay employee related costs and Councillors remuneration on time. Both costs respectively are within Treasury Norms when considered to total operating expenses.
- Payments are made in compliance with Municipal Finance Management Act Circular No.82 of 2016 – Cost Containment Measures.

5.3 Revenue Management Unit

- Municipality has the following streams of revenue: Service charges (Electricity Sales and Refuse collection), Rates, Government Operating Grants (Equitable share, financial management Grant, Extended Public Works Programme, Provincialization of Libraries) and other revenue (Rates clearance certificates, Traffic fines and Licenses Valuation Certificates, Reconnection fees, Facilities hire, Business licenses)
- Revenue management is driven by Council Policies and by-laws. One of our Policies which is Indigent Policy which emphasizes on the well-being of our community and surrounding areas of Ulundi. Consumers who qualify as indigents are given 50kwh pm of electricity and 100% rebates on refuse and Property Rates. Council is also providing R45 000 as additional rebates to Rates for all our residence. Based on the Revenue Enhancement Strategy, community is encouraged to pay for services so that Ulundi Municipality can deliver the services to the community. All our commercial customers including Government are encouraged to make a once off payment for annual property rates. This will enhance revenue, as a result the debtors' book will decrease. This drive is supported by Senior Management and the municipal staff members.
- Main purpose of the unit is to protect and enhance revenue position to enable the objectives of the municipality by implementing Council's Policies, By-Laws, and Strategies.

- Effective revenue management means that all consumers are billed correctly for all services received and all property owners are billed correct property rates in accordance with the Local Government Property Rates Act, 2004 as amended in 2014. Revenue, as a product of service delivery and the municipal valuation roll, is dependent on the extent and use of land and services provided, as well as on the municipality's ability to identify, record and manage all its revenue sources accurately and comprehensively. Monthly reconciliations are performed between the valuation roll and the billing system, as well as regular data verification tests done to ensure that consumption charges are within acceptable norms.

The following areas were prioritized during the financial year to achieve Improved Revenue Management.

- Collection rate of 90% targeted.
- Ongoing completeness of revenue reconciliations.
- Reduction of outstanding government debt – various initiatives are underway to reduce government debt and ensure ongoing payment for services.
- Improved indigent management.
- Council's revenue enhancement strategy.
- Ulundi Financial Recovery Plan

5.4 Supply Chain Management Unit

- This unit ensures that there is maximum compliance with Supply Chain Management Regulations and Municipal Policy in sourcing of goods and services.
- Ensure a transparent, fair, and economic manner of sourcing of good and services.
- Monthly and Quarterly Reports have been submitted in respect with the procurement of goods and services in terms of Municipal Approved Supply Chain Management Policy and Local Government: Municipal Finance Management Regulations (Published in terms of Act No.56 of 2003).The situation was also strengthened by the introduction of a Contract Management system as well as Central Suppliers database the training of which was facilitated by the dedicated delegates from the Provincial Treasury.
- All officials within this section have met minimum competencies.

5.5 Assets management Unit

- This unit is responsible for the maintenance of the Municipal Asset Register with a value of over R 500 million and Investment property to the value of about R 16.2 million and there have been no non-compliance findings reported by Auditor General's office in the Audit report for the past three financial years.
- In terms of Section 96 of the Local Government: Municipal Finance Management Act No.56 of 2003 by means of unique identification of new assets, verification and monitoring the movement of assets which determines the existence and condition of the asset there after calculating depreciation of the asset as opposed to its useful life to determine future economic benefit and to be able to make provisions for replacement timeously (Budget).
- It is worth nothing that this function is done by the municipal officials.

5.6 Information Technology Unit

- The major role of Information Technology (IT) division is to support business processes of the Municipality. This is achieved by providing a stable, secure, and efficient network environment to allow efficient operation of all computer systems in the Municipality. Due to the recent upgrade of the whole network infrastructure, the network environment is now built with more durable hardware devices that run latest technologies which enable effective monitoring of user activities on the network.

- Furthermore, the network infrastructure will allow the municipality to offer free Wi-Fi to the community at the municipal library once further configurations on the network are completed. The free Wi-Fi access will be an added value and a contribution to advancement of education, especially to learners utilising the library and in addition to that, IT division will also design a website specifically for the library. The website will provide more information about the services offered in the library and possibly allow community to interact with the website.
- The website design, development and maintenance has been done in-house. The insourcing comes with several benefits – efficient updating of the website is one of the benefits. Part of our plans is improving the municipal website by developing in functions that allow community to interact with the municipality for queries and complements. This will improve the communication between municipality and the community.

5.7 Financial support, budget process management and budget reporting section

- The process which is led by Schedule of key budget deadlines to the approval of each MTREF (Medium Term Revenue and Expenditure Framework) is a cycle (Draft Budget, Adjustment Budget, Final Budget and in year monitoring reports), commencing immediately after the ensuing years MTREF is approved by Council.
- In the 2020/21 financial year municipality complied with MFMA in tabling and approval of budgets within legislated timeframes.
- A budget consultation process which was undertaken with different municipal stakeholders through meetings. Attendance by the Community attendance in these consultation meetings are always improving and the understanding of the municipal process by the community is also encouraging to note.
- National Treasury endeavours through support to ensure that municipalities prepare a budget document that provides concise and understandable financial and non-financial information, which will ensure that informed decisions are made to promote effective financial management and service delivery. By ensuring that the allocation of financial resources is aligned to service delivery targets it will be clear what services are being promised when budgets are approved.
- The municipality's activities are as per MFMA Section 21 (1)(b)(i), which states that the mayor of a municipality must approve the Budget Process Plan at least 10 months prior the start of the budget year and table in the municipal council a time schedule outlining key deadlines for the preparation, tabling, and approval of the annual budget.
- The MFMA Act no.56 of 2003 section 71 requires the Municipality to submit a Financial Report within 10 working days of each month, the Municipality must submit monthly report (s71) in the form of Data Strings which has been successfully uploaded for all the months. On a monthly basis these Financial Reports are submitted to the Executive Committee for Reporting purposes.
- The Municipality continues to engage with both National and Provincial Treasuries where there are still challenges and errors in the reports submitted.
- Municipality is transacting on version 6.4 and all segments have been fully implemented except for costing segment.
- The Municipality participates in the Internship Programme which allows graduates in the financial field to be exposed to Financial Management for a maximum of two years and in this program a maximum of five interns are subjected to a three-month rotational plan where they are deployed to different divisions / sections of the department for relevant training purposes, and this is in line with the conditions of the Financial Management Grant (FMG). In the past decade, this program has been a success since all the interns has been absorbed by the municipality. This is monitored through the personal development plans signed off before rotation.
- It is worth mentioning that Annual and Interim Financial Statements are internally prepare by the municipality's officials and the unqualified audit reports have been received by the municipality for over past five years.

Budget - monthly revenue and expenditure by source & type

Description	Ref	Budget Year 2022/23												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
		Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands																
Revenue By Source																
Property rates		9 102	9 102	9 102	9 102	9 102	9 102	9 102	9 102	9 102	9 102	9 102	9 102	109 226	114 469	119 964
Service charges - electricity revenue		6 573	6 573	6 573	6 573	6 573	6 573	6 573	6 573	6 573	6 573	6 573	6 573	78 875	82 661	86 629
Service charges - water revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue		797	797	797	797	797	797	797	797	797	797	797	797	9 559	10 017	10 498
Rental of facilities and equipment		90	90	90	90	90	90	90	90	90	90	90	90	1 077	1 129	1 183
Interest earned - external investments		100	100	100	100	100	100	100	100	100	100	100	100	1 200	1 258	1 318
Interest earned - outstanding debtors		338	338	338	338	338	338	338	338	338	338	338	338	4 058	4 253	4 457
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		8	8	8	8	8	8	8	8	8	8	8	8	100	105	110
Licences and permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Agency services		150	150	150	150	150	150	150	150	150	150	150	150	1 800	1 886	1 977
Transfers and subsidies		16 023	16 023	16 023	16 023	16 023	16 023	16 023	16 023	16 023	16 023	16 023	16 023	192 272	205 693	215 567
Other revenue		64	64	64	64	64	64	64	64	64	64	64	64	773	810	849
Gains		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue		33 245	33 245	33 245	33 245	33 245	33 245	33 245	33 245	33 245	33 245	33 245	33 245	398 941	422 282	442 552
Expenditure By Type																
Employee related costs		13 579	13 579	13 579	13 579	13 579	13 579	13 579	13 579	13 579	13 579	13 579	13 579	162 951	170 773	178 970
Remuneration of councillors		1 468	1 468	1 468	1 468	1 468	1 468	1 468	1 468	1 468	1 468	1 468	1 468	17 615	18 460	19 346
Debt impairment		1 066	1 066	1 066	1 066	1 066	1 066	1 066	1 066	1 066	1 066	1 066	1 066	12 790	13 403	14 047
Depreciation & asset impairment		2 094	2 094	2 094	2 094	2 094	2 094	2 094	2 094	2 094	2 094	2 094	2 094	25 125	26 331	27 595
Finance charges		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bulk purchases - electricity		9 583	9 583	9 583	9 583	9 583	9 583	9 583	9 583	9 583	9 583	9 583	9 583	115 000	120 520	126 305
Inventory consumed		346	346	346	346	346	346	346	346	346	346	346	346	4 152	4 351	4 560
Contracted services		5 434	5 434	5 434	5 434	5 434	5 434	5 434	5 434	5 434	5 434	5 434	5 434	65 209	71 984	75 439
Transfers and subsidies		112	112	112	112	112	112	112	112	112	112	112	112	1 346	1 410	1 478
Other expenditure		3 339	3 339	3 339	3 339	3 339	3 339	3 339	3 339	3 339	3 339	3 339	3 339	40 070	41 993	44 009
Losses		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure		37 021	37 021	37 021	37 021	37 021	37 021	37 021	37 021	37 021	37 021	37 021	37 021	444 256	469 226	491 749
Surplus/(Deficit)		(3 776)	(3 776)	(3 776)	(3 776)	(3 776)	(3 776)	(3 776)	(3 776)	(3 776)	(3 776)	(3 776)	(3 776)	(45 315)	(46 943)	(49 197)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		6 241	6 241	6 241	6 241	6 241	6 241	6 241	6 241	6 241	6 241	6 241	6 241	74 888	47 043	49 301
allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		2 464	2 464	2 464	2 464	2 464	2 464	2 464	2 464	2 464	2 464	2 464	2 464	29 573	99	104

References

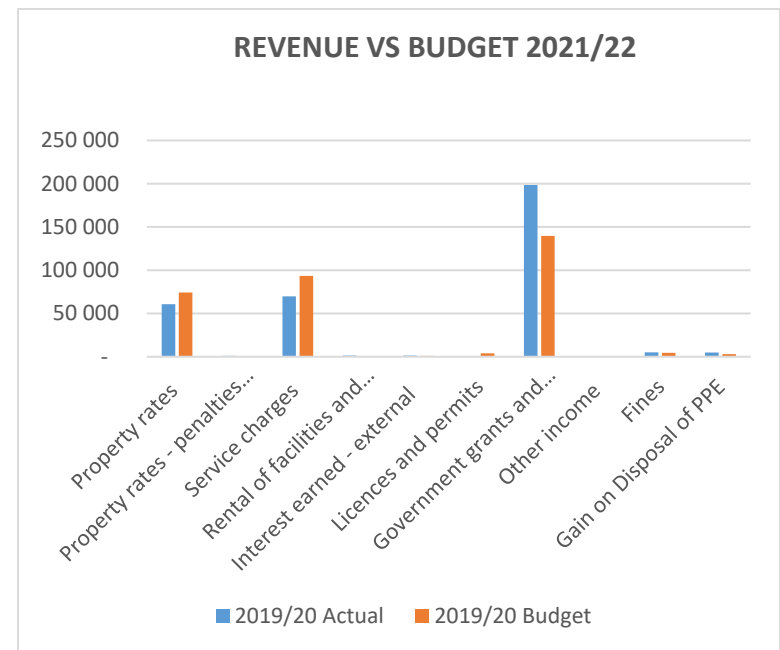
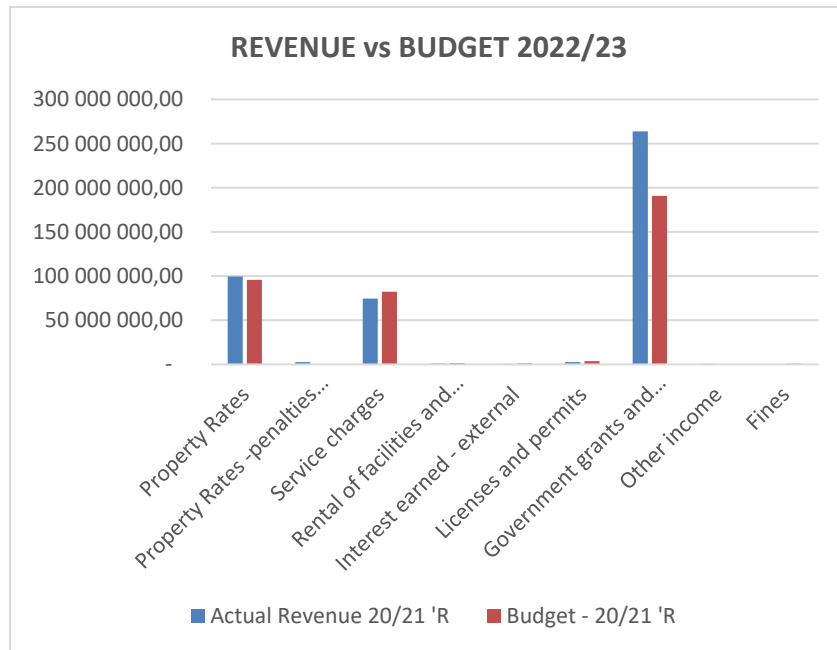
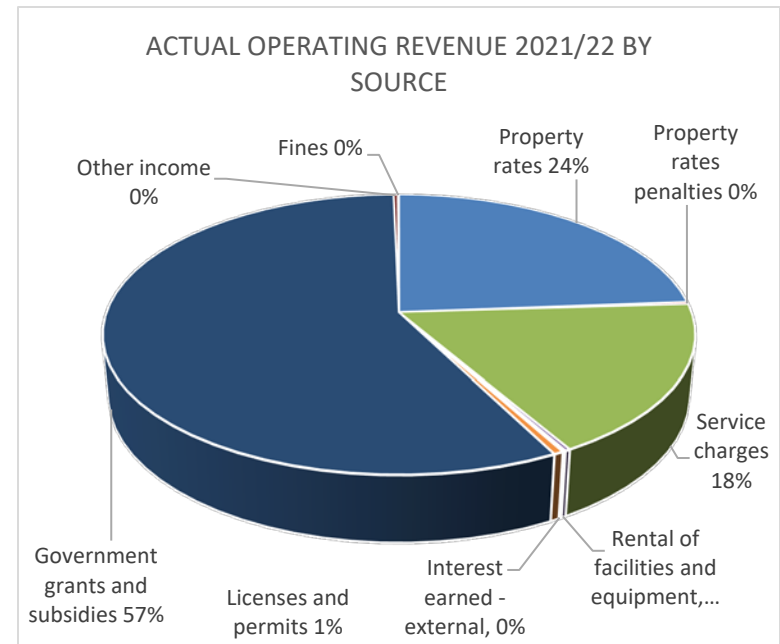
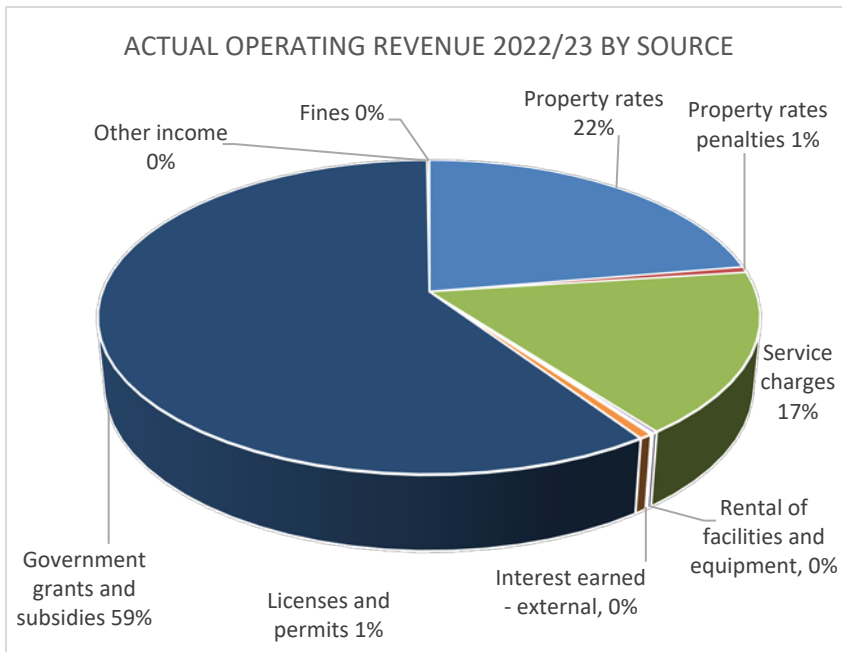
1. Surplus (Deficit) must reconcile with budget table A4 and monthly budget statement table C4

Ulundi Local Municipality
ANNUAL FINANCIAL STATEMENTS
CASH FLOW STATEMENT FOR THE PERIOD ENDED 30 June 2023

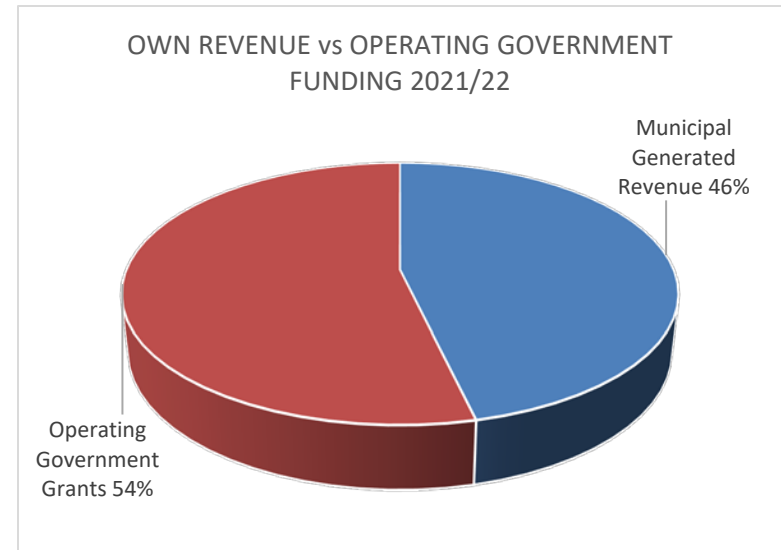
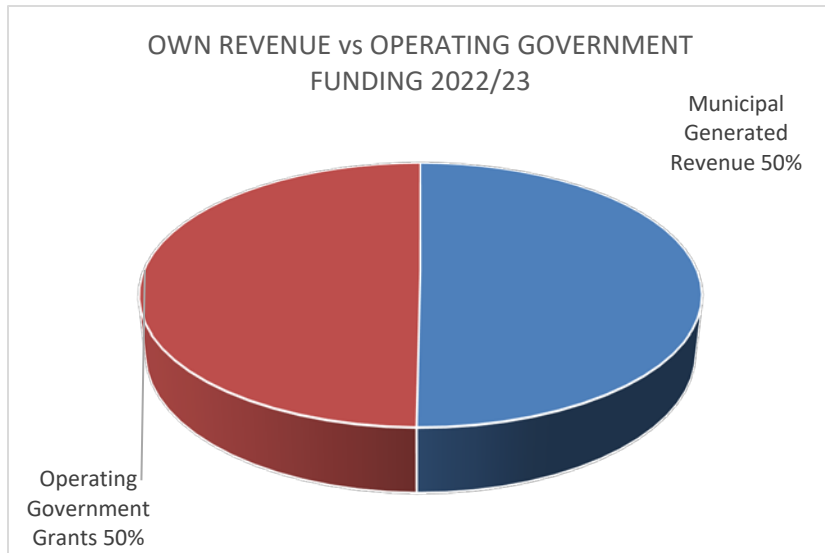
	Note	2023 R	2022 R
CASH FLOWS FROM OPERATING ACTIVITIES			
Cash Receipts :		462 206 937	405 857 021
Customers		178 159 937	160 513 161
Government		284 047 000	245 343 860
Cash paid :		-387 468 986	-363 308 096
Suppliers		-231 650 287	(192 658 114)
Employees & Councillors		-155 818 699	(170 649 982)
Cash generated by/(utilised in) operations	32	74 737 951	42 548 924.71
Interest received		6 605 349	648 008
Interest paid		-8 235 095	(18 592)
Net cash flows from operating activities		73 108 206	43 178 340.71
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchase of fixed assets (PPE)	6	(70 595 261)	(47 662 723)
Net cash flows from investing activities		(70 595 261)	(47 662 723)
CASH FLOWS FROM FINANCING ACTIVITIES			
Increase/(decrease) in consumer deposits		73 003	12 034
Net cash flows from financing activities		73 003	12 034
Net increase / (decrease) in net cash and cash equivalents		2 585 948	(4 472 348)
Net cash and cash equivalents at beginning of period		5 996 265	10 468 613
Net cash and cash equivalents at end of period	2.1	8 582 213	5 996 265

Ulundi Local Municipality
ANNUAL FINANCIAL STATEMENTS
STATEMENT OF FINANCIAL PERFORMANCE FOR THE PERIOD ENDED 30 JUNE 2023

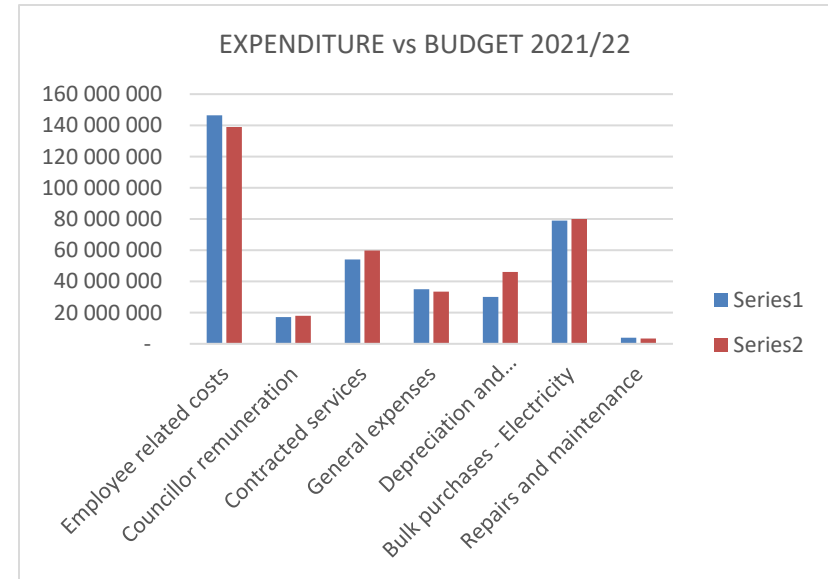
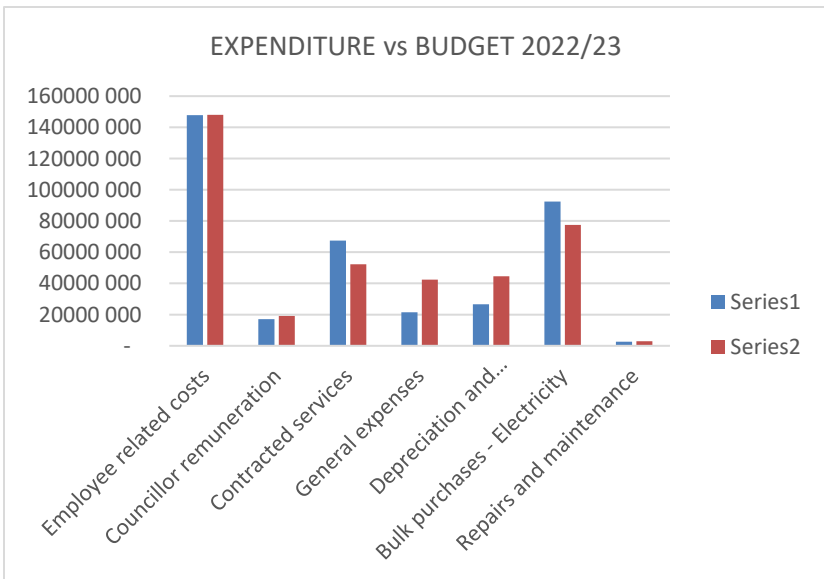
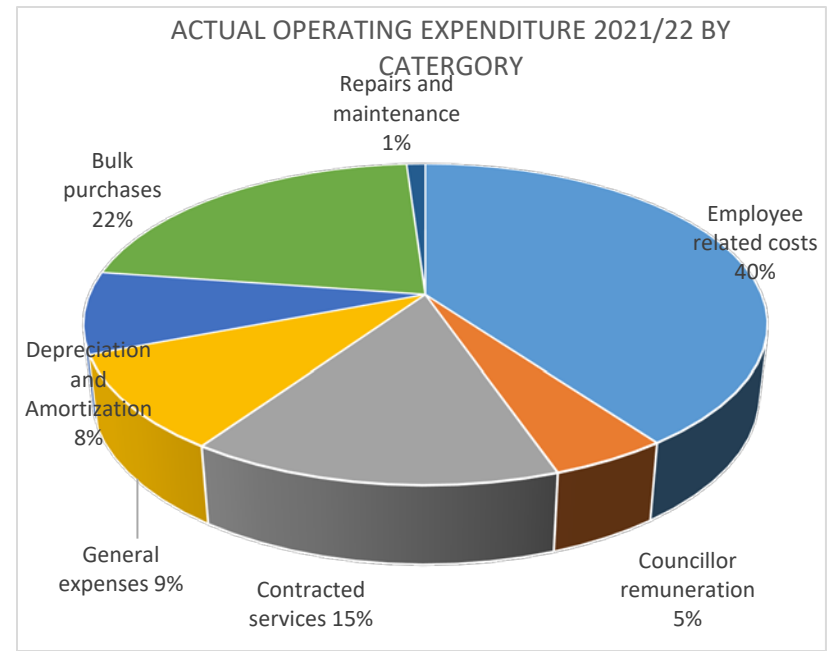
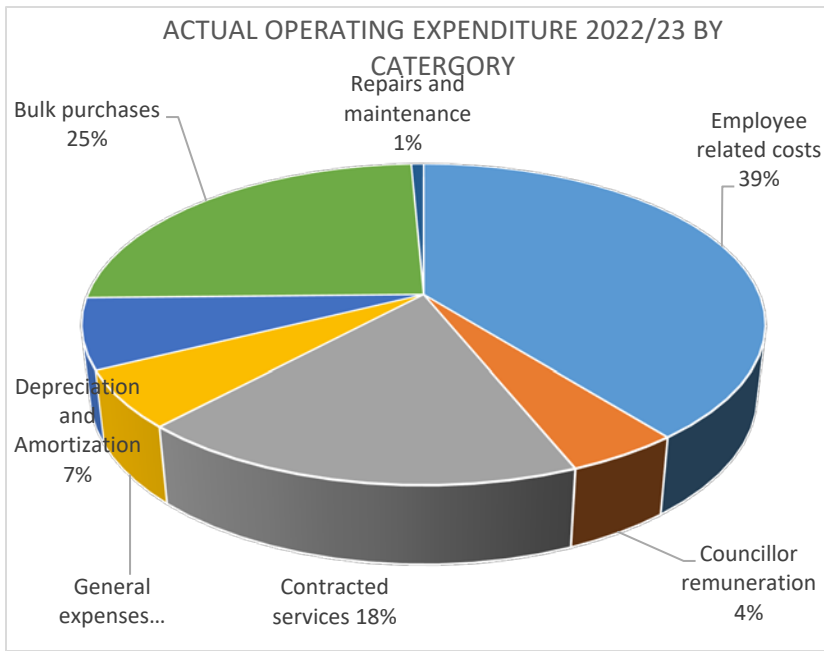
	Note	2023 R	2022 R
Revenue			
Revenue from exchange transactions:		80 524 602	81 451 177
Service charges	14	74 780 787	74 830 223
Rental of facilities and equipment	15	1 078 597	1 032 529
Interest earned - external	16	1 965 911	648 008
Licences and permits	19	1 909 105	2 039 853
Operational Revenue	21	790 202	2 900 564
Revenue from non exchange transactions:		401 897 899	348 688 337
Property rates	13	112 470 596	100 047 555
Interest on Receivables	17	4 639 438	3 196 291
Fines, Penalties & Forfeits	18	740 864	167 507
Government grants and subsidies	20	284 047 000	245 276 984
Provision for bad debts adjustment	3.1	-	-
Total revenue		482 422 501	430 139 514
Expenses			
Employee related costs	22	155 818 699	155 484 338
Remuneration of councillors	23	17 050 944	16 834 577
Provision for bad debts adjustment	3	11 932 761	9 456 571
Depreciation	24	66 166 597	27 276 497
Amortisation	8	5 234	8 419
Bad Debts Written off		6 704 660	2 048 082
Finance costs	25	8 235 095	18 592
Bulk purchases	26	113 324 249	113 844 451
Contracted services	27	65 839 845	84 511 856
Operational Cost	28	46 272 406	32 431 125
Inventory consumed	29	7 124 963	4 785 963
Transfers and subsidies	30	524 036	-
Total expenses		498 999 488	446 700 470
Acturial Gain / (loss)	31.1	(148 522)	115 958
Revaluation surplus	31.2	-	-
Fair value adjustment: Investment Property			
Surplus / (deficit) for the period		(16 725 509)	(16 676 914)



1. Municipal reliance on Government Grants (Own revenue versus Operating Government Grants)			
No	Description	Actual Revenue 2022/23 ('R)	Actual Revenue-2021/22 ('R)
1.	Municipal Generated revenue	197 660 021.00	182 488 021.00
2.	Operating Government Grants	284 047 000.00	245 343 860.00

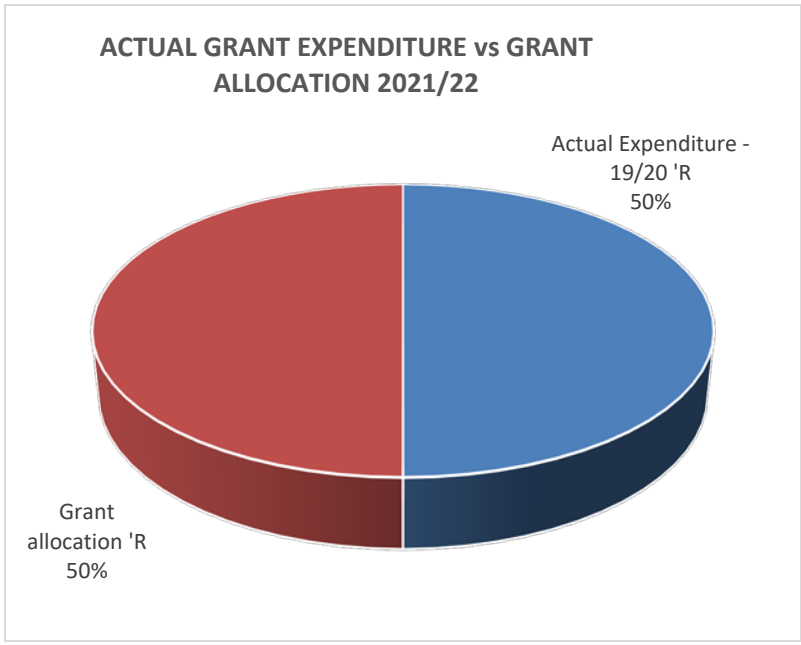
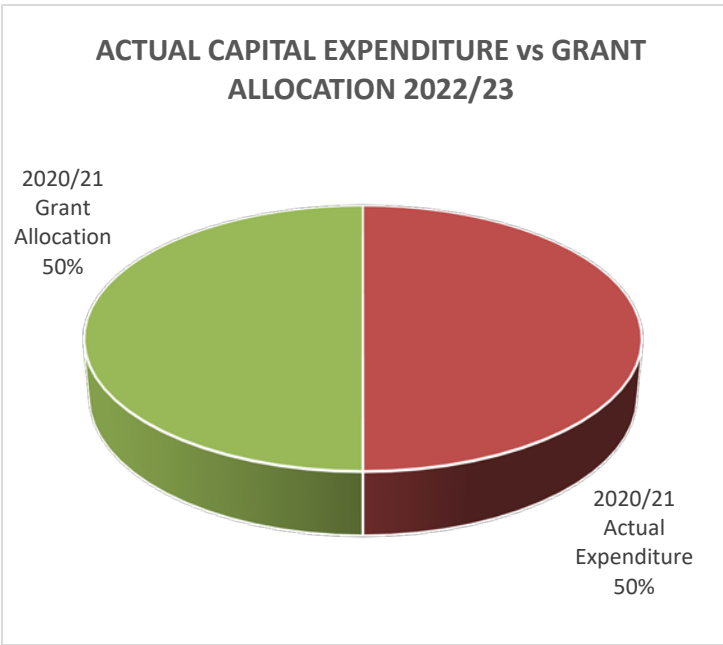


2. Actual operating expenditure				
No	Description	Actual Expenditure-2022/23 ('R) 000	Budget - 2022/23 ('R) 000	Actual Expenditure-2021/22 ('R)
1.	Employee related costs	155 818	162 951	153 815 406 .00
2.	Councillors' remuneration	17 051	17 615	16 834 577.00
3.	Contracted services	65 839	44 321	91 025 648.00
4.	General Expenses	46 272	40 447	32 013 837.00
5.	Depreciation and Amortization	66 167	37 125	25 807 144.00
6.	Bulk purchase – Electricity	113 000	100 000	113 844 451.02



Employee related costs is within the norm as guided by Municipal Finance Management Act Circular No. 71.

3. Actual Capital expenditure – 21/22 & 22/23					
No	Description	Actual Expenditure- 22/23 ('R)	Grant allocation ('R)	Actual Expenditure- 21/22 ('R)	Grant allocation 21/22 ('R)
1.	Expenditure (MIG)	74 888 000	74 888 000	52 489 000	52 489 000
29 .	Expenditure (INEP)	6 000 000	6 000 000	5 005 000	5 005 000



Municipality incurred an expenditure which in line with the conditions of the grants as prescribed in Division of Revenue Act.

4. Analysis and Interpretation of Annual Financial Statements

Ratio	Norm	Result	Comment
Capital Expenditure to Total Expenditure	10% - 20%	74 888 000 / 74 888 000*100= 100%	The Municipality managed to prioritise the budget towards service delivery, and this is evidenced by the ratio which is 100% which is way above the stipulated norm
Capital Expenditure Budget Implementation Indicator	95% - 100%	74 888 000 / 74 888 000*100= 100%	The ratio indicates that the Municipality has used all the capital allocations towards service deliver in accordance with the grant conditions as shown on the result where all grant allocation was utilised.

Ulundi Local Municipality						
ANNUAL FINANCIAL STATEMENTS						
CASH FLOW STATEMENT FOR THE PERIOD ENDED 30 June 2023						
				Note	2023 R	2022 R
CASH FLOWS FROM OPERATING ACTIVITIES						
Cash Receipts :					462 206 937	405 857 021
Customers					178 159 937	160 513 161
Government					284 047 000	245 343 860
Cash paid :					-387 468 986	-363 308 096
Suppliers					-231 650 287	(192 658 114)
Employees & Councillors					-155 818 699	(170 649 982)
Cash generated by/(utilised in) operations				32	74 737 951	42 548 924.71
Interest received					6 605 349	648 008
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Net cash flows from operating activities					73 108 206	43 178 340.71
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Purchase of fixed assets (PPE)				6	(70 595 261)	(47 662 723)
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CASH FLOWS FROM FINANCING ACTIVITIES						
Increase/(decrease) in consumer deposits					73 003	12 034
Net cash flows from financing activities					73 003	12 034
Net increase / (decrease) in net cash and cash equivalents					2 585 948	(4 472 348)
Net cash and cash equivalents at beginning of period					5 996 265	10 468 613
Net cash and cash equivalents at end of period				2.1	8 582 213	5 996 265

CHAPTER 6

6.1 Auditor-General's Audit Findings

Auditing for 2022/2023 financial year is in progress.

Report of the auditor-general to KwaZulu-Natal Provincial Legislature and the council on Ulundi Municipality

Report on the audit of the financial statements

Qualified opinion

1. I have audited the financial statements of the Ulundi Municipality set out on pages 202 to 243, which comprise the statement of financial position as at 30 June 2022, the statement of financial performance, statement of changes in net assets, cash flow statement and statement of comparison of actual versus budget for the year then ended, as well as notes to the financial statements, including a summary of significant accounting policies.
2. In my opinion, except for the possible effects of the matters described in the basis for qualified opinion section of this auditor's report, the financial statements present fairly, in all material respects, the financial position of the Ulundi Municipality as at 30 June 2022, and its financial performance and cash flows for the year then ended in accordance with the South African Standards of Generally Recognised Accounting Practice (SA Standards of GRAP) and the requirements of the Municipal Finance Management Act of South Africa, 2003 (Act No. 56 of 2003) (MFMA) and the Division of Revenue Act of South Africa, 2021 (Act No. 9 of 2021) (Dora).

Basis for qualified opinion

Expenditure - Contracted services

3. I was unable to obtain sufficient appropriate audit evidence for maintenance of unspecified assets expenditure included in contracted services due to the status of record keeping. I could not confirm this by alternative means. Consequently, I was unable to determine whether any further adjustments were necessary to the maintenance of unspecified assets expenditure included in contracted services stated at R52,31 million in note 27 to the financial statements.

Context for the opinion

4. I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the auditor-general's responsibilities for the audit of the financial statements section of my report.
5. I am independent of the municipality in accordance with the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)* (IESBA code) as well as other ethical requirements

that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA code.

6. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my qualified opinion.

Material uncertainty relating to going concern

7. I draw attention to the matter below. My opinion is not modified in respect of this matter.
8. I draw attention to note 39 to the financial statements, which indicates that the municipality's current liabilities exceeded its current assets by R104,40 million. Further, Eskom debt is R131,66 million while cash on hand amounts to only R5,99 million. These conditions indicate the existence of a material uncertainty that may cast significant doubt on the municipality's ability to continue as a going concern in the foreseeable future.

Emphasis of matters

9. I draw attention to the matters below. My opinion is not modified in respect of these matters.

Material impairment – receivables from exchange transactions

10. As disclosed in note 3.1.1 to the financial statements, the municipality increased its provision for impairment to R66,72 million (2020-21: R57,26 million) on receivables from exchange transactions as the recoverability of these debts was doubtful.

Material losses – electricity

11. As disclosed in note 36 to the financial statements, material electricity losses of R36,57 million (2020-21: R35,71 million) was incurred, which represents 35% (2020-21: 39%) of total electricity purchased due to technical losses and illegal connections.

Other matter

12. I draw attention to the matter below. My opinion is not modified in respect of this matter.

Unaudited disclosure notes

13. In terms of section 125(2)(e) of the MFMA, the municipality is required to disclose particulars of non-compliance with the MFMA in the financial statements. This disclosure requirement did not form part of the audit of the financial statements and, accordingly, I do not express an opinion on it.

Responsibilities of the accounting officer for the financial statements

14. The accounting officer is responsible for the preparation and fair presentation of the financial statements in accordance with the SA Standards of GRAP and the requirements of the MFMA and Dora and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.
15. In preparing the financial statements, the accounting officer is responsible for assessing the municipality's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the appropriate governance structure either intends to liquidate the municipality or to cease operations, or has no realistic alternative but to do so.

Auditor-general's responsibilities for the audit of the financial statements

16. My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.
17. A further description of my responsibilities for the audit of the financial statements is included in the annexure to this auditor's report.

Report on the audit of the annual performance report

Introduction and scope

18. In accordance with the Public Audit Act 25 of 2004 (PAA) and the general notice issued in terms thereof, I have a responsibility to report on the usefulness and reliability of the reported performance information against predetermined objectives for selected objectives presented in the annual performance report. I performed procedures to identify material findings but not to gather evidence to express assurance.
19. My procedures address the usefulness and reliability of the reported performance information, which must be based on the municipality's approved performance planning documents. I have not evaluated the completeness and appropriateness of the performance indicators included in the planning documents. My procedures do not examine whether the actions taken by the municipality enabled service delivery. My procedures do not extend to any disclosures or assertions relating to the extent of achievements in the current year or planned performance strategies and information in respect of future periods that may be included as part of the reported performance information. Accordingly, my findings do not extend to these matters.

20. I evaluated the usefulness and reliability of the reported performance information in accordance with the criteria developed from the performance management and reporting framework, as defined in the general notice, for the basic service delivery and infrastructure development objective presented on pages xx to xx of the municipality's annual performance report for the year ended 30 June 2022.
21. I performed procedures to determine whether the reported performance information was properly presented and whether performance was consistent with the approved performance planning documents. I performed further procedures to determine whether the indicators and related targets were measurable and relevant, and assessed the reliability of the reported performance information to determine whether it was valid, accurate and complete.
22. The material findings on the usefulness and reliability of the performance information of the selected objective are as follows:

Objective 1 - Basic service delivery and infrastructure development

Various indicators

23. I was unable to obtain sufficient appropriate audit evidence that systems and processes were established to enable consistent measurement and reliable reporting of performance against the predetermined indicator definitions for various indicators. This was due to insufficient measurement definitions and processes. I was unable to validate the existence of systems and processes by alternative means. Consequently, I was unable to determine whether any adjustments were required to the reported achievements in the annual performance report for the following indicators:

KPI no.	Performance indicator	Actual achievement as per APR
CS 1.1	Number of collections of refuse in the CBD	365 collections of refuse in the CBD was done by 30 June 2022
CS 1.2	Number of collections of refuse (Old & New Taxi Rank Cleansing ablution facility and Old Taxi Rank)	365 refuse collections done (Old & New Taxi Rank Cleansing ablution facility and Old Taxi Rank) was done by 30 June 2022
CS 1.3	Number of collections of refuse in Babanango Town	104 collections of refuse done in Babanango Town was done by 30 June 2022

Indicator: Number of high mast lights (phase 2) installed in Wards

24. The actual achievement of the installation of 3 High mast lights in Wards 22 and 18 was reported against the target installation of 3 High mast lights (Phase 2) in Wards 22 and 18 in the annual performance report. However, the supporting evidence provided did not agree to the reported achievement and indicated an achievement of the installation of 1 high mast light completed by 30 June 2022.

Various indicators

25. The following performance indicators reported in the APR have unclear and ambiguous definitions. Furthermore, the planned targets were not specific in clearly identifying the nature and required level of performance:

KPI no.	Performance Indicator	Planned target as per APR
CS 1.1	Number of collections of refuse in the CBD	365 Collections of refuse in the CBD by 30 June 2022
CS 1.2	Number of collections of refuse (Old & New Taxi Rank Cleansing ablution facility and Old Taxi Rank)	365 Refuse Collections done (Old & New Taxi Rank Cleansing ablution facility and Old Taxi Rank) by 30 June 2022
CS 1.3	Number of collections of refuse in Babanango Town	104 Collections of Refuse done in Babanango Town by 30 June 2022
CS 1.12	Number of Waste Removals from Ulundi to King Cetshwayo Landfill Site	48 Waste Removals from Ulundi to King Cetshwayo Landfill Site by 30 June 2022
TS 4	Construction of Maganda Gravel Road	Construction of Maganda Gravel Road by 30 June 2022
TS 4.1	Construction of Ezimfeneni Gravel Road	Construction of Ezimfeneni Gravel Road by 30 June 2022
TS 4.2	Upgrade of CBD Roads and Sidewalks	Upgrade of CBD Roads and Sidewalks by 30 June 2022
TS 2.12	Number of Highmast lights (Phase 2) installed in Wards	Installation of 3 Highmast lights (Phase 2) in Wards 22 & 18

Other matter

26. I draw attention to the matter below.

Achievement of planned targets

27. Refer to the annual performance report on pages xx to xx for information on the achievement of planned targets for the year. This information should be considered in the context of the material findings on the usefulness and reliability of the reported performance information in paragraphs 23 to 25 of this report.

Report on the audit of compliance with legislation

Introduction and scope

28. In accordance with the PAA and the general notice issued in terms thereof, I have a responsibility to report material findings on the municipality's compliance with specific matters in key legislation. I performed procedures to identify findings but not to gather evidence to express assurance.
29. The material findings on compliance with specific matters in key legislation are as follows:

Annual financial statements

30. The financial statements submitted for auditing were not prepared in all material respects in accordance with the requirements of section 122(1) of the MFMA. Material misstatements of non-current assets and expenditure identified by the auditors in the submitted financial statements were subsequently corrected, but the supporting records that could not be provided resulted in the financial statements receiving a qualified audit opinion.

Expenditure management

31. Reasonable steps were not taken to prevent irregular expenditure amounting to R33,11 million as disclosed in note 33.2.1 to the financial statements, as required by section 62(1)(d) of the MFMA. The majority of the irregular expenditure was caused by the bid documentation for the procurement of commodities designated for local content and production not stipulating minimum thresholds.

Procurement and contract management

32. Some of the bid documentation for procurement of commodities designated for local content and production, did not stipulate the minimum threshold for local production and content as required by the 2017 preferential procurement regulation 8(2). Similar non-compliance was also reported in the prior year.

Strategic planning and performance management

33. The performance management system and related controls were inadequate as proper reviews of planned and reported performance information did not take place, as required by municipal planning and performance management regulation 7(1).
34. The service delivery budget implementation plan for the year under review did not include monthly revenue projections by source of collection and the monthly operational and capital expenditure by vote, as required by section 1 of the MFMA.

Human resource management

35. Appropriate systems and procedures to monitor, measure and evaluate performance of staff were not developed and adopted, as required by section 67(1)(d) of the Municipal Systems Act of South Africa, 2000 (Act No. 32 of 2000).

Other information

36. The accounting officer is responsible for the other information. The other information comprises the information included in the annual report, which includes the audit committee's report. The other information does not include the financial statements, the auditor's report and those selected objectives presented in the annual performance report that have been specifically reported in this auditor's report.
37. My opinion on the financial statements and findings on the reported performance information and compliance with legislation do not cover the other information and I do not express an audit opinion or any form of assurance conclusion on it.

38. In connection with my audit, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements and the selected objectives presented in the annual performance report, or my knowledge obtained in the audit, or otherwise appears to be materially misstated.
39. The other information I obtained prior to the date of this auditor's report is the accounting officer's report. The mayor's foreword and audit committee's report are expected to be made available to me after 30 November 2022. If based on the work I have performed on the other information that I obtained prior to the date of this auditor's report, I conclude that there is a material misstatement in this other information, I am required to report that fact. I have nothing to report in this regard.
40. When I do receive and read the mayor's foreword and audit committee's report, if I conclude that there is a material misstatement therein, I am required to communicate the matter to those charged with governance and request that the other information be corrected. If the other information is not corrected, I may have to retract this auditor's report and re-issue an amended report as appropriate. However, if it is corrected this will not be necessary.

Internal control deficiencies

41. I considered internal control relevant to my audit of the financial statements, reported performance information and compliance with applicable legislation; however, my objective was not to express any form of assurance on it. The matters reported below are limited to the significant internal control deficiencies that resulted in the basis for the qualified opinion, the findings on the annual performance report and the findings on compliance with legislation included in this report.
42. The accounting officer did not exercise adequate oversight responsibility regarding financial and performance reporting processes and compliance with legislation.
43. Senior management did not perform thorough reviews relating to financial and performance reporting. This resulted in inaccurate reporting as evidenced by the quality of the financial statements and annual performance report. Management did not always adhere to legislative requirements pertaining to procurement as well as strategic planning and performance management due to a lack of consequences resulting from these transgressions.

Other reports

44. I draw attention to the following engagements conducted by various parties which had, or could have, an impact on the matters reported in the municipality's financial statements, reported performance information, compliance with applicable legislation and other related matters. These reports did not form part of my opinion on the financial statements or my findings on the reported performance information or compliance with legislation.

45. A disciplinary board, established by council, conducted an investigation from October 2019 to 3 February 2020. This investigation related to the alleged theft of cash by a municipal official from prepaid electricity sales from electricity vendors in Ulundi. This involved tampering with cash summary sheets of the cash collected by a vendor resulting in a lesser amount being deposited into the municipal bank account than had been collected by the vendor. The investigation was concluded and finalised in November 2020. The accounting officer had commenced with disciplinary action against the official at the date of this report.

Auditor General

Pietermaritzburg

30 November 2022



AUDITOR-GENERAL
SOUTH AFRICA

Auditing to build public confidence

Annexure – Auditor-general’s responsibility for the audit

1. As part of an audit in accordance with the ISAs, I exercise professional judgement and maintain professional scepticism throughout my audit of the financial statements and the procedures performed on reported performance information for selected objectives and on the municipality’s compliance with respect to the selected subject matters.

Financial statements

2. In addition to my responsibility for the audit of the financial statements as described in this auditor’s report, I also:
 - identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error; design and perform audit procedures responsive to those risks; and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control
 - obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the municipality’s internal control
 - evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the accounting officer
 - conclude on the appropriateness of the accounting officer’s use of the going concern basis of accounting in the preparation of the financial statements. I also conclude, based on the audit evidence obtained, whether a material uncertainty exists relating to events or conditions that may cast significant doubt on the ability of the Ulundi Municipality to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor’s report to the related disclosures in the financial statements about the material uncertainty or, if such disclosures are inadequate, to modify my opinion on the financial statements. My conclusions are based on the information available to me at the date of this auditor’s report. However, future events or conditions may cause a municipality to cease operating as a going concern
 - evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and determine whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation

Communication with those charged with governance

3. I communicate with the accounting officer regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.
4. I also provide the accounting officer with a statement that I have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence and, where applicable, actions taken to eliminate threats or safeguards applied.

**ULUNDI MUNICIPALITY
ACTION PLAN ON A-G'S REPORT: 2021/2022**

Updated: 14/07/2023

No.	A-G Finding	Causal Factors	Remedial Action Plan	Responsible HoD	Implementation Date	Evidence (POE) Required	POE Provided / Attached (or Comments by HoD if any)	Status
1	Expenditure-Contracted services; AR 3: I was unable to obtain sufficient appropriate audit evidence for maintainance of unspecified assets expenditure included in contracted services due to the status of record keeping. I could not confirm this by alternative means. Consequently I was unable to determine whether any further adjustments were necessary to maintainance of unspecified assets expenditure included in the contracted services stated at R52,31 million in note 27 to the financial statements.	Poor record keeping.	a) To develop a checklist for audit information with the following: - A letter from the ward councillor - Conditional assessment and costing by the relavant Department. - Motivation for approval by Accounting Officer. - SCM Processes - Payment voucher - Distance, costing per km (discription how long the services are required for and how it is charged). b) To open separate files for each contract with all documentation to support contract payments for all contracts paid in 2021/2022 as well as contracts in the current year. Details of research conducted as well as the scope of the works to be also included in these files. c) Internal Audit to include Contract auditing in the their Work Plan.	Technical Services Chief Financial Officer	Ongoing	a) Checklist for audit information, including a Payment Voucher with the following documents: -Payment certificate with Bill of quantities -Measurement sheets to justify quantities of work done per invoice for each road signed off by Contractor and Municipal Official. - Before and after pictures of the same background along with GPS Co-ordinates. b) Files for each contract. c) Internal Audit Work Plan.	Required Technical PoE's submitted in a hard copy file	
2	Material uncertainty relating to going concern; AR 8: I draw attention to note 39 to the financial statements, which indicates that the municipality's current liabilities exceeded its current assets by R104,40m. Further, Eskom debt is R131,66m while cash on hand amounts to only R5,99m. These conditions indicate the existence of a material uncertainty that may cast significant doubt on the municipality's ability to continue as a going concern in the foreseeable future.	Inability to service Eskom debt. Eskom billing not verifiable.	a) Revised repayment plan (ten year plan) through negotiations with Eskom - Intensify physical meter auditing, disconnections and meter blocking. - Installation of a parallel meter to verify Eskom readings b) To compile a Financial Plan (as part of the IDP and Budget process) to incorporate: - measures to cut unnecessary contracts, reducing expenses, freezing of unurgent posts, insourcing other services that can be done internally, etc. - Credit Control and revenue enhancement. - KPI's to be included in Performance reports to measure the effectiveness of the implementation of these measures. - Ways to address the deficit on Electricity and Refuse removal - (the 2021/2022 AFS reflect an operating deficit on those two amounting to more than R99m. Electricity revenue amounted to R63m vs. electricity purchases of R113m - a shortfall of R50m).	Chief Financial Officer Director, Technical Services	31/03/2023 Ongoing	a) Monthly proof of payments, Meter Auditing reports, Disconnections reports, Contour system reports. b) Budget Funding Plan.	a) Revised repayment plan has been agreed with Eskom and is in the process of being signed. Eskom Debt Relief application was sent to National Treasury on 31 May 2023 and is under consideration. - Meter audits (Technical services).Eskom debt repayment plan was interred to but will ceased to be enforced as Eskom releaf application has been approved. The municipality has received its first compliance certificate from treasury and Eskom invoice was paid before the due date. - Parrel meter (Technical Services) b) Financial Funding Plan has been developed and implented which adresses the following: - Reduction in expenditure (all expenditure is approved by MM through memo before it is incurred to ensure expenditure is controlled) - Credit control and revenue is enhanced through implementation of disconnections and agreements of debt signed with customers KPI has been included in SDBIP - This is in progress, committe has been developed that looks at tarrifs charged by the municipality for service charges to address operating deficit. Technical: Repayment plan revised to 5 years. And, National Treasury has approved Municipality's application for Eskom Debt Relief.	
3	Material impairment - Receivables from exchange transactions; AR 10: As disclosed in the note 3.1.1 to the financial statements, the municipality increased its provision for impairment to R66,72m (2020-21: R57,26m) on receivables from exchange transactions as the recoverability of these debts was doubtful.	Socio economic factors and changing customer profiles over the year (e.g. job losses, retrenchments and business closures due to load shedding)	The action for debt impairment was informed by Council Policy. a) To address the issue of properties that have not been transferred to owners as a result of which the property rates are not being levied. b) To identify and clear all debtors' accounts that were opened for individual store owners when refuse was billed under each store owner and still remain open. c) To apply credit control policy to agrements that have been signed with debtors. d) To identify all properties in the CBD that are not developed and no rates are being paid. e) Billing and collection of rentals for billboards, market stalls and municipal properties.	Chief Financial Officer	None	a) List of properties and monthly progress report on how they are being resolved. b) List of the debtors' accounts and evidence that they have been removed. c) Agreements signed with debtors. d) List of undeveloped properties in the CBD. e) Monthly Billing reports of rentals.	a) No properties were identified that needs to be transferred. b) None identified as all have been addressed c) Credit policy has been applied through disconnections and agreements of debt signed with customers, POE attached d) Exercise conducted and POE attached e) Exercise conducted and POE attached	
4	Material losses-electricity; AR11: As disclosed in note 36 to the financial statements, material elctricity losses of R36.57m (2020-21:R35.71m) was incurred, which represents 35% (2020-21:39%) of total electricity purchased due to technical losses and illegal connections.	Ageing infrastructure. Inadequate/ineffectiv e measures to combat illegal connections.	a) Regular maintenance of electricity infrastructure. b) Regular meter auding and disconnections (to address illegal connections; c) To do analysis of Material Losses Reconciliation on a monthly basis to verify improvement in the management of material losses. d) To implement better management system of disconnections and reconnections. e) To implement better management system of the issuing of electricity meters (as it was found that illegal connections are done using the Municipal meters). f) To implement a regular and thorough meter reading process and replacement of non-moving meters.	Technical Services	Ongoing	a) Monthly Maintenance reports. b) Monthly Disconnections reports; Monthly Meter Auditing reports; Monthly Distribution Losses reports; Contour system reports. c) Monthly Distribution Losses Reconciliation. d) Disconnection Progress Report. e) Decentralisation of meter distribution (Meter distribution checklist). f) Meter replacement form (as and when).	a) Required PoE's submitted in a hard copy file. b) Disconnections 89, Meter audits 217, Distribution losses attached c) PoE attached d) R133 594.00 collected e) PoE attached f) PoE attached	

5	Annual financial statements; AR 30: The financial statements submitted for auditing were not prepared in all material respects in accordance with the requirements of section 122(1) of the MFMA. Material misstatements of non-current assets and expenditure identified by the auditors in the submitted financial statements were subsequently corrected, but the supporting records that could not be provided resulted in the financial statements receiving a qualified audit opinion.	Inadequate Annual Financial Statements review.	a) Preparation of the Interim Annual Financial Statements b) To do a thorough review of monthly reporting and timely follow up on variances. c) To perform Clearance of misallocations. d) Management to do a Proper review of financial records on regular basis. e) To perform a proper and complete monthly reconciliations and section 71 reports. f) To compile an Action Plan dealing with assets. g) To compile an Action Plan for the balancing of accounting records and preparation of Interim Financials for the half year ended 31 December 2022.	Chief Financial Officer	1/30/2023 31/03/2023	a) Interim AFS b) Monthly reconciliations c) Monthly reconciliations d) Monthly reconciliations e) Monthly reconciliations f) Action Plan for Assets g) Interim AFS Preparation Plan	a) Interim AFS were prepared for 9 months and submitted to IA and AC, review comments received and will be discussed with IA b) All monthly reports are done and reported c) All misallocations are cleared during bank reconciliation exercise d) Monthly reports done and reported e) All monthly reconciliations f) Asset cleansing exercise is currently being conducted, it is planned to be completed by 31 August 2023 and all assets reconciliations and update will be addressed. g) Interim AFS done for 9 months POE Interim AFS and EXCO monthly report with all monthly reconciliations
6	Expenditure management, AR 31: Reasonable steps were not taken to prevent irregular expenditure amounting to R33,11m as disclosed in note 33.2.1 to the financial statements, as required by section 62(1)(d) of the MFMA. The majority of the irregular expenditure was caused by the bid documentation for the procurement of commodities designated for local content and production not stipulating minimum thresholds.	Non compliance with SCM regulations and SCM policy.	a) Ensure compliance when placing advertisements which must be in line with the Procurement Regulations. b) To perform proper review of SCM processes and procedures. c) To review maintenance of SCM checklist. d) To review and maintain an irregular expenditure register which will be followed up until approval. e) To perform regular reviews and monitoring of compliance with SCM policy and Regulations.	Chief Financial Officer	Ongoing	a) Advertisements. b) Reviewed SCM Policy c) Irregular Expenditure register d) Compliance Register & Payment Checklist	a) Minimum threshold local content is not applicable anymore, functionality has been included on all advertisements and new requirement of PPFA preference goals b) SCM Policy has been reviewed and SOP have been recently rolled out to SCM unit c) SCM checklist has been updated d) Irregular expenditure register has been developed and maintained IA has conducted SCM review and report issued POE adverts, SCM policy, SCM SOP, Irregular expenditure, and IA SCM Report
7	Procurement and Contract Management, AR 32: Some of the contracts were awarded to bidders based on functionality criteria that were not stipulated and/or differed from those stipulated in the original invitation for bidding and quotations, in contravention of 2017 Preferential Procurement Regulation 8(2). Similar non-compliance was also reported in the prior year.	Non compliance with SCM regulations and SCM policy.	a) Ensure compliance when placing advertisements which must be in line with the Procurement Regulations. b) To perform proper review of SCM processes and procedures. c) To review maintenance of SCM checklist. d) To review and maintain an irregular expenditure register which will be followed up until approval. e) To perform regular reviews and monitoring of compliance with SCM policy and Regulations.	Chief Financial Officer	Ongoing	a) Advertisements. b) Reviewed SCM Policy c) Reviewed SCM Policy d) Irregular Expenditure register e) Compliance Register & Payment Checklist	a) Minimum threshold local content is not applicable anymore, functionality has been included on all advertisements and new requirement of PPFA preference goals b) SCM Policy has been reviewed and SOP have been recently rolled out to SCM unit c) SCM checklist has been updated d) Irregular expenditure register has been developed and maintained IA has conducted SCM review and report issued POE adverts, SCM policy, SCM SOP, Irregular expenditure, and IA SCM Report
8	Strategic planning and performance management, AR 33: The performance management system and related controls were inadequate as proper reviews of planned and reported performance information did not take place, as required by the Municipal Planning and Performance Management Regulation 7(1)	Inadequate review of the Annual Performance Report information.	a) To do proper review of the Performance information. b) Starting with targets planning, to do a proper review of targets and budget alignment (budget availability). c) To do adequate monitoring of monthly reports and providing credible evidence.	Municipal Manager (PMS)	Quarterly	a) Quarterly Performance review reports; Agenda and minutes (One-on-one). b) Reviewed SDBIP and Council Resolution. c) Quarterly Performance review reports.	Due to late submission of information for Q4, PMS review and report is not yet completed. However, once it's done it will be submitted to Internal Audit for review including annual PMS review. Council Resolution approving the SDBIP or amendments thereof for 2022-2023 were provided in quarter three reporting. Attached is the resolution approving the 2023-2024 SDBIP. One-on-One review for Q4 will be conducted once PMS Q4 reviews are completed
9	Strategic planning and performance management, AR 34: The Service Delivery and Budget Implementation Plan for the year under review did not include monthly revenue projections by source of collection and the monthly operational and capital expenditure by vote, as required by section 1 of the MFMA.	Inadequate review of the SDBIP.	a) To develop a checklist for the submission of performance information to PMS by departments.	Municipal Manager (PMS)	31/03/2023 14/06/2023	a) Checklist b) Monthly revenue projections on collection. c) Capital expenditure report by vote.	The inclusion of the Monthly projected revenue per source and Monthly Expenditure per vote will be included on the 2023-2024 SDBIP going forward because we've noted that the table that indicates monthly expenditure and revenue collection was not adequate.
10	Human Management, AR35: Appropriate processes and procedures to monitor, measure and evaluate performance on staff were not developed and adopted, as required by section 67(1)(d) of the Municipal Systems Act of South Africa, 2000 (Act No.32 of 2000)	Unavailability of SALGBC collective agreement on PMS and clearly outlined procedures	a) Develop a draft policy on PMS b) Final PMS policy	Corporate Services	2023/03/31 30/05/2023	a) Draft Municipal PMS policy b) Final approved PMS Policy with Council resolution	The final PMS Policy was approved by Council on the 29th of June 2023. (See Final Policy and Council Resolution attached).

No of Findings	10
No of Remedial Actions	10

APPENDIX A

Appendix A

1. Ulundi Municipal Political Structure

Councillors' Names	Gender	Identity Numbers	Political Party & Status
Councillor S.M. Buthelezi	Male	770925 5315 08 6	IFP-Ward 03 Cllr Honourable Speaker Chairperson of Council
Councillor W.M. Ntshangase	Male	670516 5527 08 4	IFP – PR Cllr His Worship the Mayor Chairperson of EXCO
Councillor T.G. Madela	Female	660516 0509 08 9	IFP- PR Cllr Honourable Deputy Mayor EXCO Member, Chairperson of the Portfolio Committee
Councillor M.S. Buthelezi	Male	660308 5281 08 2	IFP - PR Cllr Whip of Council
Councillor C.K. Zungu	Male	710830 5400 08 1	IFP PR Cllr: Chairperson of the Municipal Public Accounts Committee
Councillor M.B. Buthelezi	Male	850927 5888 08 1	IFP-Ward 2 Cllr; EXCO Member, Chairperson of the Portfolio Committee
Councillor M.R. Dubazane	Male	731023 5679 08 7	ANC PR Cllr; EXCO Member
Councillor M.S. Gcaba	Male	820520 5739 08 6	NFP PR Cllr; EXCO Member,
Councillor S.M. Khuzwayo	Male	730314 5799 08 7	IFP-PR Cllr; EXCO Member, Chairperson of the Portfolio Committee
Councillor J.B. Mlotshwa	Female	721122 0660 08 4	EFF – PR Cllr; EXCO Member
Councillor S.S. Siwela	Male	890911 6087 08 5	IFP-PR Cllr; EXCO Member, Chairperson of the Portfolio Committee
Councillor S.F. Zungu *	Male	891101 5433 08 9	IFP-PR Cllr; EXCO Member, Chairperson of the Portfolio Committee
Councillor P.M. Mthethwa	Male	750223 5427 08 3	IFP, Ward 1 Cllr Ordinary Member of Council
Councillor N.D. Masondo	Male	640511 5472 08 1	IFP - Ward 4 Cllr Ordinary Member of Council
Councillor S.N. Buthelezi *	Male	831014 5611 08 8	IFP - Ward 5 Cllr EXCO Member Chairperson of the Portfolio Committee
Councillor L.D. Khumalo	Male	811123 5871 08 1	IFP - Ward 6 Cllr Ordinary Member of Council
Councillor J.E. Xulu	Male	521125 5513 08 5	IFP - Ward 7 Cllr Ordinary Member of Council

Councillor A.M. Sibiyi	Male	690812 5590 08 1	IFP - Ward 8 Cllr Ordinary Member of Council
Councillor T. Ndlela	Male	800412 6065 08 9	IFP - Ward 10 Cllr Ordinary Member of Council
Councillor M.D. Xulu	Male	710108 5381 08 4	IFP - Ward 11 Cllr Ordinary Member of Council
Councillor M. Mkhize	Male	580603 5948 08 7	IFP - Ward 12 Cllr Ordinary Member of Council
Councillor N.E. Madela	Female	780906 0891 08 9	IFP – Ward 13 Cllr Ordinary Member of Council
Councillor F.M. Dlamini	Male	810603 5701 08 2	IFP - Ward 14 Cllr Ordinary Member of Council
Councillor F. Ndawonde	Male	850828 5900 08 4	IFP-Ward 15 Cllr Ordinary Member of Council
Councillor M.I. Ngcobo	Male	801204 5692 08 1	IFP - Ward 16 Cllr Ordinary Member of Council
Councillor L.K. Mbatha	Female	821215 0493 08 1	IFP – Ward 17 Cllr Ordinary Member of Council
Councillor S.B. Mhlongo	Male	870705 5627 08 9	IFP - Ward 18 Cllr Ordinary Member of Council
Councillor S.D. Sibiyi	Male	741008 5511 08 1	IFP - Ward 19 Cllr Ordinary Member of Council
Councillor S.W Mkhize	Male	741010 6612 08 2	IFP - Ward 20 Cllr Ordinary Member of Council
Councillor T.P. Khanyile	Male	700327 5799 08 5	IFP - Ward 21 Cllr Ordinary Member of Council
Councillor S.M. Xulu	Male	910329 6228 08 6	IFP - Ward 22 Cllr Ordinary Member of Council
Councillor N.E. Dlamini	Male	850909 6161 08 0	IFP - Ward 23 Cllr Ordinary Member of Council
Councillor T.V. Nxumalo	Male	680202 6805 08 8	IFP - Ward 24 Cllr Ordinary Member of Council
Councillor T.J. Manqele	Female	590725 0421 08 9	IFP – PR Cllr Ordinary Member of Council
Councillor F.M. Buthelezi	Male	870124 5694 08 4	IFP - PR Cllr Ordinary Member of Council
Councillor B.S. Khanyile*	Male	681010 6256 08 0	IFP - PR Cllr Ordinary Member of Council
Councillor S. Ntshingila	Female	881126 0339 082	ANC PR Cllr Ordinary Member of Council
Councillor T.M. Khumalo	Male	850917 6019 08 3	ANC PR Cllr Ordinary Member of Council
Councillor H.I. Mkhize	Female	841223 1157 08 1	ANC PR Cllr Ordinary Member of Council
Councillor T.M. Zungu	Male	711114 5332 08 4	DA PR Cllr Ordinary Member of Council

Councillor M. Magubane	Male	840606 6293 08 6	EFF PR Cllr Ordinary Member of Council
Councillor M.B. Ntombela	Female	640515 0508 08 8	NFP PR Cllr Ordinary Member of Council
Councillor J.S. Mhlongo	Male	620201 5535 08 7	NFP PR Cllr Ordinary Member of Council
Councillor M.N. Mgabhi	Female	540110 0871 08 1	NFP PR Cllr Ordinary Member of Council
Councillor M.O. Zungu	Male	760207 5374 08 8	NFP PR Cllr Ordinary Member of Council
Councillor X.N. Sithole	Male	910404 6804 08 5	NFP PR Cllr Ordinary Member of Council
Councillor S.S. Ntombela	Male	770413 5363 08 3	NFP PR Cllr Ordinary Member of Council
Councillor T.D. Sikhakhane	Male	821226 5501 08 3	ANC PR Cllr Ordinary Member of Council

Notes:

Cllr SF. Zungu resigned in October 2022

Cllr S.N. Buthelezi was nominated into the Executive and Finance Committee in November 2022

Cllr B.S. Khanyile was appointed in November 2022

1. Return of Attendance of Council Meetings in 2022/2023 Financial Year Ending 30 June 2022

COUNCILLORS NAMES	COUNCIL MEETINGS	
	Ordinary Meetings Total Number (8)	Special Meetings Total Number (6)
Councillor S.M. Buthelezi	8	6
Councillor W.M. Ntshangase	8	5
Councillor T.G. Madela	7	6
Councillor M.S. Buthelezi	7	6
Councillor C.K. Zungu	8	5
IBamba buKhosi N.N.E. Mpungose	0	0
Inkosi P.V.N. Ntombela	3	1
Councillor M.B. Buthelezi	8	6
Councillor M.R. Dubazane	4	2
Councillor M.S. Gcaba	8	5
Councillor S.M. Khuzwayo	7	7
Councillor J.B. Mlotshwa	5	5
Councillor S.S. Siwela	8	6
Councillor S.F. Zungu*	2	2
Councillor T.J. Mangele	4	6
Councillor F.M. Buthelezi	8	6
Councillor P.M. Mthethwa	7	5
Councillor N.D. Masondo	8	5
Councillor S.N. Buthelezi	8	5
Councillor L.D. Khumalo	5	6
Councillor J.E. Xulu	6	5
Councillor A.M. Sibiya	7	3
Councillor T. Ndlela	8	5
Councillor M.D. Xulu	7	6
Councillor M. Mkhize	7	6

Councillor N.E. Madela	8	6
Councillor F.M. Dlamini	8	6
Councillor F. Ndawonde	8	3
Councillor M.I. Ngcobo	6	6
Councillor L.K. Mbatha	8	6
Councillor S.B. Mhlongo	7	6
Councillor S.D. Sibiyi	8	5
Councillor S.W. Mkhize	7	5
Councillor T.P. Khanyile	8	6
Councillor S.M. Xulu	6	5
Councillor N.E. Dlamini	8	5
Councillor T.V. Nxumalo	8	3
Councillor S. Ntshingila	8	2
Councillor T.M. Khumalo	5	2
Councillor H.I. Mkhize	6	4
Councillor T.M. Zungu	7	3
Councillor M. Magubane	7	5
Councillor M.B. Ntombela	8	6
Councillor J.S. Mhlongo	4	2
Councillor M.N. Mgabhi	8	6
Councillor M.O. Zungu	8	5
Councillor X.N. Sithole	8	6
Councillor S.S. Ntombela	6	3
Councillor T.D. Sikhakhane	4	2
Councillor B.S. Khanyile*	5	4

Notes: Cllr S.F. Zungu resigned in October 2022

Cllr B.S. Khanyile was appointed in November 2022

APPENDIX B

Appendix B

1. Terms of Reference for Council Standing Committees

1.1 The Executive and Finance Committee

Powers delegated to the Executive and Finance Committee

General Powers

- Designates Councillors, as determined by the MEC as full-time Councillors.
- Sets policy in respect of matters falling within the delegated powers of the Executive Committee or within the powers of the executive, below itself.
- Comments on proposed legislation and government policies.
- Appoints or nominates Councillors to attend national and local meetings/conferences/ seminars, etc.
- Appoints or nominates Councillors to represent Council on outside bodies.
- Co-ordinates the operations of the Councillors;
- Decides to institute or defend any action in the High Court, or court of equal or higher stature.
- Decides to institute or defend arbitration proceedings in matters where it otherwise would have been dealt with the High Court or court of equal or higher stature.
- Grants leave of absence to members from meetings of the Executive Committee.
- Decisions to expropriate immovable property or rights in or to immovable property within a prescribed policy framework.

Executive and Finance Committee					
No.	Councillors Names	Political Party	Position	Ordinary Meetings Total Number (12)	Special Meetings Total Number (8)
1	Cllr W.M. Ntshangase	IFP	Chairperson	12	7
2	Cllr T.G. Madela	IFP	Member	10	8
3	Cllr M.B. Buthelezi	IFP	Member	12	7
4	Cllr M.R. Dubazane	ANC	Member	7	4
5	Cllr M.S Gcaba	NFP	Member	11	6
6	Cllr S.M. Khuzwayo	IFP	Member	11	6
7	Cllr J.B. Mlotshwa	EFF	Member	5	3
8	Cllr S.S. Siwela	IFP	Member	10	7
9	Cllr S.F. Zungu*	IFP	Member	2	2
10.	Cllr S.N. Buthelezi *	IFP	Member	8	4
10	Cllr S.M. Buthelezi	IFP	Ex officio Member	7	6

Notes:- Cllr S.F. Zungu resigned in October 2022
Cllr S.N. Buthelezi was appointed into EXCO in November 2022

2. Financial Matters

- Determines the amount of loss of damage suffered by Council.

- where the Municipal Manager or any other manager reporting directly to the Municipal Manager or other staff member has been responsible for such loss or damage and recovers the loss or damage from them.
- Takes any appropriate action regarding any loss of or shortage in funds or property belonging to or controlled by the Council involving alleged fraud, theft, or negligence on the part of all staff, members of Council or any other structure of Council.
- Approves the virement of funds of any capital amount provided that such virement is taken up in the adjustment estimates.
- Resolves any other matter not specifically reserved by Council or specifically delegated to another structure or individual.

The Portfolio Committees are established with the primary objective of oversight in respect of departmental performance. These Committees analyse departmental performance targets set in the IDP, Service Delivery Budget Implementation Plan (SDBIP) and other specific documented deliverables agreed to as determined by Council and adopted as amendments to the SDBIP.

The oversight functions of Portfolio Committees are provided below. It is important not to lose sight of general functions as they provide the basis for specific oversight roles.

3. Responsibilities of Portfolio Committees:

The responsibilities of the Portfolio Committees, in respect of their functional areas are: -

- To develop and recommend strategy.
- To develop and recommend by-laws.
- To consider and make recommendations in respect of the draft budget and IDP.
- To ensure public participation in the development of policy, legislation, IDP and budget.
- To exercise oversight on all functional areas.

2.1 The general functions of Portfolio Committees are:

- To formulate in consultation with the relevant Head of Department, policy falling within the functional area of the portfolio.
- To receive and consider annual business plans falling within the functional area of the portfolio.
- To oversee the implementation of the business plans of the functional areas of the portfolio.
- To oversee the review of financial performance against approved budgets relating to prior and current years including dealing with reports from the Auditor-General.
- To formulate and prepare in consultation with the relevant Head of Department the draft budget in respect of the functional areas of the portfolio, including tariffs of charges.
- To receive and consider reports and recommendations submitted in respect of the functional areas of the portfolio.
- To ensure compliance with the legislation, norms, and standards in respect of the functional areas of the portfolio.
- To recommend the passing or amendments of by-laws pertaining to the function of the portfolio.
- To evaluate and recommend the prioritization of projects falling within the functional areas of the portfolio; and
- To consult with the municipal manager and the relevant Head of Department on Council's policies and programs

3.1 Community Services Portfolio Committee

Legislative Functions:

- Control of public nuisances
- Cleansing of public places
- Refuse removal, refuse dumps and solid waste disposal.
- Public Libraries
- Community Awareness Programmes
- Indigent Support
- Youth Social Development Programmes
- Cultural Programmes
- HIV/AIDS and communicable diseases
- Greening Programmes
- Indigent and Pauper Burial
- Amusement facilities
- Local amenities
- Local sport facilities
- Parks and recreation

Administrative Functions:

- Municipal Libraries
- Sport on municipal facilities and within the municipal area
- Licensing of dogs
- Refuse dumps.
- Cemeteries and burials
- Facilities for the accommodation of, care and burial of animals
- Social upliftment programmes

Community Services Portfolio Committee				
No.	Councillors Names	Political Party	Position	Total Number of Meetings: 12
1	Cllr S. S. Siwela	IFP	Chairperson	11
2	Inkosi PVN Ntombela	Section 81 TL	Member	3
3	Cllr M. S. Buthelezi	IFP	Member	10
4	Cllr N. D. Masondo	IFP	Member	9
5	Cllr M. Magubane	EFF	Member	8
6	Cllr L. K. Mbatha	IFP	Member	9
7	Cllr S. Ntshingila	ANC	Member	9
8	Cllr T. V. Nxumalo	IFP	Member	6
9	Cllr C. K. Zungu	IFP	Member	9
10	Cllr M.S. Gcaba	NFP	Member	11

3.2 Local Economic Development and Tourism Portfolio Committee

Legislative Functions:

- Local Economic Development
- Rural Development
- Small Medium Micro Enterprises Development
- Trading Regulations
- Informal sector development
- Provision and maintenance of Tourism services, sites, and attractions
- Site Heritage and cultural preservation and development
- Promotion, marketing, and development of Local Tourism
- Monitoring of Local Tourism operators

Administrative Functions:

- Local Economic Development Awareness Programmes
- Facilitation of rural development initiatives
- Promotion of job creation initiatives
- Skills Development for Co-operatives and SMMEs.
- Grants –In-Aid
- Business Administration
- Business partnerships
- Economic research and policy
- Trading management
- Promotion of international relations
- Drive Tourism quality assurance
- Provision and maintenance of tourist services
- Tourism Awareness Programmes
- Tourism sites and attractions
- Regulation of tourism operators
- Tourism structures and institutions
- Maintaining Database of registered tourism products and service providers
- Local Information Services
- Capacity Building

Local Economic Development & Tourism Portfolio Committee				
No	Initials and Surname	Position/Role	Political Party	Total Number of Meetings: 12
1	Cllr M B Buthelezi	Chairperson	IFP	12
2	Cllr N.E. Dlamini	Member	IFP	7
3	Cllr T. P. Khanyile	Member	IFP	8
4	Cllr L D. Khumalo	Member	IFP	8
5	Cllr T.M. Khumalo	Member	ANC	7
6	Cllr M.N. Mgabhi	Member	NFP	8
7	Cllr M. I. Ngcobo	Member	IFP	8
8	Cllr S.D. Sibiya	Member	IFP	9
9	Cllr X. N. Sithole	Member	NFP	12

3.2 The Technical Services Portfolio Committee

Legislative functions:

- Electricity and gas reticulation matters
- Storm-water management systems
- Municipal roads
- Street lighting
- Fleet Management

Administrative Functions:

- Sustainable provision of technical and Infrastructure
- Electricity Supply
- Building Maintenance
- Municipal Roads Management

Technical Services Portfolio Committee				
No.	Councillors Names	Political Party	Position	Total Number of meetings: 12
1	Cllr T. G. Madela	IFP	Chairperson	9
2	Cllr S. N. Buthelezi *	IFP	Member	4
3	Cllr B.S. Khanyile *	IFP	Member	4
4	Cllr S. W. Mkhize	IFP	Member	8
5	Cllr T. Ndlela	IFP	Member	10
6	Cllr M. B. Ntombela	NFP	Member	9
7	Cllr J. E. Xulu	IFP	Member	9
8	Cllr S. M. Xulu	IFP	Member	9
9	Cllr T. M. Zungu	DA	Member	4
10	Cllr T.D. Sikhakhane	ANC	Member	4

Notes: -

Cllr S.N. Buthelezi was redeployed from this Portfolio Committee in October 2022

Cllr B.S. Khanyile was deployed into this Portfolio Committee in November 2022

3.4 Planning and Development Portfolio Committee

Legislative functions:

- Spatial Planning and Land Use Management
- Planning and Development
- Real Estates
- Housing Development
- Alienation, acquisition, and use of immovable residential property
- Building regulations
- Billboards and the display of adverts in public places
- Fencing and fences

Administrative Functions:

- Development planning
- Land Use and Development Management
- Land survey
- Housing administration
- Sustainable Provision of land
- IDP
- GIS

Planning and Development Portfolio Committee				
No	Initials and Surname	Position/Role	Political Party	Total Number of Meetings: 12
1	Cllr S. M. Khuzwayo	IFP	Chairperson	11
2	Ibamba Bukhosi NNE Mpungose	Section 81 TL	Member	0
3	Cllr F.M. Dlamini	IFP	Member	9
4	Cllr T. J. Mangele	IFP	Member	7
5	Cllr J. S. Mhlongo	NFP	Member	5
6	Cllr S. B. Mhlongo	IFP	Member	7
7	Cllr J. B. Mlotshwa	EFF	Member	6
8	Cllr H. I. Mkhize	ANC	Member	9
9	Cllr M. Mkhize	IFP	Member	8
10	Cllr A.M. Sibiyi	IFP	Members	7

3.5 Protection Services Portfolio Committee

Legislative Functions:

- Control of traffic and parking
- Security
- Law Enforcement
- Pounds
- Noise pollution
- Public gatherings management

Administrative Functions:

- Fire Fighting services
- Disaster Management
- Road Safety
- Development and Implementation of rank permits
- Issue learners and driver's license
- Road Traffic Administration

Protection Services Portfolio Committee				
No	Initials and Surname	Political Party	Position/Role	Total Number of meetings: 12
1	Cllr S. F. Zungu *	IFP	Chairperson	2
2.	Cllr S.N. Buthelezi *	IFP	Chairperson	7
3.	Cllr F. M. Buthelezi	IFP	Member	12
4.	Cllr M.R. Dubazane	ANC	Member	3
5.	Cllr N. E. Madela	IFP	Member	11
6.	Cllr P. M. Mthethwa	IFP	Member	7
7.	Cllr F. Ndawonde	IFP	Member	6
7.	Cllr S. S. Ntombela	NFP	Member	8
8.	Cllr M. D. Xulu	IFP	Member	10
9.	Cllr M.O. Zungu	NFP	Member	10

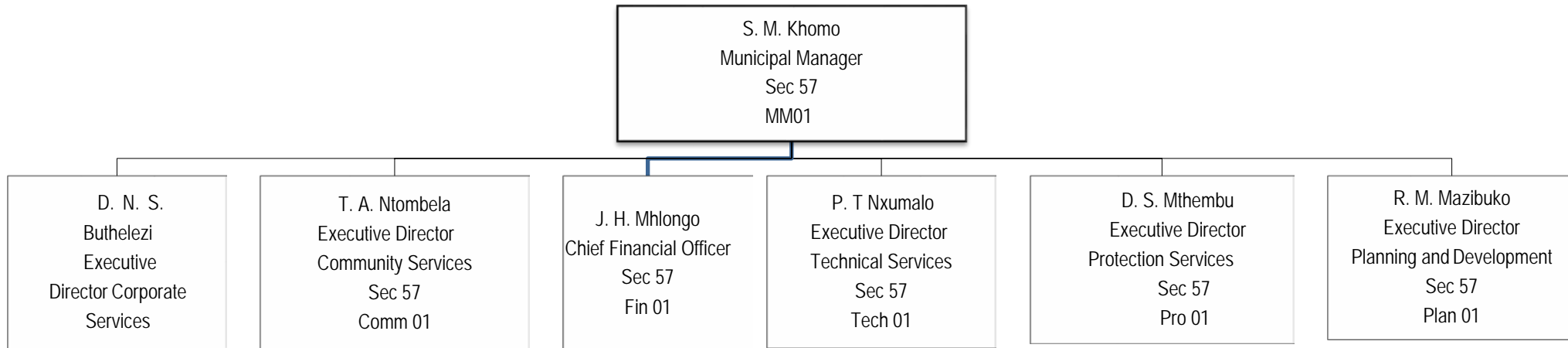
Notes:-

Cllr S.F. Zungu resigned in October 2022

Cllr S.N. Buthelezi was deployed into this Portfolio Committee in November 2022

APPENDIX C

ULUNDI LOCAL MUNICIPALITY MANAGEMENT STRUCTURE 2022/2023



APPENDIX D

Appendix D

1. Functions of the Municipality

Chapter 3, Section 11 of the Local Government: Municipal Systems Act, No. 32 of 2000 provides that the Executive and legislative authority of a municipality is exercised by the council of the municipality and the council takes all the decisions of the municipality although in terms of section 59, a municipal council must develop a system of delegation that will maximize administrative and operational efficiency and provide for adequate checks and balances.

A municipality exercises its legislative or executive authority by: -

- Developing and adopting policies, plans, strategies and programmes including targets for delivery Promoting and undertaking development,
- Establishing and maintaining and administration.
- Administering and regulating its internal affairs and the local government affairs of the local community. Implementing applicable national and provincial legislation and its by-laws.
- Providing municipal services to the local community or appointing appropriate service providers.
- Monitoring and where appropriate regulating municipal services where those services are provided by service providers other than the municipality.
- Preparing, approving and implementing its budget.
- Imposing and recovering rates, taxes, levies duties, services fees and surcharges on fees including setting and implementing tariff, rates and tax and debt collection policies.
- Monitoring the impact and effectiveness of any services, policies, programmes and plans. Establishing and implementing performance management systems.
- Promoting a safe and healthy environment.
- Passing by-laws and taking decisions on any abovementioned matters; and (n) Doing anything else within its legislative and executive competence.

For Ulundi Municipality, to fulfil the above-mentioned mandate, it has invoked Section 59 of the System Act with the following objectives in mind:

- Ensure maximum municipal administrative and operational efficiency without compromising accountability.
- Provide for good governance and allow for adequate checks and balances.
- Delegate decision making to the most effective level within the administration.
- Involve employees in management decisions as far as practicable.
- Promote a sense of collective responsibility for performance.
- Assign clear delegated duties for the management and co-ordination of administrative components, systems and mechanisms.
- Define in precise terms the delegated duties of each political structure political office bearer and the municipal manager.
- Determine the relationships amongst the political structures, political of the bearers and the administration and the appropriate lines of accountability and reporting for each of them.

1.1 Functions of the Municipality through the Department of Technical Services

This department is responsible for the following functions Electricity reticulation matters (electricity supply)

- Municipal road management
- Storm water management systems
- Street lighting
- Buildings maintenance
- Sustainable provision of technical, and infrastructure
- Fleet management

1.2 Functions of the Municipality through the Department of Development Planning

This department is responsible for the following functions.

- Building regulations
- Development Planning
- Land survey
- Land use management
- Real estates
- Housing development and administration
- Alienation acquisition and use of immovable residential property
- Billboards and the display of adverts in public places

1.3 Functions of Community Services

This department is responsible for the following functions.

- Refuse removal, refuse dumps and solid waste disposal.
- Cleansing of public places
- Control of public nuisance
- Public Libraries
- Community Awareness Programmes
- Indigent Support
- Youth Social Development Programmes
- Cultural programmes
- HIV and communicable diseases
- Greening programmes
- Parks and Recreations
- Local amenities
- Local sports facilities
- Indigent and Pauper burials
- Cemeteries and burials

1.4 Functions of the Department of Protection Services

This department is responsible for the following functions.

- Road Traffic Administration;
- Road safety,
- Control of traffic and parking.
- Security and Law enforcement.
- Disaster management.
- Firefighting services.
- Issuing of Learners and Drivers licenses.
- Pound management.
- Public gatherings management.
- Noise pollution management.
- Development and implementation of ranks permits.

1.5 Functions of the Department of Financial Services

This department is responsible for the following functions.

- Asset Management
- Supply Chain Management
- Revenue, Expenditure Management and Control
- Prepare of Annual Financial Statements
- Annual Budget Preparation and Adjustment

1.6 Functions of the Department of Corporate Services

This department is responsible for the following functions

Council Support

- Manages all Council, Section 79 committees (Portfolio committees), and MPAC and Audit committee meetings and provide secretariat duties.
- Manages matters relating to Ward committee meetings and community development workers - Ensure that committee minutes and records are safely kept.

Registry

Registry is charged with the management of municipal records e.g.

- Paper based records.
- Electronic records
- Micrographic records
- Audi-visual records
- Security classified records in all formats

Human Resources

- Implements the administration of the councils' obligation in respect of:
- the Employment Equity Act
- the skills Development Act
- the Labour Relations
- the Basic Conditions of Employment Act
- -Attend to all other human resources related matters such as:
- Personnel provisioning
- Personnel utilization
- Personnel exit.

Legal Services

- Conducts case law and legal research.
- Legal interpretation and opinion
- Legal consultation
- Contracts and agreements
- Legal proceedings
- Administration (Reports and Records)

Local Economic Development

- Local Economic Development.
- Rural development.
- Small, medium micro enterprises development.
- Trading regulations.
- Informal sector development.
- Local Economic Development Awareness Programmes.
- Promotion of international relations.
- Promotion of Job creation initiatives

Tourism

- Tourism initiatives
- Aligning outcomes of broader tourism objectives
- Promoting and positioning the region in so far as Tourism is concerned.
- Project co-ordination and events management
- Information update, reports and correspondence
- Tourism awareness programmes
- Promoting, marketing and development of local tourism
- Tourism quality assurance

Internal Audit

This structure is established in terms of section 165 of the MFMA:

Prepare a risk-based audit plan and an internal audit program for each financial year.

Advise the accounting officer and report to the audit committee on the implementation of the internal audit plan and matters relating to:

- Internal Audit
- Internal Controls
- Accounting Procedures and Practices.
- Risk And Risk Management.
- Performance Management.
- Loss Control
- Compliance With the MFMA, Dora and Any Other Applicable Legislation.
- Perform Such other duties as may be assigned to it by the accounting officer.

APPENDIX E

Appendix E

1. Ward Reporting

1.1 Introduction

The government is committed to a form of participation which is empowering, and this includes the creation of democratic representative structures such as ward committees to assist in planning, implementation and monitoring of service delivery at ward level. In addition, this framework seeks to deepen the involvement of local communities in Local Governance matters by incorporating ward committees and communities at large in consultation around key municipal process such as the IDP, Budget process, Performance Management System and service delivery.

There is a need to improve the accountability of ward (committees) and municipal structures to community they serve. This will further assist municipalities with the practical implementation of a well-planned, resourced and a more structured participation programme, so that communities can actively contribute to the decision-making process within the council and to become agents of change and development.

Ward committees should be given necessary capacity and resources to develop and implement Ward Plans, which are Ward Operational Plan and Ward Improvement Plan thus extending the impact of ward committees in the community and within the council in order to further strengthen the impact of ward committees in Municipalities as well as in communities they serve, there is a need for a framework to make provision for specific functions to be performed by ward committees. This may assist to clarify the roles and responsibilities as uniform minimum requirements for ward committees.

1.2 Background

The Local Government Structures Act 117 of 1998 in Chapter 2 paragraph (2-6) as amended outlines the object of the national framework in terms of the role and support for ward committees in particular around payment of stipend payments of R1000.00.

Further it charts the functionality of ward committees by linking the payment of stipend to key functional indicators, amongst these:

- Number of ward committee management meetings held.
- Submission and tabling of ward reports and reviewed ward plans to Council
- Number of door-to-door campaigns and/or interactions with all relevant substructures
- Number of complaints, queries and requests registered from the community and attended to
- Participation in projects and programmes of municipalities

In light of these indicators the EMM is committed through various supporting policies to ensure that ward committees' function as intended and are able to enhance participatory governance in a manner that would encourage maximum community involvement.

2. Functioning of Ward Committees

A Ward Committee Member may make recommendations on any matter affecting its ward to the Ward Committee, the Executive Committee or Support Committees or Council. The Ward Committee will be regarded as the statutory structure, recognized by the Municipal Council as its body and communication channel on matters affecting the ward, including, but not limited to:

- Representing the community on the compilation and implementation of the IDP
- Ensuring constructive and harmonious interaction between the Municipality and its community
- Budgeting process with an aid to develop the ward and the entire Municipality.

To serve as a mobilizing agent for community action. This may be achieved as follows:

- Attending to all matters that affect and benefit the community.
- Acting in the best interest of the community

Ensure that active participation of the communityin:

- Service payment campaigns
- The Municipality's budgetary process
- Decisions about the provisions of Municipal services
- Decisions about By-laws and or policies
- Such other functions as may be assigned to it by the Municipal Council
- Performance management systems
- Izimbizo for community participation

In terms of section 16 (2) of the Municipal Systems Act, the above functions and powers should not be interpreted as permitting interference with the Councils right to govern and to exercise its executive and legislative authority.

2.1 Determination of Interests to be Represented in Ward Committees by Individual Members (Sector Representation)

At least one Ward Committee member must be elected from the following interest groups [Sect.73. (3) Municipal Structures Act] Act 117 of 1998 as amended.

Composition of seats

There are ten (10) members that constitute a Ward Committee plus a Ward Councillor who is also the Chairperson of the Committee:

The below listed seats are commonly found in all wards:

- Women seat-which is compulsory to all Wards.
- Youth seat – mandatory to all Wards.
- Physically Challenged seat.
- Traditional leadership seat.
- Business Sector seat.
- Agricultural seat.

- Faith Based seat (NGO).
- Public Transport seat.
- Safety and Security seat.
- Tourism seat.
- Health.
- Sports and Recreation.
- Informal Traders, etc.

3. Functionality of Ward Committees

There has been a great improvement in the functionality of Ward Committee since the dedicated division for Public Participation with dedicated officials has been formalized. We therefore have the 100% functionality consistently in all 24 wards.

Training of Ward Secretariat members assists in the safe keeping of wad documentation which has been the challenge in the previous committee and Councillors which led to loss of information and POE that is needed by CoGTA to assess the functionality of all ward committees.

3.1 Establishment of New Ward Committees: Term 2021/2026

The ward committee's election started shortly after the National Local Government Elections and were very successful. Cogta inducted them on the 31st of March 2022. The induction was followed by the training and thereafter the launch of ward committee by the Speaker was done on the 31st of May 2022 and that marked the end of establishment phase of the ward committees.

3.2 Functionality Results of each Ward per Quarter In 2022/2023

Ward Committee Sitting Dates					
Ward Name	1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter	Status
1	12/07/2022 16/08/2022 13/09/2022	11/10/2022 01/11/2022 01/12/2022	10/01/2023 14/02/2023 14/03/2023	04/04/2023 02/05/2023 13/06/2023	1 st – functional 2 nd – functional 3 rd – functional 4 th – functional
2	01/07/2022 12/08/2022 02/09/2022	14/10/2022 21/11/2022 02/12/2022	20/01/2023 03/02/2023 03/03/2023	07/04/2023 05/05/2023 22/06/2023	1 st – functional 2 nd – functional 3 rd – functional 4 th – functional
3	07/07/2022 11/08/2022 01/09/2022	06/10/2022 03/11/2022 08/12/2022	05/01/2023 09/02/2023 01/03/2023	06/04/2023 04/05/2023 08/06/2023	1 st – functional 2 nd – functional 3 rd – functional 4 th – functional
4	18/07/2022 18/08/2022 16/09/2022	17/10/2022 17/11/2022 08/12/2022	17/01/2023 17/02/2023 16/03/2023	17/04/2023 17/05/2023 19/06/2023	1 st – functional 2 nd – functional 3 rd – functional 4 th – functional
5	06/07/2022 03/08/2022 07/09/2022	05/10/2022 02/11/2022 07/12/2022	04/01/2023 08/02/2023 15/03/2023	05/04/2023 03/05/2023 07/06/2023	1 st – functional 2 nd – functional 3 rd – functional 4 th – functional

6	15/07/2022 17/08/2022 19/09/2022	19/10/2022 15/11/2022 09/12/2022	16/01/2023 16/02/2023 17/03/2023	19/04/2023 08/05/2023 15/06/2023	1 st – functional 2 nd – functional 3 rd – functional 4 th – functional
7	05/07/2022 02/08/2022	04/10/2022 08/11/2022	24/01/2023 07/02/2023	11/04/2023 09/05/2023	1 st – functional 2 nd – functional
Ward Committee Sitting Dates					
Ward Name	1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter	Status
	06/09/2022	06/12/2022	07/03/2023	06/06/2023	3 rd – functional 4 th – functional
8	04/07/2022 04/08/2022 04/09/2022	03/10/2022 04/11/2022 06/12/2022	06/01/2023 02/02/2023 02/03/2023	03/04/2023 01/05/2023 02/06/2023	1 st – functional 2 nd – functional 3 rd – functional 4 th – functional
9	14/07/2022 08/08/2022 08/09/2022	13/10/2022 10/11/2022 12/12/2022	18/01/2023 06/02/2023 13/03/2023	13/04/2023 08/05/2023 05/06/2023	1 st – functional 2 nd – functional 3 rd – functional 4 th – functional
10	21/07/2022 01/08/2022 15/09/2022	21/10/2022 14/11/2022 01/12/2022	23/01/2023 01/02/2023 09/03/2023	14/04/2023 11/05/2023 06/06/2023	1 st – functional 2 nd – functional 3 rd – functional 4 th – functional
11	08/07/2022 05/08/2022 09/09/2022	07/10/2022 11/11/2022 09/12/2022	13/01/2023 10/02/2023 10/03/2023	24/04/2023 12/05/2023 09/06/2023	1 st – functional 2 nd – functional 3 rd – functional 4 th – functional
12	22/07/2022 22/08/2022 21/09/2022	25/10/2022 23/11/2022 06/12/2022	02/01/2023 23/02/2023 24/03/2023	12/04/2023 23/05/2023 23/06/2023	1 st – functional 2 nd – functional 3 rd – functional 4 th – functional
13	21/07/2022 31/08/2022 27/09/2022	28/10/2022 30/11/2022 13/12/2022	31/01/2023 24/02/2023 30/03/2023	28/04/2023 31/05/2023 29/06/2023	1 st – functional 2 nd – functional 3 rd – functional 4 th – functional
14	11/07/2022 15/08/2022 12/09/2022	10/10/2022 07/11/2022 15/12/2022	09/01/2023 13/02/2023 06/03/2023	10/04/2023 15/05/2023 12/06/2023	1 st – functional 2 nd – functional 3 rd – functional 4 th – functional
15	20/07/2022 19/08/2022 20/09/2022	20/10/2022 22/11/2022 09/12/2022	19/01/2023 22/02/2023 22/03/2023	20/04/2023 19/05/2023 21/06/2023	1 st – functional 2 nd – functional 3 rd – functional 4 th – functional
16	19/07/2022 23/08/2022 22/09/2022	18/10/2022 16/11/2022 06/12/2022	12/01/2023 21/02/2023 21/03/2023	18/04/2023 16/05/2023 20/06/2023	1 st – functional 2 nd – functional 3 rd – functional 4 th – functional
17	21/07/2022 26/08/2022 30/09/2022	31/10/2022 24/11/2022 14/12/2022	25/01/2023 23/02/2023 31/03/2023	21/04/2023 26/05/2023 30/06/2023	1 st – functional 2 nd – functional 3 rd – functional 4 th – functional

18	25/07/2022 24/08/2022 23/09/2022	31/10/2022 23/11/2022 13/12/2022	02/01/2023 02/02/2023 24/03/2023	3/04/2023 23/05/2023 23/06/2023	1 st – functional 2 nd – functional 3 rd – functional 4 th – functional
19	13/07/2022 10/08/2022 14/09/2022	12/10/2022 09/11/2022 11/12/2022	15/01/2023 08/02/2023 12/03/2023	10/04/2023 14/05/2023 14/06/2023	1 st – functional 2 nd – functional 3 rd – functional 4 th – functional
Ward Committee Sitting Dates					
Ward Name	1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter	Status
20	27/07/2022 30/08/2022 28/09/2022	27/10/2022 29/11/2022 12/12/2022	27/01/2023 28/02/2023 29/03/2023	25/04/2023 29/05/2023 27/06/2023	1 st – functional 2 nd – functional 3 rd – functional 4 th – functional
21	28/07/2022 24/08/2022 23/09/2022	24/10/2022 24/11/2022 12/12/2022	25/01/2023 01/02/2023 28/03/2023	14/04/2023 24/05/2023 02/06/2023	1 st – functional 2 nd – functional 3 rd – functional 4 th – functional
22	28/07/2022 29/08/2022 29/09/2022	24/10/2022 28/11/2022 05/12/2022	30/01/2023 20/02/2023 20/03/2023	24/04/2023 30/05/2023 28/06/2023	1 st – functional 2 nd – functional 3 rd – functional 4 th – functional
23	22/07/2022 22/08/2022 21/09/2022	25/10/2022 18/11/2022 13/12/2022	03/01/2023 20/02/2023 23/03/2023	12/04/2023 22/05/2023 16/06/2023	1 st – functional 2 nd – functional 3 rd – functional 4 th – functional
24	26/07/2022 25/08/2022 26/09/2022	26/10/2022 25/11/2022 08/12/2022	26/01/2023 27/02/2023 27/03/2023	26/04/2023 25/05/2023 26/06/2023	1 st – functional 2 nd – functional 3 rd – functional 4 th – functional

4 Challenges

- Frequent training and capacitation of Ward Committees by the Municipality is necessary to keep the consistent 100% functionality of Ward Committees.
- Community feedback meetings not being held by other Councillors; hence it scores more marks in the assessment of the ward functionality.
- Insufficient Human Resource in the Public Participation office is indeed a big challenge.
- Scarcity of tools of trade to provide Ward Committees for their record safe keeping.
- Some Ward Committees had challenges of prolonged sick periods of its Councillors and that caused a problem in them signing or authorizing the validity of ward sittings and community meetings held in that particular period.

5 Interventions by the Municipality to sustain the Functional and to assist in the Elimination of Non-Functional Ward Committees.

- The Council to provide training or to capacitate Ward Committee members to ensure that they thoroughly understand their functions until the end of their term of Office.
- Proposed staffing of the Public Participation Office and the Office of the Speaker.

- Review of stipend payment for 2022/2023, from R1000.00 to R1300.00
- Encouragement of Ward Councillors to hold Community feedback meetings consistently and not to skip a quarter without the Community Feedback meeting hence it is a requirement that they hold the Community Feedback meetings quarterly.
- The Department to allocate budget for Ward Committees tools of trade and other financial support needed to sustain functionality of Ward Committees.
- To those Wards that had a challenge of ill Ward Councillors, the Speaker as the Chairperson of the Council will ensure that such Wards are given support by other Council. The Provincial COGTA be formally informed in writing as to what support will Municipality.

6 Community Feedback Meetings

WARD 01

DATE	VENUE	TIME
01/07/2022	Sizani	10H00
19/07/2022	Ombimbini	10H00
23/07/2022	Ningizimu	10H00
09/08/2022	Mantungweni	10H00
06/09/2022	Kwamdundo	10H00
11/10/2022	eMpambukweni	10H00
29/10/2022	KwaMagquma	10H00
05/11/2022	KwaCencethu	10H00
12/11/2022	Skhwebezane	10H00
26/11/2022	Mtshikini	10H00
02/12/2022	Ngogelana	10H00
16/12/2022	Zidwadweni	10H00
05/01/2023	Sibomvu	10H00
05/02/2023	eMbizeni	10H00
16/03/2023	Stanford	10H00
02/04/2023	eMantungweni	10H00
04/05/2023	eGabazi	10H00
10/06/2023	eNkunge	10H00

WARD 02

DATE	VENUE	TIME
15/07/2022	Nodayana Hall	09H00
29/07/2022	Ekushumayeleni Area	09H00
12/08/2022	Nodayana Hall	09H00
26/08/2022	Sizilo Area	09H00
16/09/2022	Nodayana Hall	09H00
30/09/2022	Nhlohlela Area	09H00
14/10/2022	Nodayana Hall	09H00
28/10/2022	Mndaweni Area	09H00
11/11/2022	Nodayana Hall	09H00
25/11/2022	Ophisweni Area	09H00
15/12/2022	Nodayana Hall	09H00
30/12/2022	Zinqaqeni Area	09H00
13/01/2023	Nodayana Hall	09H00
27/01/2023	Swelenkomo	09H00
10/02/2023	Nodayana Hall	09H00
24/02/2023	Klaya Area	09H00

17/03/2023	Nodayana Hall	09H00
31/03/2023	Ekushumayeleni Area	09H00
14/04/2023	Nodayana Hall	09H00
28/04/2023	Brush Area	09H00
12/05/2023	Nodayana Hall	09H00
26/05/2023	Nhlohlela Area	09H00
15/06/2023	Nodayana Hall	09H00
30/06/2023	Nhlangandlovu Area	09H00

WARD 03

DATE	VENUE	TIME
13/07/2022	Dayingubo	09H00
14/07/2022	Thandaziphi	09H00
17/08/2022	Nsukangihlale	09H00
18/08/2022	Godlankomo	09H00
28/09/2022	Dayingubo	09H00
29/09/2022	Thandaziphi	09H00
19/10/2022	Nsukangihlale	09H00
20/10/2022	Godlankomo	09H00
16/11/2022	Thandaziphi	09H00
17/11/2022	Dayingubo	09H00
07/12/2022	Godlankomo	09H00
08/12/2022	Nsukangihlale	09H00
20/01/2023	Thandaziphi	09H00
21/01/2023	Dayingubo	09H00
14/02/2023	Nsukangihlale	09H00
15/02/2023	Godlankomo	09H00
04/03/2023	Dayingubo	09H00
05/03/2023	Thandaziphi	09H00
11/04/2023	Godlankomo	09H00
12/04/2023	Nsukangihlale	09H00
20/05/2023	Dayingubo	09H00
21/05/2023	Thandaziphi	09H00
19/06/2023	Nsukangihlale	09H00
20/06/2023	Godlankomo	09H00

WARD 04

DATE	VENUE	TIME
14/07/2022	Stetema	10H00
11/08/2022	Mlovu	10H00
15/09/2022	Esidakeni	10H00
20/10/2022	Ezembeni	10H00
10/11/2022	Engubaneni	10H00
08/12/2022	Ogedleni	10H00
19/01/2023	Echibini	10H00
09/02/2023	Emshayazafe	10H00
08/03/2023	Ekudubekeni	10H00
07/04/2023	Esidakeni	10H00
11/05/2023	Ezembeke	10H00
07/06/2023	Mshiyazafe	10H00

WARD 05

DATE	VENUE	TIME
15/07/2022	Ntambonde Hall	10H00
15/08/2022	Mpanza Hall	10H00
12/09/2022	Esikhumbeni Hall	10H00
10/10/2022	Magagadolo Hall	10H00
16/11/2022	Mpanza Hall	10H00
12/12/2022	Mpanza Hall	10H00
11/01/2023	eDulini	10H00
13/02/2023	Phangode	10H00
15/03/2023	Mpanza Hall	10H00
10/04/2023	Ntambonde	10H00
15/05/2023	Esikhumbeni Hall	10H00
14/06/2023	Mpanza Hall	10H00

WARD 06

DATE	VENUE	TIME
13/07/2022	Mabeka	10H00
10/08/2022	Bayeni	10H00
14/09/2022	Mncongweni	10H00
12/10/2022	Mwelase	10H00
09/11/2022	Mbambakunzi	10H00
14/12/2022	Ogodweni	10H00
11/01/2023	Dlebe Cmmunity Centre	10H00
08/02/2023	Mbotsheni	10H00
08/03/2023	Dlabane	10H00
12/04/2023	Nsukazi	10H00
10/05/2023	Mabeka	10H00
14/06/2023	Bayeni	10H00

WARD 07

DATE	VENUE	TIME
09/07/2022	Siphiva	09H00
09/07/2022	Mnqawe	09H00
12/08/2022	KwaBhungana	09H00
08/09/2022	Xasana	09H00
08/10/2022	Exolo	09H00
11/11/2022	Equbeni	09H00
03/12/2022	Obhokweni	09H00
14/01/2023	Enqunwaneni	09H00
11/02/2023	Emame	09H00
11/03/2023	Endide	09H00
08/04/2023	Obhokweni	09H00
12/05/2023	Equbeni	09H00
10/06/2023	Exolo	09H00

WARD 08

DATE	VENUE	TIME
08/07/2022	Donsa	09H00
28/07/2022	Jikaza	09H00
03/08/2022	Bhokweni	09H00
24/08/2022	Chibini	09H00
05/09/2022	Sphethu	09H00
23/09/2022	Ezihlabeni	09H00
17/10/2022	Mganimbobo	09H00
26/10/2022	Gezizandla	09H00
11/11/2022	Vuthela	09H00
29/11/2022	Mahombeni	09H00
23/11/2022	Memulweni	09H00
02/12/2022	Eziqhwageni	09H00
05/01/2023	Madaka	09H00
08/02/2023	Mashona	09H00
22/02/2023	Kwa E	09H00
30/03/2023	Vuthela	09H00
04/03/2023	Donsa	09H00
12/04/2023	Bhokweni	09H00
22/04/2023	Chibini	09H00
11/05/2023	Mganimbobo	09H00
27/05/2023	Gezizandla	09H00
15/06/2023	Vuthela	09H00
30/06/2023	Jikaza	09H00

WARD 09

DATE	VENUE	TIME
09/07/2022	Ntontiyane (Creche)	10H00
23/07/2022	Dunge (Creche)	10H00
30/07/2022	Ezibomvu (Ezimakethe)	10H00
06/08/2022	Ezikhonele Primary School	10H00
27/08/2022	Othini (Kwa-Kaizer)	10H00
03/09/2022	KwaNzimakazi (Creche)	10H00
10/09/2022	Mission (Nkonjeni Primary)	10H00
17/09/2022	Vezunyawo (eNkantolo)	10H00
24/09/2022	Mbululisa (Creche)	10H00
08/10/2022	Ekudabukeni (Kwa Teacher)	10H00
15/10/2022	Ntontiyane (Creche)	10H00
22/10/2022	Ezibomvu (Ezimakethe)	10H00
29/10/2022	Ezikhonele (eZikhonele Primary School)	10H00
05/11/2022	Othini (Kwa-Kaizer)	10H00
12/11/2022	Kwa Nzimakazi Creche	10H00
19/11/2022	Mission (Nkonjeni Primary)	10H00
26/11/2022	Vezunyawo - eNkantolo	10H00
10/12/2022	Mbululisa (Creche)	10H00
14/01/2023	Ntontiyane (Creche)	10H00
21/01/2023	KwaDunge (Creche)	10H00
28/01/2023	Ezibomvu (Ezimakethe)	10H00
11/02/2023	Ezikhonele (eZikhonele Primary School)	10H00
18/02/2023	Othini (Kwa-Kaizer)	10H00
25/02/2023	Kwa Nzimakazi (eHawini)	10H00
11/03/2023	Mission (Nkonjeni Primary)	10H00

18/03/2023	Vezunyawo - eNkantolo	10H00
25/03/2023	Mbululisa (Creche)	10H00
08/04/2023	KwaDunge Creche	10H00
15/04/2023	Ekudabukeni (kwa Teacher)	10H00
22/04/2023	Ntontiyane (Creche)	10H00
29/04/2023	Ezibomvu (Ezimakethe)	10H00
06/05/2023	Ezikhonele (eZikhonele Primary School)	10H00
13/05/2023	Othini (Kwa-Kaizer)	10H00
27/05/2023	KwaNzimakazi Creche	10H00
06/06/2023	Mission (Nkonjeni Primary)	10H00
17/06/2023	Vezunyawo - eNkantolo	10H00
24/06/2023	Mbululisa (Creche)	10H00

WARD 10

DATE	VENUE	TIME
15/07/2022	Goqo	10H00
25/07/2022	Langakazi	10H00
15/08/2022	Dlebe / Othini	10H00
25/08/2022	Mahleza	10H00
31/08/2022	Zihlalo	10H00
15/09/2022	Nomdiya	10H00
23/09/2022	Thaphokuhle	10H00
30/09/2022	Obhaqeni	10H00
14/10/2022	Goqo	10H00
25/10/2022	Langakazi	10H00
15/11/2022	Zihlalo	10H00
25/11/2022	Dlebe / Othini	10H00
15/12/2022	Thaphokuhle	10H00
25/01/2023	Nomdiya	10H00
15/02/2023	Obhaqeni	10H00
24/02/2023	Mahleza	10H00
15/03/2023	Goqo	10H00
24/03/2023	Langakazi	10H00
14/04/2023	Zihlalo	10H00
25/04/2023	Dlebe / Othini	10H00
15/05/2023	Thaphokuhle	10H00
25/05/2023	Nomdiya	10H00
29/06/2023	Obhaqeni	10H00

WARD 11

DATE	VENUE	TIME
17/07/2022	Mpolweni	10H00
24/07/2022	Ncwane	10H00
11 /08/2022	Ntendeka	10H00
16 /08/2022	Power	10H00
08/09/2022	Vukuzenzele	10H00
13/09/2022	Sishwili No. 2	10H00
06/10/2022	Mpolweni	10H00
18/10/2022	Ncwane	10H00
10/11/2022	Ntendeka	10H00
15/11/2022	Power	10H00
08/12/2022	Vukuzenzele	10H00
05/01/2023	Sishwili No. 2	10H00
18/01/2023	Ncwane	10H00

02/02/2023	Mpolweni	10H00
22/02/2023	Power	10H00
09/03/2023	Vukuzenzele	10H00
15/03/2023	Ntendeka	10H00
06/04/2023	Ncwane	10H00
19/04/2023	Mpolweni	10H00
04/05/2023	Vukuzenzele	10H00
17/05/2023	Sishwili No. 2	10H00
08/06/2023	Ntendeka	10H00

WARD 12

DATE	VENUE	TIME
09/07/2022	B-North	13H00
13/08/2022	Sishwili	13H00
10/09/2022	Mbilane	13H00
15/10/2022	B-North	13H00
12/11/2022	Sishwili	13H00
10/12/2022	Mbangayiya	13H00
14/01/2023	B-North	13H00
11/02/2023	Mbilane	13H00
04/03/2023	Sishwili	13H00
08/04/2023	B-North	13H00
22/05/2023	Sishwili	13H00
03/06/2023	Mbayiya	13H00

WARD 13

DATE	VENUE	TIME
02/07/2022	KwaNdindindi	10H00
03/07/2022	Makholweni	10H00
06/08/2022	KwaGade	10H00
07/08/2022	Nungwini	10H00
04/09/2022	Meyville	10H00
11/09/2022	Mpungamhlophe	10H00
04/10/2022	Mashudu	10H00
22/10/2022	Nhlazatshe	10H00
16/11/2022	KwaGade	10H00
28/11/2022	Draaihoek	10H00
04/12/2022	Nkakazi	10H00
08/12/2022	Okhalweni	10H00
12/01/2023	Konfoor	10H00
29/01/2023	Mpungamhlophe	10H00
04/02/2023	Sizakancane	10H00
18/02/2023	Mvutsheni	10H00
14/03/2023	Konfoor	10H00
25/03/2023	Meyville	10H00
06/04/2023	Nkakazi	10H00
10/04/2023	Sizakancane	10H00
11/05/2023	Mvutsheni	10H00
22/05/2023	Moltal	10H00
09/06/2023	Nhlazatshe	10H00
13/06/2023	Konfoor	10H00

WARD 14

DATE	VENUE	TIME
10/07/2022	Njojo Hall	10H00
26/07/2022	Bhodludaka	10H00
14/08/2022	Mhlalini	09H00
28/08/2022	Ntilingwe	09H00
06/09/2022	KwaNyoni	09H00
20/09/2022	Ziganwini	09H00
04/10/2022	Njomelwane	09H00
18/10/2022	Bhekimbazo	09H00
01/11/2022	Ntshiyazane	09H00
22/11/2022	Mayshuke	09H00
07/01/2023	Njojo Hall	09H00
20/01/2023	Bhodludaka	09H00
07/02/2023	Mhlalini	09H00
21/02/2023	Ntilingwe	09H00
12/03/2023	KwaNyoni	09H00
26/03/2023	Ziganwini	09H00
16/04/2023	Njomelwane	09H00
30/04/2023	Bhekimbazo	09H00
16/05/2023	Ntshiyazane	09H00
11/06/2023	Mayshuke	09H00

WARD 15

DATE	VENUE	TIME
10/07/2022	eLomo	10H00
07/07/2022	Nqulwane	10H00
28/08/2022	Nqgolothi	10H00
25/09/2022	Gcinuxolo	10H00
09/10/2022	Okhukho	10H00
27/11/2022	Jahidada	10H00
04/12/2022	eLomo	10H00
29/01/2023	Nqulwane	10H00
12/02/2023	Nqgolothi	10H00
26/02/2023	Jahidada	10H00
26/03/2023	Gcinuxolo	10H00
16/04/2023	Okhukho	10H00
07/05/2023	Nqulwane	10H00
28/05/2023	eLomo	10H00
18/06/2023	Nqgolothi	10H00

WARD 16

DATE	VENUE	TIME
19/07/2022	Nzololo	10H00
16/08/2022	Cokolo	10H00
23/09/2022	Nkololweni	10H00
18/10/2022	Babanango	16H00
15/11/2022	Nsubeni	10H00
05/12/2022	Matafuleni	10H00
23/01/2023	Kweyezulu	10H00
17/02/2023	Makhosini	13H00
20/03/2023	Kwaziqongwane	13H00

DATE	VENUE	TIME
25/04/2023	Qanqathu	10H00
19/05/2023	Mhlathuze	10H00
27/06/2023	Ezingudeni	10H00

WARD 17

DATE	VENUE	TIME
02/07/2022	Mabedlane	10H00
06/08/2022	Mphothi	10H00
02/09/2022	Qwasha	10H00
17/09/2022	Ezibindini 1	10H00
04/10/2022	Mbudle	10H00
30/11/2022	Ezibindini 2	10H00
02/12/2022	Cengeni	10H00
15/01/2023	Mabedlane	10H00
28/01/2023	Cengeni	10H00
18/02/2023	Mphothi	10H00
03/03/2023	Ezibindini 1	10H00
10/04/2023	Qwasha	10H00
20/05/2023	Mbudle	10H00
09/06/2023	Mahulashi	10H00

WARD 18

DATE	VENUE	TIME
03/07/2022	L- Section	15H00
09/07/2022	Ezihlabeni	16H00
16/07/2022	Emhlwathini	16H00
24/07/2022	Unit A	15H00
07/08/2022	L- Section	15H00
13/08/2022	Ezihlabeni	16H00
20/08/2022	Emhlwathini	16H00
28/08/2022	Unit A	15H00
03/09/2022	L- Section	15H00
10/09/2022	Ezihlabeni	16H00
17/09/2022	Emhlwathini	16H00
25/09/2022	Unit A	15H00
02/10/2022	L- Section	15H00
09/10/2022	Ezihlabeni	16H00
16/10/2022	Emhlwathini	16H00
23/10/2022	Unit A	15H00
12/11/2022	L- Section	15H00
13/11/2022	Unit A	16H00
19/11/2022	Ezihlabeni	16H00
26/11/2022	Emhlwathini	15H00
04/12/2022	L- Section	10H00
04/12/2022	Unit A	13H00
10/12/2022	Ezihlabeni	16H00
17/12/2022	Emhlwathini	16H00
07/01/2023	L- Section	15H00
14/01/2023	Ezihlabeni	16H00
21/01/2023	Emhlwathini	16H00
29/01/2023	Unit A	15H00

DATE	VENUE	TIME
04/02/2023	L- Section	15H00
11/02/2023	Ezihlabeni	16H00
19/02/2023	Emhlwathini	16H00
26/02/2023	Unit A	15H00
05/03/2023	L- Section	15H00
12/03/2023	Ezihlabeni	16H00
18/03/2023	Emhlwathini	16H00
26/03/2023	Unit A	15H00
02/04/2023	L- Section	15H00
09/04/2023	Ezihlabeni	16H00
16/04/2023	Emhlwathini	16H00
23/04/2023	Unit A	15H00
07/05/2023	L- Section	15H00
13/05/2023	Ezihlabeni	16H00
21/05/2023	Emhlwathini	16H00
27/05/2023	Unit A	15H00
04/06/2023	L- Section	15H00
11/06/2023	Ezihlabeni	16H00
17/06/2023	Emhlwathini	16H00
25/06/2023	Unit A	15H00

WARD 19

DATE	VENUE	TIME
09/07/2022	Mbangayiya	10H00
06/08/2022	Mbhoshongweni	15H00
17/09/2022	Thokoza	10H00
15/10/2022	Mbangayiya	08H00
18/11/2022	B-South Hall	10H00
09/12/2022	Thokoza emkhukhwini	09H00
27/01/2023	B-South emkhukhwini	10H00
03/02/2023	Mbangayiya	10H00
16/03/2023	Thokoza emkhukhwini	08H00
06/04/2023	Mtikini	08H00
20/05/2023	Mbangayiya	10H00
23/06/2023	Thokoza emkhukhwini	10H00

WARD 20

DATE	VENUE	TIME
26/07/2022	Folose	10H00
30/08/2022	Sangoyane Esiphansi	10H00
28/09/2022	Ezihlabeni	10H00
26/10/2022	Sangoyane esiphezulu	10H00
29/11/2022	Gqikazi	10H00
07/12/2022	Manekwane	10H00
26/01/2023	Etsheni	10H00
27/02/2023	KwaMcungu	10H00
23/03/2023	Ntandakuwela	10H00
26/04/2023	Siyanda	10H00
24/05/2023	Ndayini	10H00
28/06/2023	KwaMxolisi	10H00

WARD 22

DATE	VENUE	TIME
17/07/2022	Section -D Hall	15H00
21/08/2022	Section -K Hall (Zondela)	15H00
18/09/2022	Section -D Hall	15H00
23/10/2022	Section -K Hall (Zondela)	15H00
27/11/2022	Section -D Hall	15H00
04/12/2022	Section -K Hall (Zondela)	15H00
29/01/2023	Section -D Hall	15H00
26/02/2023	Section -K Hall (Zondela)	15H00
19/03/2023	Section -D Hall	15H00
23/04/2023	Section -K Hall(Zondela)	15H00
21/05/2023	Section -D Hall	15H00
18/06/2023	Section -K Hall (Zondela)	15H00

WARD 23

DATE	VENUE	TIME
05/07/2022	KwaNobamba	09H00
12/07/2022	Sigodiphola	09H00
25/07/2022	Nguse	09H00
02/08/2022	King Senzangakhona	09H00
16/08/2022	Goje	09H00
30/08/2022	Hlungulwane	09H00
07/09/2022	Mbuzikazi	09H00
20/09/2022	Maqwatha	09H00
29/09/2022	Dalton Goje	09H00
06/10/2022	Mthinzima	09H00
20/10/2022	Ngono	09H00
28/10/2022	Nkiliji	09H00
04/11/2022	Kwamehlomane	09H00
09/11/2022	Mpofazane	09H00
18/11/2022	Kwafani	09H00
05/12/2022	Madumela	09H00
06/01/2023	KwaNobamba	09H00
12/01/2023	Sigodiphola	09H00
26/01/2023	Nguse	09H00
03/02/2023	King Senzangakhona	09H00
14/02/2023	Goje	09H00
27/02/2023	Hlungulwane	09H00
03/03/2023	Mbuzikazi	09H00
15/03/2023	Maqwatha	09H00
30/03/2023	Dalton Goje	09H00
05/04/2023	Mthinzima	09H00
12/04/2023	Ngono	09H00
25/04/2023	Nkiliji	09H00
04/05/2023	Kwamehlomane	09H00
10/05/2023	Mpofazane	09H00
24/05/2023	Kwafani	09H00
06/06/2023	Madumela	09H00

WARD 24

DATE	VENUE	TIME
02/07/2022	KwaDindi	10H00
16/07/2022	Nkonjane	10H00
23/07/2022	eZikhumbeni	10H00
06/08/2022	KwaMvula	10H00
03/09/2022	Sibanisakhe	10H00
01/10/2022	Gijima	10H00
12/11/2022	eKujulukeni	10H00
26/11/2022	eZibondeni	10H00
03/12/2022	Basamlilo	10H00
24/01/2023	Kwabasamlilo	10H00
11/02/2023	Nkonjane	10H00
25/02/2023	Ekujulukeni	10H00
04/03/2023	Ezibondweni	10H00
25/03/2023	Nguqe	10H00
08/04/2023	Nkonjane	10H00
13/05/2023	Basamlilo	10H00
20/05/2023	Sbanisakhe	10H00
10/06/2023	Ezikhumbeni	10H00

APPENDIX F

Capital Projects – MIG Grant

Ward	Projects	Status	Start Date	Completion Date	2022/23 FY Budget	Total Project Value
6	Construction of Bayeni Community Hall in Ward 6	Overall project progress – 100% complete	21 July 2021	30 December 2022	R2 630 140.00	R4 427 679.14
24	Construction of KwaDindi Community Hall in Ward 24	Overall project progress – 100% complete	13 July 2021	12 October 2022	R2 510 313.65	R4 308 030.76
16	Construction of Kweyezulu Community Hall in Ward 16	Overall project progress – 100% complete	12 July 2021	12 October 2022	R2 452 497.09	R4 250 214.25
12	Construction of Imbilane Community Hall in Ward 12	Overall project progress – 100% complete	21 July 2021	30 December 2022	R2 292 512.53	R4 089 894.72
8	Construction of Jikazi Community Hall in Ward 8	Overall project progress – 100% complete	12 August 2021	12 October 2022	R2 340 035.16	R4 137 752.29
13	Construction of Nhlazatshe Community Hall in Ward 13	Overall project progress – 100% complete	05 May 2021	12 October 2022	R2 410 444.00	R4 208 161.13
14	Construction of Njomelwane Community Hall in Ward 14	Overall project progress – 100% complete	07 July 2021	12 October 2022	R2 504 006.77	R4 301 723.91
10	Construction of Nomdiya Community Hall in Ward 10	Overall project progress – 100% complete	05 July 2021	12 October 2022	R2 305 161.26	R4 102 878.36
15	Construction of Nomkhangala Community Hall in Ward 15	Overall project progress – 100% complete	06 July 2021	12 October 2022	R2 487 079.47	R4 284 796.57
5	Construction of Ntambonde Community Hall in Ward 5	Overall project progress – 100% complete	02 August 2021	12 October 2022	R2 576 479.13	R4 374 196.24
19	Construction of Thokoza Community Hall in Ward 19	Overall project progress – 100% complete	02 August 2021	12 October 2022	R2 284 465.94	R4 082 183.06
21	Construction of Mkhazane Sport field in Ward 21	Overall project progress – 100% complete	15 July 2019	30 June 2023	R298 109.26	R6 791 062.00
20	Construction of Ezakhiweni Sport field in Ward 20	Overall project progress – 100% complete	15 July 2019	30 June 2023	R359 604.38	R6 738 854.73
9	Construction of Dikana sport field in Ward 9	Overall project progress – 100% complete	08 July 2019	30 December 2022	R1 477 961.47	R8 305 885.44
23	Construction of KwaGoje Sport field in Ward 23	Overall project progress – 100% complete	15 July 2019	30 June 2023	R144 720.55	R8 193 370.21

17	Construction of Qwasha Sport field in Ward 17	Overall project progress – 100% complete	01 July 2019	30 June 2023	R101 622.13	R12 809 115.13
17	Construction of Ezibindini Community Hall in Ward 17	Overall project progress 98%	01 July 2022	In progress	R3 274 768.98	R4 786 072.05
2.	Construction of EkuShumayeleni Community Hall in Ward 2	Overall project progress 98%	01 July 2022	In progress	R3 274 768.99	R4 776 842.81
17	Construction of Mbudle Community Hall in Ward 17	Overall project progress – 100% complete	01 October 2022	30 June 2023	R4 783 239.18	R4 783 239.18
20	Construction of Manekwane Community Hall in Ward 20	Overall project progress – 100% complete	01 July 2021	30 June 2023	R4 703 002.59	R4 703 002.59
18	Construction of Ezihlabeni Sport field Phase 2 in Ward 18	Overall project progress – 100% complete	01 July 2022	30 June 2023	R9 500 000.00	R9 500 000.00
17	Construction of Mphothi Gravel Access Road in Ward 17	Overall project progress – 100% complete	06 April 2023	30 June 2023	R5 855 464.46	R5 855 464.46
18	Construction of Thokoza Gravel Access Road in Ward 18	Overall project progress – 100% complete	06 April 2023	30 June 2023	R6 169 076.96	R6 169 076.96
20	Construction of Sangoyane Gravel Access Road in Ward 20	Overall project progress – 100% complete	06 April 2023	30 June 2023	R5 908 176.00	R5 908 176.00
16	Babanango Electrification of 125 households	Overall project progress – 100% complete	01 July 2022	30 June 2023	R6 000 000.00	R5 960 000.00

Capital Projects INEP Grant

Ward	Project	Status	Start Date	Complete Date	Budget
16	Babanango Electrification of 125 households	Overall project progress – 100% complete	01 July 2022	30 June 2023	R6 000 000.00
Total					R6 000 000,00

PRIORITIZED PROJECTS PER WARD

Ward No.	Name of Project
1	Community Hall
2	Community Hall
3	Community Hall
4	Community Hall
5	Community Hall
6	Community Hall
7	Community Hall
8	Community Hall
9	Sportfield and Community Hall
10	Creche and Community Hall
11	Gravel Road
12	Indoor Sports Centre
13	Community Hall
14	Community Hall
15	Community Hall
16	Community Hall
17	Sportfield, Community Hall and Gravel Road
18	Sportfield and Gravel Road
19	Community Hall
20	Sportfield, Community Hall and Gravel Road
21	Sportfield and Community Hall
22	Causeway
23	Sportfield and Community Hall
24	Community Hall

APPENDIX G

Recommendations of the Committee.

The number of ordinary audit committee meetings held in 2022-2023 financial year were four meetings. The number of recommendations made by the committee were ninety-six (96) 8 recommendations were not implemented, 45 recommendations were partially implemented, and 43 recommendations were implemented.

NO.	MEETING DATE	ITEM DISCUSSED	AUDIT COMMITTEE RESOLUTIONS	Implemented/ Not Implemented.
1	8 July 2022	Action Plan to Address AG findings	The audit committee resolved that action plan be updated to the end of June 2022 and be presented in the Project clean audit committee.	Partially implemented
2	8 July 2022	Supply chain management report	The audit committee noted the supply chain management report and requested finance department to immediately submit income statement from the system reflecting monthly income and expenditure.	Partially implemented
3	8 July 2022	Workplan for Draft Annual Financial statement for 2021/2022	The audit committee noted the report and requested that the report be discussed in detail in the Project clean audit committee.	Implemented
4	8 July 2022	Workplan for Draft Annual Report	The audit committee noted the report.	Implemented
5	8 July 2022	Workplan for Draft Annual Performance Report	The audit committee noted the report.	Implemented
6	8 July 2022	Internal Audit Review: Risk and Compliance Management Q3	The audit committee noted the report and requested that management implement the internal audit recommendations on improvement of internal controls and mitigating of risks.	Partially implemented
7	8 July 2022	Internal Audit Review: Revenue Management	The audit committee noted the report and requested that management implement the internal audit recommendations on improvement of internal controls and mitigating of risks. The audit committee noted the report.	Partially implemented
8	8 July 2022	Internal Audit Review: Bank and Cash Management	The audit committee noted the report and requested that management implement the internal audit recommendations on improvement of internal controls and mitigating of risks.	Partially implemented
9	8 July 2022	Internal Audit Review: Inventory Management	The audit committee noted the report and requested that management implement the internal audit recommendations on improvement of internal controls and mitigating of risks.	Partially implemented
10	8 July 2022	Internal Audit Review: Information Systems Management	The audit committee noted the report and requested that management implement the internal audit recommendations on improvement of internal controls and mitigating of risks.	Partially implemented
11	8 July 2022	Risk Management quarterly report(Q4)	The audit committee noted the report and requested that management implement the internal audit recommendations on improvement of internal controls and mitigating of risks.	Partially implemented

12	8 July 2022	Combined Assurance plan and Framework report	The audit committee noted the report and requested that management implement the internal audit recommendations on improvement of internal controls and mitigating of risks.	Not implemented
13	8 July 2022	Unauthorized, Irregular, Fruitless and Wasteful Expenditure	The audit committee noted the report and requested that management implement the internal audit recommendations on improvement of internal controls and mitigating of risks	Partially implemented
14	8 July 2022	MSCOA Project Report	The audit committee noted the report.	Implemented
15	8 July 2022	Internal and Audit Committee Annual Documents: Internal Audit Charter 2022/2023	Internal Audit Charter 2022-2023 be approved and be forwarded to MPAC and Municipal Council for further considerations and Approval.	Implemented
16	8 July 2022	Internal and Audit Committee Annual Documents: Audit Committee Charter 2022/2023	Audit Committee Charter 2022/2023 be forwarded to Municipal Council for approval.	Implemented
17	8 July 2022	Internal and Audit Committee Annual Documents: Audit Committee Workplan 2022/2023	Audit Committee Workplan 2022/2023 be forwarded to Municipal Council for approval.	Implemented
18	8 July 2022	Internal and Audit Committee Annual Documents: Audit Committee meeting Roaster 2022/2023	Audit Committee meeting Roaster 2022/2023 to be deferred to the Project clean audit committee meeting.	Implemented
19	8 July 2022	Internal and Audit Committee Annual Documents: Internal Audit Training Plan 2022/2023	Internal Audit Training Plan 2022/2023 be approved.	Implemented
20	8 July 2022	Internal and Audit Committee Annual Documents: Internal Audit Methodology 2022/2023	Internal Audit Methodology 2022/2023 be approved.	Implemented
21	8 July 2022	Internal and Audit Committee Annual Documents: Internal Audit Plan 2022/2023	Internal Audit Plan 2022/2023 approved and be forwarded to MPAC and Municipal Council for further considerations and Approval.	Implemented
22	8 July 2022	Internal and Audit Committee Annual Documents: Internal Audit Resource Plan 2022/2023	Internal Audit Resource Plan 2022/2023 be approved.	Implemented
23	8 July 2022	Fraud and Prevention Plans: Outstanding disciplinary and alleged fraud cases/	The audit committee noted the report.	Implemented

		investigations		
24	8 July 2022	Functionality and Compliance of Internal Audit and Audit Committee	The audit committee noted the report.	Partial Implemented
25	8 July 2022	Implementation of Internal Audit Plan: Status and Delays in the implementation of Internal Audit Plan	The audit committee noted the report.	Implemented
26	8 July 2022	Internal Audit Performance review: Internal Audit scorecard	The audit committee noted the report.	Implemented
27	26 August 2022	Draft Annual Financial Statements 2021/2022	<ul style="list-style-type: none"> - The final draft to be submitted to internal audit before end of business day. - Internal audit to review final draft and submit to the audit committee. 	Implemented
28	26 August 2022	SCM Reports (Service Providers Performance Reviews)	Report be deferred to the next meeting.	Partial Implemented.
29	26 August 2022	COGTA and Provincial Treasury: Draft Financial statements	Feedback be received from Provincial Treasury and Cogta regarding AFS Reviews.	Implemented
30	26 August 2022	Performance Management: Draft Annual Performance report and Draft Annual Report 2021/2022.	Final draft Annual Report be submitted to internal audit and audit committee for review.	Implemented
31	26 August 2022	COGTA and Provincial Treasury Comments on Draft Annual Performance Report and Annual Report.	<ul style="list-style-type: none"> - Final draft AR be submitted to internal audit and audit committee for review prior submitting to Auditor General. - The inputs from Cogta on review of Annual Report and Annual Performance be noted. 	Partially Implemented
32	26 August 2022	Audit Committee comments on Draft Annual Performance Report and Annual Report.	Final draft AR be submitted to internal audit and audit committee for review prior to submitting to Auditor General	Implemented
34	26 August 2022	Internal Audit Review: Performance Management Systems Q4	The audit committee noted the report and requested that management implement the internal audit recommendations on improvement of internal controls and mitigating of risks.	Partially Implemented

35	26 August 2022	Internal Audit Review: Risk and Compliance Management Q4	The audit committee noted the report and requested that management implement the internal audit recommendations on improvement of internal controls and mitigating of risks.	Partially Implemented
36	26 August 2022	Internal Audit Review: Expended Public Works Programme.	EPWP report be noted, and progress be presented to the audit committee in the next meeting regarding the corrective actions taken.	Partially Implemented
37	26 August 2022	Internal Audit Review: Annual Financial Statement.	The Internal Audit review on draft AFS review be noted and review on second final draft be shared with audit committee for further reviews.	Partially Implemented
38	26 August 2022	Internal Audit Review: Annual Performance and Annual Report.	<ul style="list-style-type: none"> - Internal audit review on draft Annual Report and Annual Performance review be noted. - The second review of Annual Report and Annual performance be shared with the audit committee. 	Partially Implemented
39	26 August 2022	Tracking Tool	<ul style="list-style-type: none"> - Progress report on Tracking tool report be noted. - Progress report on auditor general findings including management letter be forwarded to Audit committee. 	Partially Implemented
40	26 August 2022	Risk Management quarterly report	Report be deferred to the next meeting.	Implemented
41	26 August 2022	MSCOA Project Report	Report be deferred to the next meeting.	Implemented
42	26 August 2022	Fraud and Prevention Plans: Outstanding disciplinary and alleged fraud cases/ investigations	Report be deferred to the next meeting.	Implemented
43	26 August 2022	Implementation of Internal Audit Plan: Status and Delays in the implementation of Internal Audit Plan	The audit committee noted the report.	Implemented
44	26 August 2022	Internal Audit and Audit Committee Annual Reports: Internal Audit Annual Report 2021/2022	The audit committee noted the report.	Implemented
45	26 August 2022	Internal Audit and Audit Committee Annual Reports: Audit Committee Resolution (Ordinary meetings) 2021/2022	The audit committee noted the report.	Implemented
46	26 August 2022	Internal Audit and Audit Committee Annual Reports: Audit Committee Resolution (Special Meetings- Project clean audit	The audit committee noted the report.	Implemented

		committee) 2021/2022		
47	26 August 2022	Functionality Assessment IA & AC: Internal Audit Assessment – Peer review by Provincial Treasury	The audit committee noted the report.	Implemented
48	26 August 2022	Internal Audit Performance review: Internal Audit scorecard (Performance score card) Q1 2022-2023	The audit committee noted the report.	Implemented
49	23 January 2023	Auditor General's Report	Audit Report be noted and internal audit to review action plan for adequacy.	Implemented.
50	23 January 2023	Action Plan to address AG findings	After all inputs have been considered, a special meeting will be held to discuss the final action plan.	Implemented.
51	23 January 2023	Finance mid-year report	<ul style="list-style-type: none"> - Additional information to support the mid-year report be forwarded to the internal audit and audit committee, Trail balance and Reconciliations. - Finance department to send an email to Audit committee regarding why the VAT input shown as part of expenditure and 	Partially implemented,

NO.	MEETING DATE	ITEM DISCUSSED	AUDIT COMMITTEE RESOLUTIONS	Implemented/ Not Implemented.
			the change of treatment for bulk purchases.	
52	23 January 2023	Performance Management	Report be noted with amendments.	Partially Implemented.
53	23 January 2023	Internal Audit Review: Finance and Performance mid-year reports	<ul style="list-style-type: none"> - Internal audit reports and recommendations to be noted. - The recommendation on Mid – year report be considered before adoption by council. - The reconciliations and Trail balance be forwarded to internal audit and audit committee for review. 	Partially Implemented.
54	23 January 2023	Risk Management quarterly report	The audit committee noted the report.	Partially Implemented.
55	23 January 2023	Combined Assurance plan and Framework report	The audit committee noted the report.	Partially Implemented.
56	23 January 2023	MSCOA Project Report	The audit committee noted the report.	Implemented
57	23 January 2023	Fraud and Prevention Plans: Outstanding disciplinary and alleged fraud cases/ investigations	The audit committee noted the report.	Implemented
58	23 January 2023	Functionality and Compliance of Internal Audit and Audit Committee	The audit committee noted the report.	Partially implemented
59	23 January 2023	Implementation of Internal Audit Plan: Status and Delays in the implementation of Internal Audit Plan	The audit committee noted the report.	Implemented
60	23 January 2023	Internal Audit Performance review: Internal Audit scorecard	The audit committee noted the report.	Implemented
61	03 April 2023	Audit Generals Action Plan	<ul style="list-style-type: none"> - Second set of the IAFS, all reconciliations and section 71 reports be submitted to IA and audit committee by 21 April 2023. - Special audit committee be held on 28 April 2023. - Internal audit to perform 100% physical verification on capital projects. 	Not Implemented
62	03 April 2023	Finance Reports: Interim Financial Statements.	Finance department to submitted IAFS to Interna Audit by 21 April 2023.	Not Implemented
63	03 April 2023	Finance Reports: Section 71 reports.	Finance department to submit section 71 quarterly report to IA by 21 April 2023.	Not Implemented
64	03 April 2023	Finance Reports: Cash Flow Report and Financial Recovery plan.	The audit committee noted the report.	Implemented

NO.	MEETING DATE	ITEM DISCUSSED	AUDIT COMMITTEE RESOLUTIONS	Implemented/ Not Implemented.
65	03 April 2023	Finance Reports: Asset Register and Reconciliations	All reconciliations be submitted to IA and audit committee by 21 April 2023.	Not Implemented
66	03 April 2023	Finance Reports: SARS-VAT reconciliations.	VAT reconciliation be submitted to IA and Audit committee by 21 April 2023.	Not Implemented
67	03 April 2023	Finance Reports: Retention Register and Reconciliation	Retention register be submitted to IA and Audit Committee by 21 April 2023.	Not Implemented
68	03 April 2023	Finance Reports: Contract register and Commitments.	Contract register be submitted to IA and Audit committee by 21 April 2023.	Not Implemented
69	03 April 2023	Electrical distribution losses.	The audit committee noted the report.	Not Implemented
70	03 April 2023	Action plan to Address loss incurred.	Actions be pronounced into results in the next meeting.	Not Implemented
71	03 April 2023	Performance Management: Action plan to resolve AG findings on PMS.	The audit committee noted the report.	Implemented
72	03 April 2023	Revised SDBIP after Budgets adjustments	The audit committee noted the report.	Implemented
73	03 April 2023	Audit committee workplan and support plan.	The audit committee noted the report.	Partially Implemented
74	19 May 2023	Auditors General Action Plan	<ul style="list-style-type: none"> - The progress on AG action Plan be noted. - Revenue budgeted figures compared to collection be presented to committee on regular basis, Section 71 reports be submitted to committee. - The electricity report be forwarded to the audit committee. - PMS policy be presented to committee. 	Partially Implemented.
75	19 May 2023	Finance report- SCM, Compliance and Implementation of DORA, Monthly reconciliation, and Section 71 report	<ul style="list-style-type: none"> - The committee noted the finance report. - The register and progress on UIFW be presented to the next meeting of the audit committee. - Interim AFS responses be submitted to IA on the 26th of May 2023 by Finance department. - Updated contracts register to be submitted to Internal audit by 30 May 2023 - Fruitless and wasteful expenditure register to be submitted to Internal audit by 30 May 2023 	Partially Implemented
76	19 May 2023	Performance Management: Performance management Q3	The audit committee noted the report and requested that management implement the internal audit recommendations on improvement of internal controls and mitigating of risks.	Partially Implemented
77	19 May 2023	Internal Audit Review: Performance management Q3	The audit committee noted the report and requested that management implement the internal audit recommendations on improvement	Partially Implemented

NO.	MEETING DATE	ITEM DISCUSSED	AUDIT COMMITTEE RESOLUTIONS	Implemented/ Not Implemented.
			of internal controls and mitigating of risks.	
78	19 May 2023	Internal Audit Review: Risk and Compliance Q2 and Q3	The audit committee noted the report and requested that management implement the internal audit recommendations on improvement of internal controls and mitigating of risks.	Partially Implemented
79	19 May 2023	Internal Audit Review: Supply Chain Management	The audit committee noted the report and requested that management implement the internal audit recommendations on improvement of internal controls and mitigating of risks.	Partially Implemented
80	19 May 2023	Internal Audit Review: Inventory Management	The audit committee noted the report and requested that management implement the internal audit recommendations on improvement of internal controls and mitigating of risks.	Partially Implemented
81	19 May 2023	Internal Audit Review: Asset Management	The audit committee noted the report and requested that management implement the internal audit recommendations on improvement of internal controls and mitigating of risks.	Partially Implemented
82	19 May 2023	Internal Audit Review: Infrastructure Project Management	The audit committee noted the report and requested that management implement the internal audit recommendations on improvement of internal controls and mitigating of risks.	Partially Implemented
83	19 May 2023	Internal Audit Review: Infrastructure maintenance plan management	The audit committee noted the report and requested that management implement the internal audit recommendations on improvement of internal controls and mitigating of risks.	Partially Implemented
84	19 May 2023	Internal Audit Review: Human Resource Management	The audit committee noted the report and requested that management implement the internal audit recommendations on improvement of internal controls and mitigating of risks.	Partially Implemented
85	19 May 2023	Internal Audit Review: Local Economic Development	The audit committee noted the report and requested that management implement the internal audit recommendations on improvement of internal controls and mitigating of risks.	Partially Implemented
86	19 May 2023	Internal Audit Review: Indigent Management	The audit committee noted the report and requested that management implement the internal audit recommendations on improvement of internal controls and mitigating of risks.	Partially Implemented
87	19 May 2023	Internal Audit Review: Cash Management	The audit committee noted the report and requested that management implement the internal audit recommendations on improvement of internal controls and mitigating of risks.	Partially Implemented
88	19 May 2023	Internal Audit Review: Interim Annual Financial Statement and Reconciliations (financial report)	The report be noted and that the finance department provide comments on internal audit review and audit committee review by the 26 th of May 2023.	Partially Implemented
89	19 May 2023	Special inquiry on electricity losses (requested by Audit Committees)	A follow up report be provided to the audit committee as soon as the issue is finalized.	Not Implemented
90	19 May 2023	Tracking Tool	The report be presented in the next meeting	Implemented

NO.	MEETING DATE	ITEM DISCUSSED	AUDIT COMMITTEE RESOLUTIONS	Implemented/ Not Implemented.
91	19 May 2023	Risk and Compliance Management	The audit committee noted the report.	Partially Implemented
92	19 May 2023	MSCOA Project Report	The audit committee noted the report.	Implemented
93	19 May 2023	Fraud and Prevention Plans: Outstanding disciplinary and alleged fraud cases/ investigations	The audit committee noted the report.	Implemented
94	19 May 2023	Functionality and Compliance of Internal Audit and Audit Committee	<ul style="list-style-type: none"> - The report on functionality and compliance of IA and Audit Committee noted by the audit committee. - That the audit committee agenda be improved to include all items that are supposed to be covered as per section 166 of the MFMA. 	Implemented
95	19 May 2023	Implementation of Internal Audit Plan: Status and Delays in the implementation of Internal Audit Plan	The audit committee noted the report.	Implemented
96	19 May 2023	Internal Audit Performance review: Internal Audit scorecard	The audit committee noted the report.	Implemented

APPENDIX H

Largest Projects

Budget	Projects	Status	Complete Date
R9 500 000.00	Construction of Ezihlabeni Sport field Phase 2 in Ward 18	<ul style="list-style-type: none">Overall project progress – 100% complete	30 June 2023
R6 000 000.00	Babanango Electrification of 125 households	<ul style="list-style-type: none">Overall project progress – 100% complete	30 June 2023

APPENDIX I

Bid Number	Name of external Service Provider	DATE CONTRACT AWARDED	COMPLETION DATE	SERVICE PROVIDED IN TERMS OF Service provided in terms of the SLA	Comparison with previous year 2021 / 2022		Current Financial Year 2022 / 2023		Assessment of Service Providers Performance				Corrective Measures	
					Target	Actual	Target	Actual	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4		
RT25	Payday	01 July 2018	30 June 2023	Payroll system	Payroll system	Payroll system	Payroll system	Payroll system	4	4	4	4	4	
08/2017/2018	BPG Mass Appraisal	06 June 2018	30 June 2023	Valuation roll	Valuation roll	Valuation roll	Valuation roll	Valuation roll	4	4	4	4	4	
RT25	CCG Systems	01 September 2022	31 August 2025	Financial System	n/a	n/a	Financial System	Financial System	4	4	4	4	4	
24/2017/2018	Fidelity Cash Solution	17 November 2021	30 November 2024	Cash Handling Services	Cash Handling Services	Cash Handling Services	Cash Handling Services	Cash Handling Services	4	4	4	4	4	
03/2022/2023	Liquid Telecommunication	22 September 2022	30 June 2025	Provision of Internet Services	n/a	n/a	Provision of Internet Services	Provision of Internet Services	4	4	4	4	4	
04/2022/2023	Emalangi Technologies	22 September 2022	30 June 2025	Supply and Delivery of Computer Equipment	n/a	n/a	Supply and Delivery of Computer Equipment	Supply and Delivery of Computer Equipment	4	4	4	4	4	
19/2022/2023	SDM	05 December 2022	30 December 2025	Asset management services	n/a	n/a	Asset management services	Asset management services	4	4	4	4	4	
22/2022/2023	Bakhephi 101	03 January 2023	30 June 2023	Supply and delivery of stationery items	n/a	n/a	Supply and delivery of stationery items	Supply and delivery of stationery items	4	4	4	4	4	
23/2022/2023	Ekhaya Promotions	03 January 2022	30 June 2025	Supply and delivery of cleaning material	n/a	n/a	Supply and delivery of cleaning material	Supply and delivery of cleaning material	4	4	4	4	4	
09/2022/2023	Amahlobo Funera Parlour	22 September 2022	30 June 2025	Provision of Indigent and Pauper Burial services	n/a	n/a	Provision of Indigent and Pauper Burial services	Provision of Indigent and Pauper Burial services	4	4	4	4	4	
10/2022/2023	Sonani Training and Communications	22 September 2022	30 September 2025	Training of Councilors and Municipal Employees	n/a	n/a	Training of Councilors and Municipal Employees	Training of Councilors and Municipal Employees	4	4	4	4	4	
19/2021/2022	Zuma and Partners Incorporated	03 December 2021	30 November 2024	Legal Services	Legal Services	Legal Services	Legal Services	Legal Services	4	4	4	4	4	
18/2022/2023	Loma Business Enterprise	15 December 2022	30 November 2025	Animal Pound Management	n/a	n/a	Animal Pound Management	Animal Pound Management	4	4	4	4	4	
08/2019/2020	Kambula Electricals	01 July 2020	30 June 2023	Electrical Cable Fault Finding	Electrical Cable Fault Finding	Electrical Cable Fault Finding	Electrical Cable Fault Finding	Electrical Cable Fault Finding	4	4	4	4	4	
08/2019/2020	Kwanele Consulting	01 July 2020	30 June 2023	Electrical Cable Fault Finding	Electrical Cable Fault Finding	Electrical Cable Fault Finding	Electrical Cable Fault Finding	Electrical Cable Fault Finding	4	4	4	4	4	
03/2021/2022	Inqubeko Yami Trading and Projects	28 June 2021	30 June 2024	Supply, delivery and maintenance of Transformers	Supply, delivery and maintenance of Transformers	Supply, delivery and maintenance of Transformers	Supply, delivery and maintenance of Transformers	Supply, delivery and maintenance of Transformers	4	4	4	4	4	
09/2021/2022	Nevlyn Trading	01 July 2020	30 June 2023	Supply and installation of air conditioners	Supply and installation of air conditioners	Supply and installation of air conditioners	Supply and installation of air conditioners	Supply and installation of air conditioners	4	4	4	4	4	
02/2021/2022	MAG Industries	16 July 2021	30 June 2024	Supply and delivery of Electrical Material	Supply and delivery of Electrical Material	Supply and delivery of Electrical Material	Supply and delivery of Electrical Material	Supply and delivery of Electrical Material	4	4	4	4	4	
02/2021/2022	Sokolile	16 July 2021	30 June 2024	Supply and delivery of Electrical Material	Supply and delivery of Electrical Material	Supply and delivery of Electrical Material	Supply and delivery of Electrical Material	Supply and delivery of Electrical Material	4	4	4	4	4	
05/2021/2022	Abdeil Projects	16 July 2021	30 June 2024	Supply and delivery of cold pre-mix	Supply and delivery of cold pre-mix	Supply and delivery of cold pre-mix	Supply and delivery of cold pre-mix	Supply and delivery of cold pre-mix	4	4	4	4	4	
05/2021/2022	Abdeil Projects	16 July 2021	30 June 2024	Supply and delivery of crusher-run	Supply and delivery of crusher-run	Supply and delivery of crusher-run	Supply and delivery of crusher-run	Supply and delivery of crusher-run	4	4	4	4	4	
26/2022/2023	SL Mahlobo Trading	07 December 2022	30 November 2025	Supply and delivery of LED goods	n/a	n/a	Supply and delivery of LED goods	Supply and delivery of LED goods	n/a	4	4	n/a	4	
12/2018/2019	Zweilhle Funeral Home			Indigent burial	Indigent burial	Indigent burial	Indigent burial	Indigent burial	4	4	-	-	-	
13/2018/2019	Zinhle Construction	27 September 2022	30 September 2025	Refuse collection and removal in Babanango	n/a	n/a	Refuse collection and removal in Babanango	Refuse collection and removal in Babanango	4	4	4	4	4	
14/2018/2019	Uhaqane MI Construction	27 September 2022	30 June 2025	Transfer of waste from Ulundi to Uthungulu	n/a	n/a	Transfer of waste from Ulundi to Uthungulu	Transfer of waste from Ulundi to Uthungulu	4	4	4	4	3	
15/2018/2019	Ibultho Lodondo	27 September 2022	30 September 2025	Refuse collection and removal in Ulundi CBD	n/a	n/a	Refuse collection and removal in Ulundi CBD	Refuse collection and removal in Ulundi CBD	4	4	4	4	4	
07/2019/2020	Lindimpiliso Trading and projects	31 March 2020	31 March 2023	Refuse collection and removal in old taxi rand	Refuse collection and removal in old taxi rand	Refuse collection and removal in old taxi rand	Refuse collection and removal in old taxi rand	Refuse collection and removal in old taxi rand	4	4	4	4	n/a	
08/2020/2021	Green Diamond Environment Consultants	01 January 2021	31 December 2023	Basic Assessment as part of waste management application for the closure and rehabilitation of Babanango landfill site	Basic Assessment as part of waste management application for the closure and rehabilitation of Babanango landfill site	Basic Assessment as part of waste management application for the closure and rehabilitation of Babanango landfill site	Basic Assessment as part of waste management application for the closure and rehabilitation of Babanango landfill site	Basic Assessment as part of waste management application for the closure and rehabilitation of Babanango landfill site	4	4	4	4	4	
10/2020/2021	Green Diamond Environment Consultants	03 January 2023	31 December 2025	Development of Strategic Environmental Assessment (SEA) for Ulundi Municipality	n/a	n/a	Development of Strategic Environmental Assessment (SEA) for Ulundi Municipality	Development of Strategic Environmental Assessment (SEA) for Ulundi Municipality	4	4	4	4	4	
16/2016/2017	Indwe Risk Services	24 October 2022	30 September 2024	Short term insurance	n/a	n/a	Short term insurance	Short term insurance	4	4	4	4	4	
04/2020/2021	Vodacom (PTY) Ltd			Telecommunication	Telecommunication	Telecommunication	Telecommunication	Telecommunication	4	4	4	4	4	
14/2020/2021	Ulundi Christian Community Radio	10 June 2021	30 June 2024	Electronical media Services	Electronical media Services	Electronical media Services	Electronical media Services	Electronical media Services	4	4	4	4	4	
14/2020/2021	Zululand FM	10 June 2021	30 June 2024	Electronical media Services	Electronical media Services	Electronical media Services	Electronical media Services	Electronical media Services	2	1	n/a	n/a	n/a	Contract terminated due to poor performance
14/2020/2021	Nguna FM	10 June 2021	30 June 2024	Electronical media Services	Electronical media Services	Electronical media Services	Electronical media Services	Electronical media Services	2	1	n/a	n/a	n/a	Contract terminated due to poor performance
11/2017/2018	Brand Partners	10 June 2021	30 June 2024	Public Branding and Advertising	Public Branding and Advertising	Public Branding and Advertising	Public Branding and Advertising	Public Branding and Advertising	4	4	4	4	4	
02/2019/2020	Thelid Projects	01 March 2020	30 April 2023	Customer Care Software	Customer Care Software	Customer Care Software	Customer Care Software	Customer Care Software	2	1	n/a	n/a	n/a	Contract terminated due to poor performance

Bid Number	Name of external Service Provider	DATE CONTRACT AWARDED	COMPLETION DATE	SERVICE PROVIDED IN TERMS OF Service provided in terms of the SLA	Comparison with previous year 2021 / 2022		Current Financial Year 2022 / 2023		Assessment of Service Providers Performance				Corrective Measures	
					Target	Actual	Target	Actual	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4		
01/2017/2018	We Indlovu			Private Security	Private Security	Private Security	Private Security	Private Security	Private Security	4	4	4	4	
09/2021/2021	Afrent	30 June 2021	30 June 2024	Full maintenance lease of municipal vehicles	Full maintenance lease of municipal vehicles	Full maintenance lease of municipal vehicles	Full maintenance lease of municipal vehicles	Full maintenance lease of municipal vehicles	Full maintenance lease of municipal vehicles	2	2	1	n/a	
23/2021/2022	Ubuhlebesu Trading and Projects	24 October 2022	30 November 2025	Spatial development framework	n/a	n/a	Spatial development framework	Spatial development framework	Spatial development framework	4	4	4	4	
14/2018/2019	TGQSL Consulting	28 September 2020	30 September 2023	PMU 2021/2022	TGQSL Consulting	TGQSL Consulting	TGQSL Consulting	TGQSL Consulting	TGQSL Consulting	4	4	4	4	
08/2021/2021	TSI Consulting Engineers	30/06/2021	31/12/2022	Bayeni Community Hall in ward 6	Bayeni Community Hall in ward 6	Bayeni Community Hall in ward 6	Bayeni Community Hall in ward 6	Bayeni Community Hall in ward 6	Bayeni Community Hall in ward 6	4	4	4	4	
03/2021/2022	Dawn Rising Consultants	30/06/2021	12/10/2022	Kwadindi Community Hall in ward 24	Kwadindi Community Hall in ward 24	Kwadindi Community Hall in ward 24	Kwadindi Community Hall in ward 24	Kwadindi Community Hall in ward 24	Kwadindi Community Hall in ward 24	4	4	4	4	
08/2021/2022	Dawn Rising Consultants	30/06/2021	12/10/2022	Kweyezulu Community Hall in ward 16	Kweyezulu Community Hall in ward 16	Kweyezulu Community Hall in ward 16	Kweyezulu Community Hall in ward 16	Kweyezulu Community Hall in ward 16	Kweyezulu Community Hall in ward 16	4	4	4	4	
03/2021/2022	Hi-Tech Consulting	30/06/2021	31/12/2022	Imbilane Community Hall in ward 12	Imbilane Community Hall in ward 12	Imbilane Community Hall in ward 12	Imbilane Community Hall in ward 12	Imbilane Community Hall in ward 12	Imbilane Community Hall in ward 12	4	4	4	4	
03/2021/2022	Dawn Rising Consultants	30/06/2021	12/10/2022	Jikaza Community Hall in ward 8	Jikaza Community Hall in ward 8	Jikaza Community Hall in ward 8	Jikaza Community Hall in ward 8	Jikaza Community Hall in ward 8	Jikaza Community Hall in ward 8	4	4	4	4	
03/2021/2022	Nepcor Consulting	30/06/2021	12/10/2022	Nhlazatshe community hall in ward 13	Nhlazatshe community hall in ward 13	Nhlazatshe community hall in ward 13	Nhlazatshe community hall in ward 13	Nhlazatshe community hall in ward 13	Nhlazatshe community hall in ward 13	4	4	4	4	
03/2021/2022	Nepcor Consulting	30/06/2021	12/10/2022	Njomelwane community hall in ward 14	Njomelwane community hall in ward 14	Njomelwane community hall in ward 14	Njomelwane community hall in ward 14	Njomelwane community hall in ward 14	Njomelwane community hall in ward 14	4	4	4	4	
03/2021/2022	Bi-Infrastructure	30/06/2021	12/10/2022	Nomdiya community hall in ward 10	Nomdiya community hall in ward 10	Nomdiya community hall in ward 10	Nomdiya community hall in ward 10	Nomdiya community hall in ward 10	Nomdiya community hall in ward 10	4	4	4	4	
03/2021/2022	Nepcor Consulting	30/06/2021	12/10/2022	Nomkhangala community hall in ward 15	Nomkhangala community hall in ward 15	Nomkhangala community hall in ward 15	Nomkhangala community hall in ward 15	Nomkhangala community hall in ward 15	Nomkhangala community hall in ward 15	4	4	4	4	
03/2021/2022	ACB Group (Pty) LTD	30/06/2021	12/10/2022	Ntambonde community hall in ward 5	Ntambonde community hall in ward 5	Ntambonde community hall in ward 5	Ntambonde community hall in ward 5	Ntambonde community hall in ward 5	Ntambonde community hall in ward 5	4	4	4	4	
03/2021/2022	ACB Group (Pty) LTD	30/06/2021	12/10/2022	Thokoza community hall in ward 19	Thokoza community hall in ward 19	Thokoza community hall in ward 19	Thokoza community hall in ward 19	Thokoza community hall in ward 19	Thokoza community hall in ward 19	4	4	4	4	
03/2021/2022	Veyane Consulting	02/03/2022	30/06/2023	Ezihlabeni sportfield in ward 18	n/a	n/a	Ezihlabeni sportfield in ward 18	Ezihlabeni sportfield in ward 18	Ezihlabeni sportfield in ward 18	4	4	4	4	
03/2021/2022	Mahlaha Consulting	03/06/2019	30/06/2023	Mkhazane Sportfield in ward 21	Mkhazane Sportfield in ward 21	Mkhazane Sportfield in ward 21	Mkhazane Sportfield in ward 21	Mkhazane Sportfield in ward 21	Mkhazane Sportfield in ward 21	2	2	2	2	
03/2021/2022	Mahlaha Consulting	03/06/2019	30/12/2022	Ezakhweni Sportfield in ward 20	Ezakhweni Sportfield in ward 20	Ezakhweni Sportfield in ward 20	Ezakhweni Sportfield in ward 20	Ezakhweni Sportfield in ward 20	Ezakhweni Sportfield in ward 20	2	2	2	2	
03/2021/2022	Mahlaha Consulting	03/06/2019	30/06/2023	Dikana Sportfield in ward 9	Dikana Sportfield in ward 9	Dikana Sportfield in ward 9	Dikana Sportfield in ward 9	Dikana Sportfield in ward 9	Dikana Sportfield in ward 9	2	2	2	2	
03/2021/2022	Mahlaha Consulting	03/06/2019	30/06/2023	Kwagoje Sportfield in ward 23	Kwagoje Sportfield in ward 23	Kwagoje Sportfield in ward 23	Kwagoje Sportfield in ward 23	Kwagoje Sportfield in ward 23	Kwagoje Sportfield in ward 23	2	2	2	2	
03/2021/2022	Hi-Tech Consulting	03/06/2019	30/06/2023	Owasha Sportfield in ward 17	Owasha Sportfield in ward 17	Owasha Sportfield in ward 17	Owasha Sportfield in ward 17	Owasha Sportfield in ward 17	Owasha Sportfield in ward 17	4	4	4	4	
03/2021/2022	Ausphi Trading	25/01/2022	31/12/2023	Construction of Sangoyane Gravel Access Road	n/a	n/a	Construction of Sangoyane Gravel Access Road	Construction of Sangoyane Gravel Access Road	Construction of Sangoyane Gravel Access Road	4	4	4	4	
03/2021/2022	Global Access Directory	02/11/2022	30/06/2023	Construction of Thokoza Gravel Access Road	n/a	n/a	Construction of Thokoza Gravel Access Road	Construction of Thokoza Gravel Access Road	Construction of Thokoza Gravel Access Road	4	4	4	4	
03/2021/2022	Uhaqane MI Contractors	03/04/2023	30/06/2023	Construction of Umphothi Gravel Access Road	n/a	n/a	Construction of Umphothi Gravel Access Road	Construction of Umphothi Gravel Access Road	Construction of Umphothi Gravel Access Road	4	4	4	4	
03/2021/2022	Uhaqane MI Contractors	02/03/2022	30/06/2023	Construction of Ezihlabeni Sportfield	n/a	n/a	Construction of Ezihlabeni Sportfield	Construction of Ezihlabeni Sportfield	Construction of Ezihlabeni Sportfield	4	4	4	4	
03/2021/2022	Global Access Directory	02/11/2022	30/06/2023	Construction of Manekwane Community Hall	n/a	n/a	Construction of Manekwane Community Hall	Construction of Manekwane Community Hall	Construction of Manekwane Community Hall	4	4	4	4	
03/2021/2022	Uhaqane MI Contractors	02/03/2022	30/06/2023	Construction of Mbudle Community Hall	n/a	n/a	Construction of Mbudle Community Hall	Construction of Mbudle Community Hall	Construction of Mbudle Community Hall	4	4	4	4	
03/2021/2022	Lindokuhle Empire	02/03/2022	31/12/2023	Construction of Ekushumayeleni Community Hall	n/a	n/a	Construction of Ekushumayeleni Community Hall	Construction of Ekushumayeleni Community Hall	Construction of Ekushumayeleni Community Hall	4	4	4	4	
03/2021/2022	Ausphi Trading	02/03/2022	31/12/2023	Construction of Ezibindini Community Hall	n/a	n/a	Construction of Ezibindini Community Hall	Construction of Ezibindini Community Hall	Construction of Ezibindini Community Hall	4	4	4	4	
03/2021/2022	Lindokuhle Empire	11/06/2021	12/10/2022	Construction of Thokoza Community Hall	Construction of Thokoza Community Hall	Construction of Thokoza Community Hall	Construction of Thokoza Community Hall	Construction of Thokoza Community Hall	Construction of Thokoza Community Hall	4	4	4	4	
03/2021/2022	Intenhle Civils	11/06/2021	12/10/2022	Construction of Jikaza Community Hall	Construction of Jikaza Community Hall	Construction of Jikaza Community Hall	Construction of Jikaza Community Hall	Construction of Jikaza Community Hall	Construction of Jikaza Community Hall	4	4	4	4	
03/2021/2022	Gingordin Methods	11/06/2021	12/10/2022	Construction of Njomelwano Community Hall	Construction of Njomelwano Community Hall	Construction of Njomelwano Community Hall	Construction of Njomelwano Community Hall	Construction of Njomelwano Community Hall	Construction of Njomelwano Community Hall	4	4	4	4	
03/2021/2022	Zwide Construction	11/06/2021	12/10/2022	Construction of Nomdiya Community Hall	Construction of Nomdiya Community Hall	Construction of Nomdiya Community Hall	Construction of Nomdiya Community Hall	Construction of Nomdiya Community Hall	Construction of Nomdiya Community Hall	4	4	4	4	
03/2021/2022	Global Access Directory	11/06/2021	12/10/2022	Construction of Nomkhangala Community Hall	Construction of Nomkhangala Community Hall	Construction of Nomkhangala Community Hall	Construction of Nomkhangala Community Hall	Construction of Nomkhangala Community Hall	Construction of Nomkhangala Community Hall	4	4	4	4	

Bid Number	Name of external Service Provider	DATE CONTRACT AWARDED	COMPLETION DATE	SERVICE PROVIDED IN TERMS OF Service provided in terms of the SLA	Comparison with previous year 2021 / 2022		Current Financial Year 2022 / 2023		Assessment of Service Providers Performance				Corrective Measures
					Target	Actual	Target	Actual	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
					03/2021/2022	Yimpi Projects	11/06/2021	12/10/2022	Construction of Ntambonde Community Hall	Construction of Ntambonde Community Hall	Construction of Ntambonde Community Hall	Construction of Ntambonde Community Hall	
03/2021/2022	Zamile Trading	11/06/2021	31/12/2022	Construction of Imbilane Community Hall	Construction of Imbilane Community Hall	Construction of Imbilane Community Hall	Construction of Imbilane Community Hall	Construction of Imbilane Community Hall	4	4	4	4	4
03/2021/2022	Ausphi Trading	11/06/2021	12/10/2022	Construction of Kweyezulu Community Hall	Construction of Kweyezulu Community Hall	Construction of Kweyezulu Community Hall	Construction of Kweyezulu Community Hall	Construction of Kweyezulu Community Hall	4	4	4	4	4
03/2021/2022	Hi-Tech Consulting	11/06/2021	31/12/2022	Construction of Bayeni Community Hall	Construction of Bayeni Community Hall	Construction of Bayeni Community Hall	Construction of Bayeni Community Hall	Construction of Bayeni Community Hall	4	4	4	4	4
03/2021/2022	Global Access Directory	11/06/2021	12/10/2022	Construction of Kwadindi Community Hall	Construction of Kwadindi Community Hall	Construction of Kwadindi Community Hall	Construction of Kwadindi Community Hall	Construction of Kwadindi Community Hall	4	4	4	4	4
03/2021/2022	Intenhle Civils	11/06/2021	12/10/2022	Construction of Nhlazatshe Community Hall	Construction of Nhlazatshe Community Hall	Construction of Nhlazatshe Community Hall	Construction of Nhlazatshe Community Hall	Construction of Nhlazatshe Community Hall	4	4	4	4	4

APPENDIX J

Disclosure of Financial Interests: Executive Directors: 2022/2023 Financial Year

Position	Initials & Surname	Disclosure	Period
Municipal Manager	Mr S. M. Khomo	<ul style="list-style-type: none"> Property (1230) Eshowe R1 200 000.00 	01 July 2022 – 30 June 2023
Chief Financial Officer	Mr J.H. Mhlongo	<ul style="list-style-type: none"> Residential (Durban) R3 8000 000.00 Residential (D 650) R980 000.00 Residential (C 1308) R40 000.00 Residential (C 1309) R40 000.00 Residential (B 825) R40 000.00 Residential (B 396) R170 000.00 Residential (B 397) R170 000.00 Residential (B 398) R170 000.00 	01 July 2022 – 30 June 2023
Executive Director: Corporate Services	Mr D. N. S. Buthelezi	<ul style="list-style-type: none"> Car Wash (J& S) R10 000.00 pm 	01 July 2022 – 30 June 2023
Executive Director: Planning and Development	Mr R.M. Mazibuko	<ul style="list-style-type: none"> House R1 000 000.00 	01 July 2022 – 30 June 2023
Executive Director: Technical Services	Miss P. T. Nxumalo	<ul style="list-style-type: none"> Residential (D 1947) R300 000.00 	01 July 2022 – 30 June 2023
Executive Director: Protection Services	Mr D. S. Mthembu	<ul style="list-style-type: none"> None 	01 July 2022 – 30 June 2023
Executive Director: Community Services	Mrs T.A. Ntombela	<ul style="list-style-type: none"> None 	01 July 2022 – 30 June 2023

APPENDIX K

KWAZULU-NATAL: ULUNDI (KZN266)
STATEMENT OF OPERATING EXPENDITURE FOR THE YEAR ENDED 30 JUNE 2023

APPENDIX K

R thousands	2022/23											2021/22		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter	
	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget
Operating Revenue and Expenditure														
Operating Revenue	400 998	402 941	174 612	43,5%	109 120	27,2%	89 527	22,2%	35 388	8,8%	408 648	101,4%	30 049	89,9%
Exchange Revenue														
Service charges - Electricity	78 875	78 875	14 737	18,7%	17 888	22,7%	15 598	19,8%	16 625	21,1%	64 847	82,2%	16 321	69,2%
Service charges - Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management	9 559	9 559	2 773	29,0%	2 377	24,9%	2 394	25,1%	2 390	25,0%	9 934	103,9%	2 283	86,7%
Sale of Goods and Rendering of Services	2 173	659	87	4,0%	183	8,4%	103	15,6%	153	23,1%	525	79,7%	300	82,7%
Agency services	2 174	1 800	458	21,1%	425	19,5%	430	23,9%	596	33,1%	1 909	106,1%	513	-
Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	-	1 823	9	-	1 675	-	446	24,5%	2 509	4,4%	4 640	117,2%	4	2,9%
Interest earned from Current and Non Current Assets	1 000	1 200	239	23,9%	419	41,9%	530	44,2%	778	63,0%	1 966	162,0%	220	125,8%
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	1 569	1 077	235	15,0%	287	18,3%	251	23,3%	305	28,3%	1 079	100,1%	319	59,3%
Licence and permits	-	-	59	-	22	-	12	-	(92)	-	0	-	5	4,4%
Operational Revenue	-	114	40	-	30	-	21	18,2%	700	153,5%	790	233,1%	125	61,2%
Non-Exchange Revenue														
Property rates	109 226	109 226	76 321	69,9%	12 343	11,3%	12 756	11,7%	11 051	11,1%	112 470	103,9%	10 506	96,0%
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	150	100	25	16,5%	14	9,5%	479	479,4%	222	222,4%	741	740,9%	85	73,9%
Licences or permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational	196 272	196 272	78 792	40,1%	72 930	37,2%	57 714	29,4%	74 612	(1,9%)	284 047	106,6%	(662)	98,2%
Interest	-	2 236	838	-	529	-	562	25,1%	674	30,1%	2 603	116,4%	511	115,6%
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on disposal of Assets	-	-	-	-	-	-	(1 769)	-	1 769	-	-	-	(483)	-
Other Gains	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	427 171	510 332	130 060	30,4%	111 073	26,0%	119 316	26,9%	102 645	23,1%	463 094	104,2%	120 576	105,1%
Employee related costs	162 951	155 951	42 462	26,1%	38 394	23,6%	34 742	21,3%	40 220	23,7%	155 819	99,9%	37 822	98,0%
Remuneration of councillors	17 615	17 615	4 290	24,4%	4 241	24,1%	4 260	24,2%	4 260	24,2%	17 051	96,8%	4 230	98,4%
Bulk purchases - electricity	100 000	114 000	41 716	41,7%	25 262	25,3%	28 939	25,2%	17 407	22,5%	113 324	99,4%	28 558	108,2%
Inventory consumed	6 777	7 152	2 008	29,6%	754	11,1%	3 498	84,3%	865	20,8%	7 125	99,6%	1 805	67,3%
Debt impairment	16 790	13 290	-	-	-	-	-	-	11 933	-	11 933	89,8%	9 457	-
Depreciation and amortisation	37 125	73 625	5 157	13,9%	5 094	13,7%	1 600	6,4%	54 321	17,6%	66 172	89,9%	8 741	76,6%
Interest	7 500	9 000	541	-	2 502	-	2 577	-	2 614	-	8 235	91,5%	1 235	28,1%
Contracted services	44 321	65 907	21 578	48,7%	24 821	56,0%	8 426	12,9%	11 015	24,3%	65 839	99,9%	18 776	136,1%
Transfers and subsidies	1 146	546	42	3,7%	217	18,9%	261	19,4%	4	3,3%	524	96,0%	-	-
Irrecoverable debts written off	-	6 900	815	4,9%	440	2,6%	12	1,1%	5 438	5,5%	6 705	97,2%	1 293	-
Operational costs	40 447	46 347	11 450	28,3%	9 347	23,1%	10 976	27,4%	14 500	20,5%	46 272	99,8%	8 661	87,8%
Losses on disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	(26 173)	(107 391)	44 552		(1 952)		(29 788)		(67 257)		(54 446)		(90 527)	
Transfers and subsidies - capital (monetary allocation)	44 888	44 888	24 049	53,6%	16 034	35,7%	7 685	17,1%	27 119	60,4%	74 888	166,8%	23 986	100,0%
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	18 715	3 573	68 601		14 081		(22 103)		(40 138)		20 442		(66 541)	
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	18 715	3 573	68 601		14 081		(22 103)		(40 138)		20 442		(66 541)	
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	18 715	3 573	68 601		14 081		(22 103)		(40 138)		20 442		(66 541)	
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	18 715	3 573	68 601		14 081		(22 103)		(40 138)		20 442		(66 541)	

APPENDIX L

APPENDIX L

	Original Budget	Adjusted Budget					
<i>Income</i>		<i>Annual</i>	<i>Total Spent</i>	<i>Variance</i>	<i>Variance %</i>	<i>Conditional/ Unconditional</i>	<i>Description</i>
Transfer receipts - operational							
Local Government Equitable Share	196 348 000,00	196 348 000,00	196 348 000,00	-	100%	Unconditional	To fund operating day to day expenses
EPWP Incentive	4 711 000,00	4 711 000,00	4 711 000,00	-	100%	Conditional	To minimise poverty through providing more jobs opportunities temporarily
Finance Management	2 100 000,00	2 100 000,00	2 100 000,00		100%	Conditional	To fund financial management reforms and systems
Provincialisation of Libraries	981 000,00	981 000,00	981 000,00	-	100%	Conditional	Library service
Community Library service	1 023 000,00	1 023 000,00	1 023 000,00	-	100%	Conditional	Library service
Electrification of Households Grant (INEP)	10 000 000,00	6 000 000,00	6 000 000,00	-	100%	Conditional	Electrification of households projects

APPENDIX M

APPENDIX M (i)	PRIOR YEAR EXPENDITURE	NEW ASSETS		VARIANCE
		ACTUAL EXPENDITURE	ADJUSTMENT BUDGET	
Construction of Bayeni Community Hall in Ward 6	R1 796 318.36	R2 630 140.00	R2 630 140.00	R0.00
Construction of KwaDindi Community Hall in Ward 24	R1 797 717.11	R2 510 313.65	R2 510 313.65	R0.00
Construction of Kweyezulu Community Hall in Ward 16	R1 797 717.00	R2 452 497.09	R2 452 497.09	R0.00
Construction of Imbilane Community Hall in Ward 12	R1 797 320.98	R2 292 512.53	R2 292 512.53	R0.00
Construction of Jikazi Community Hall in Ward 8	R1 797 717.13	R2 340 035.16	R2 340 035.16	R0.00
Construction of Nhlazatshe Community Hall in Ward 13	R1 797 717.11	R2 410 444.00	R2 410 444.00	R0.00
Construction of Njomelwane Community Hall in Ward 14	R1 797 717.08	R2 504 006.77	R2 504 006.77	R0.00
Construction of Nomdiya Community Hall in Ward 10	R1 797 717.10	R2 305 161.26	R2 305 161.26	R0.00
Construction of Nomkhangala Community Hall in Ward 15	R1 797 717.10	R2 487 079.47	R2 487 079.47	R0.00
Construction of Ntambonde Community Hall in Ward 5	R1 797 720.11	R2 576 479.13	R2 576 479.13	R0.00
Construction of Thokoza Community Hall in Ward 19	R1 797 717.12	R2 284 465.94	R2 284 465.94	R0.00
Construction of Mkhazane Sport field in Ward 21	R457 864.18	R298 109.26	R298 109.26	R0.00
Construction of Ezakhiweni Sport field in Ward 20	R309 350.01	R359 604.38	R359 604.38	R0.00
Construction of Dikana sport field in Ward 9	R2 300 000.00	R1 477 961.47	R1 477 961.47	R0.00
Construction of KwaGoje Sport field in Ward 23	R1 171 402.50	R144 720.55	R144 720.55	R0.00
Construction of Qwasha Sport field in Ward 17	R3 444 196.64	R101 605.95	R101 622.13	R16.18
Construction of Ezibindini Community Hall in Ward 17	R0.00	R2 998 393.11	R3 274 768.98	R276 375.87
Construction of EkuShumayeleni Community Hall in Ward 2	R0.00	R2 998 155.63	R3 274 768.99	R276 613.36
Construction of Mbudle Community Hall in Ward 17	R0.00	R4 359 943,67	R4 783 239.18	R423 295.51
Construction of Manekwane Community Hall in Ward 20	R0.00	R4 290 458,89	R4 703 002.59	R412 543.70
Construction of Ezihlabeni Sport field Phase 2 in Ward 18	R0.00	R8 536 363.22	R9 500 000.00	R963 636.78
Construction of Mphothi Gravel Access Road in Ward 17	R0.00	R5 855 464,46	R5 855 464.46	R0.00
Construction of Thokoza Gravel Access Road in Ward 18	R0.00	R6 169 076,95	R6 169 076.96	R0.01
Construction of Sangoyane Gravel Access Road in Ward 20	R0.00	R5 908 176,00	R5 908 176.00	R0.00
Babanango Electrification of 125 households in Ward 16	R0.00	R5 960 000.00	R6 000 000.00	R40 000.00
	R55 252 549.43	R76 251 168.54	R80 888 000.00	R2 393 716.51

APPENDIX N

APPENDIX N

	NEW ASSETS		VARIANCE	UPGRADE/RENEWAL		VARIANCE
	ACTUAL EXPENDITURE	ADJUSTMENT BUDGET		ACTUAL EXPENDITURE	ADJUSTMENT BUDGET	
Construction of Bayeni Community Hall in Ward 6	R4 426 458,36	R2 630 140.00	R1 220.78			
Construction of KwaDindi Community Hall in Ward 24	R4 308 030,76	R2 510 313.65	R0.00			
Construction of Kweyezulu Community Hall in Ward 16	R4 250 214,17	R2 452 497.09	R0.08			
Construction of Imbilane Community Hall in Ward 12	R4 089 864,34	R2 292 512.53	R30.38			
Construction of Jikazi Community Hall in Ward 8	R4 137 752,29	R2 340 035.16	R0.00			
Construction of Nhlazatshe Community Hall in Ward 13	R4 208 161,12	R2 410 444.00	R0.01			
Construction of Njomelwane Community Hall in Ward 14	R4 301 723,88	R2 504 006.77	R0.03			
Construction of Nomdiya Community Hall in Ward 10	R4 102 878,36	R2 305 161.26	R0.00			
Construction of Nomkhangala Community Hall in Ward 15	R4 284 796,57	R2 487 079.47	R0.00			
Construction of Ntambonde Community Hall in Ward 5	R4 374 196,24	R2 576 479.13	R0.00			
Construction of Thokoza Community Hall in Ward 19	R4 082 183,06	R2 284 465.94	R0.00			
Construction of Mkhazane Sport field in Ward 21	R6 186 769.49	R298 109.26	R0.00			
Construction of Ezakhiweni Sport field in Ward 20	R6 221 977.60	R359 604.38	R0.00			
Construction of Dikana sport field in Ward 9	R7 808 350.66	R1 477 961.47	R0.00			
Construction of KwaGoje Sport field in Ward 23	R7 641 329.16	R144 720.55	R0.00			
Construction of Qwasha Sport field in Ward 17	R11 800 764.12	R101 622.13	R0.00			
Construction of Ezibindini	R2 998 393.11	R3 274 768.98	R276 375.87			

Community Hall in Ward 17						
Construction of EkuShumayeleni Community Hall in Ward 2	R2 998 155.63	R3 274 768.99	R276 613.36			
Construction of Mbudle Community Hall in Ward 17	R4 359 943,67	R4 783 239.18	R423 295.51			
Construction of Manekwane Community Hall in Ward 20	R4 290 458,89	R4 703 002.59	R412 543.70			
Construction of Ezihlabeni Sport field Phase 2 in Ward 18	R8 536 363.22	R9 500 000.00	R963 636.78			
Construction of Mphothi Gravel Access Road in Ward 17	R5 855 464,46	R5 855 464.46	R0.00			
Construction of Thokoza Gravel Access Road in Ward 18	R6 169 076,95	R6 169 076.96	R0.01			
Construction of Sangoyane Gravel Access Road in Ward 20	R5 908 176,00	R5 908 176.00	R0.00			
Babanango Electrification of 125 households	R5 960 000.00	R6 000 000.00	R40 000.00			
TOTAL	R127 755 970.25	R74 888 000.00	R2 393 716.51			

APPENDIX O

Progress on Capital Projects

BUDGET	PROJECTS	STATUS	COMPLETION DATE
R2 630 140.00	Construction of Bayeni Community Hall in Ward 6	Overall project progress – 100% complete	30 December 2022
R2 510 313.65	Construction of KwaDindi Community Hall in Ward 24	Overall project progress – 100% complete	12 October 2022
R2 452 497.09	Construction of Kweyezulu Community Hall in Ward 16	Overall project progress – 100% complete	12 October 2022
R2 292 512.53	Construction of Imbilane Community Hall in Ward 12	Overall project progress – 100% complete	30 December 2022
R2 340 035.16	Construction of Jikazi Community Hall in Ward 8	Overall project progress – 100% complete	12 October 2022
R2 410 444.00	Construction of Nhlazatshe Community Hall in Ward 13	Overall project progress – 100% complete	12 October 2022
R2 504 006.77	Construction of Njomelwane Community Hall in Ward 14	Overall project progress – 100% complete	12 October 2022
R2 305 161.26	Construction of Nomdiya Community Hall in Ward 10	Overall project progress – 100% complete	12 October 2022
R2 487 079.47	Construction of Nomkhangala Community Hall in Ward 15	Overall project progress – 100% complete	12 October 2022
R2 576 479.13	Construction of Ntambonde Community Hall in Ward 5	Overall project progress – 100% complete	12 October 2022
R2 284 465.94	Construction of Thokoza Community Hall in Ward 19	Overall project progress – 100% complete	12 October 2022
R298 109.26	Construction of Mkhazane Sport field in Ward 21	Overall project progress – 100% complete	30 June 2023
R359 604.38	Construction of Ezakhiweni Sport field in Ward 20	Overall project progress – 100% complete	30 June 2023
R1 477 961.47	Construction of Dikana sport field in Ward 9	Overall project progress – 100% complete	30 December 2022
R144 720.55	Construction of KwaGoje Sport field in Ward 23	Overall project progress – 100% complete	30 June 2023
R101 622.13	Construction of Qwasha Sport field in Ward 17	Overall project progress – 100% complete	30 June 2023
R3 274 768.98	Construction of Ezibindini Community Hall in Ward 17	Overall project progress 98%	In progress
R3 274 768.99	Construction of EkuShumayeleni Community Hall in Ward 2	Overall project progress 98%	In progress
R4 783 239.18	Construction of Mbudle Community Hall in Ward 17	Overall project progress – 100% complete	30 June 2023
R4 703 002.59	Construction of Manekwane Community Hall in Ward 20	Overall project progress – 100% complete	30 June 2023
R9 500 000.00	Construction of Ezihlabeni Sport field Phase 2 in Ward 18	Overall project progress – 100% complete	30 June 2023
R5 855 464.46	Construction of Mphothi Gravel Access Road in Ward 17	Overall project progress – 100% complete	30 June 2023

R6 169 076.96	Construction of Thokoza Gravel Access Road in Ward 18	Overall project progress – 100% complete	30 June 2023
R5 908 176.00	Construction of Sangoyane Gravel Access Road in Ward 20	Overall project progress – 100% complete	30 June 2023
R6 000 000.00	Babanango Electrification of 125 households	Overall project progress – 100% complete	30 June 2023

APPENDIX P

CLINICS IN URBAN AREA

Name of Clinic	Responsible Agent	Type of Service	Type of Service	Type of	Type of	Location
		Water	Sanitation	Electricity	Access	
Unit A Clinic	Ulundi Municipality			Yes	Yes	Ward 18
Unit C Clinic	Ulundi Municipality			Yes	Yes	Ward 12
Mashona Clinic	Ulundi Municipality			Yes	Yes	Ward 8
	Zululand District Municipality	Yes	Yes			

CLINICS IN RURAL AREAS

Name of the	Responsible Agent	Water	Sanitation	Electricity	Access	Location
Mame	Zululand District M	Yes	Septic Tank			Ward 7
	Eskom			Yes		
	DoT				Yes	
Lomo	Zululand District M	Mobile Tank	Septic Tank			Ward 15
	Eskom			Yes		
	DoT				Yes	
Okhukho	Zululand District M	Yes	Septic Tank			Ward 15
	Eskom			Yes		
	DoT				Yes	
Mabedlane	Zululand District M	Yes	Septic Tank			Ward 17
	Eskom			Yes		
	DoT				Yes	
Makhosini	Zululand District M	Yes	Septic Tank			Ward 23
	Eskom			Yes		
	DoT				Yes	
Mpungamhlophe	Zululand District M	Yes	Septic Tank			Ward 13
	Eskom			Yes		
	DoT				Yes	
Ncemaneni	Zululand District M	Yes	Septic Tank			Ward 15
	Eskom			Yes		
	DoT				Yes	
Nhlungwane	Zululand District M	Yes	Septic Tank			Ward 24
	Eskom			Yes		
	DoT				Yes	
Nomdiya	Zululand District M	Yes	Septic Tank			Ward 10
	Eskom			Yes		
	DoT				Yes	
Wela	Zululand District M	Yes	Septic Tank			Ward 8
	Eskom			Yes		
	DoT				Yes	
Zilulwane	Zululand District M	Yes	Septic Tank			Ward 14
	Eskom			Yes		

Name of the	Responsible Agent	Water	Sanitation	Electricity	Access	Location
	DoT				Yes	
Esidakeni	Zululand District M	Yes	Septic Tank			Ward 4
	Eskom			Yes		
	DoT					Yes
Ezimfabeni	Zululand District M	Yes	Septic Tank			Ward 6
	Eskom			Yes		
	DoT					Yes
Idlebe	Zululand District M	Yes	Septic Tank			Ward 6
	Eskom			Yes	Yes	
	DoT					
Magagadolo	Zululand District M	Yes	Yes			
	Eskom			Yes		
	DoT				Yes	
Ombimbini	Zululand District M	Yes	Yes			Ward 1
	Eskom			Yes		
	DoT				Yes	
Sizane	Zululand District M	Yes	Yes			Ward 1
	Eskom			Yes		
	DoT				Yes	
Sterdam	Zululand District M	Yes	Yes			Ward 4
	Eskom			Yes		

*Accordingly, in Ulundi there are 168 schools. The Department of Education has 5 Wards namely Ceza, Makhosini, Mashona, Okhukho and Ondini.

APPENDIX Q

SERVICE BACKLOGS WHERE ANOTHER SPHERE OF GOVERNMENT IS RESPONSIBLE

Education Ward	Primary School	High Schools	Combined Schools	Total Schools	Access to Electricity	Access to Water
Ceza	22	09	03	34	19 Yes 15 No	03 None 01 Borehole 06 Tap 21 Tank 03 Mobile Tanker
Makhosini	21	10	01	32	25 Yes 07 No	05 None 03 Borehole 11 Tap 13 Tank
Mashona	22	11	01	34	19 Yes 15 No	04 None 01 Borehole 08 Tap 21 Tank
Okhukho	25	08	01	34	26 Yes 08 No	2 None 3 Borehole 4 Tap 25 Tank
Ondini	19	13	02	34	34 Yes	04 None 16 Tap 14 Tank
Total	109	51	08	168	123 Yes 45 No	18 None 08 Borehole 45 Tap 94 Tank 03 Mobile Tanker

APPENDIX R

APPENDIX R

	<i>Adjusted Budget</i>			
Income	Annual	Totals	Conditional/Unconditional	Funded by:
Transfer receipts - operational				
Local Government Equitable Share	196 348 000,00	196 348 000,00	Unconditional	National Treasury
EPWP Incentive	4 711 000,00	4 711 000,00	Conditional	National Treasury
Finance Management	2 100 000,00	2 100 000,00	Conditional	National Treasury
Provincialisation of Libraries	981 000,00	981 000,00	Conditional	Provincial Treasury
Community Library service	1 023 000,00	1 023 000,00	Conditional	Provincial Treasury
Electrification of Households Grant (INEP)	6 000 000,00	6 000 000,00	Conditional	National Treasury
Municipal Infrastructure Grant	74 888 000,00	74 888 000,00	Conditional	National Treasury

APPENDIX S

Declarations of Returns not made in due time under MFMA s71.

In terms of the MFMA S71, the municipality managed to successfully submit this report throughout the 2022/2023 financial year.

VOLUME II